

**MINUTES OF THE REGULAR MEETING
OF THE
POWER AUTHORITY OF THE STATE OF NEW YORK**

April 24, 2012

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Minutes of the Regular Meeting of the Power Authority of the State of New York held via videoconference at the Clarence D. Rappleyea Building, 123 Main Street, White Plains, New York at approximately 12:05 p.m.

The Members of the Board were present at the following videoconference locations:

Michael J. Townsend, Chairman - Rochester
D. Patrick Curley, Trustee - Buffalo
John S. Dyson, Trustee - WPO
R. Wayne LeChase, Trustee - Italy
Eugene L. Nicandri, Trustee - WPO
Mark O'Luck, Trustee - NYO

Gil C. Quiniones	President and Chief Executive Officer
Judith C. McCarthy	Executive Vice President and General Counsel
Edward Welz	Chief Operating Officer
Donald Russak	Chief Financial Officer
Thomas Antenucci	Senior Vice President – Power Supply Support Services
Thomas DeJesu	Senior Vice President – Public, Governmental and Regulatory Affairs
James Pasquale	Senior Vice President – Marketing and Economic Development
Joan Tursi	Senior Vice President – Corporate Support Services
Paul Belnick	Vice President – Energy Efficiency – Energy Services and Technology
Sobeida Cruz	Vice President – Environmental Justice
Dennis Eccleston	Vice President – Information Technology/Chief Information Officer
Joseph Gryzlo	Vice President and Chief Ethics and Compliance Officer
Michael Huvane	Vice President – Marketing – Business and Municipal Marketing
John Kahabka	Vice President – Environmental, Health and Safety
Joseph Leary	Vice President – Community and Government Relations
Lesly Pardo	Vice President – Internal Audit
Patricia Leto	Vice President – Procurement
Scott Scholten	Vice President and Chief Risk Officer – Energy Risk Assessment and Control
Bradford Van Auken	Vice President – Engineering
Karen Delince	Corporate Secretary
Jill Anderson	Director – Business Integration
Mike Lupo	Director – Marketing Analysis and Administration
Michael Saltzman	Director – Media Relations
Lynn Hait	Regional Manager – Central New York
Timothy Muldoon	Manager – Business Power Allocations and Compliance
Gary Schmid	Manager – Network Services Infrastructure
Peter Prunty	Network Architect – Infrastructure
Ruth Colon	Senior Business Integration Project Manager
Wayne Gowen	Senior Business Analyst – Application Services
Lorna M. Johnson	Assistant Corporate Secretary
Tabitha Robinson	BPAC Analyst I – Business Power Allocations and Compliance
Emily Alkiewicz	BPAC Analyst – Business Power Allocations and Compliance
Sheila Baughman	Senior Secretary – Corporate Secretary's Office
Trish Hennessy	Photographer – Video and Photographic Services
Joseph Carline	Counsel – Couch White, LLP

Vice Chairman Dyson presided over the meeting. Corporate Secretary Delince kept the Minutes.

Introduction

Vice Chairman Dyson presided over the meeting and welcomed the Trustees and staff.

Certificate of Recognition – Lynn Hait

Vice Chairman Dyson made the following remarks on behalf of the Trustees:

“Today, I am truly honored to acknowledge the achievements of an extraordinary individual, Lynn Hait, who has served the Power Authority for more than 35 years. He began his career at our Blenheim-Gilboa Pumped Storage Power Project and steadily advanced there to positions of increasing responsibility and to his current position of Regional Manager for Central New York.

Lynn recently received the 2012 Public Excellence Award from the State Academy for Public Administration recognizing his career of public service to NYPA and citing the emergency response efforts of last summer.

We are exceedingly proud that Lynn was cited for this most distinguished honor and for the special recognition he has brought to himself, to the New York Power Authority and to the communities we serve.

Lynn, nothing brings me greater pleasure today than to present you with this Certificate of Recognition on behalf of everyone here at the Power Authority.

Your professionalism and dedication—both to NYPA and to the people we serve—have made us all exceptionally proud of you in every way. Congratulations!”

Vice Chairman Dyson then presented the Certificate of Recognition to Mr. Lynn Hait.

Energy Highway Summit

Vice Chairman Dyson mentioned the Energy Highway Summit which he said was very successful and thanked President Quiniones for the extraordinary job he did hosting this event. He also thanked Ms. Jill Anderson for the work she did in planning the summit.

1. **Adoption of the April 24, 2012 Proposed Meeting Agenda**

On motion made and seconded, the meeting Agenda was approved. At its meeting earlier today, the Economic Development Power Allocation Board (“EDPAB”) recommended that the Authority’s Trustees approve item #6 (Power Allocations under the ReCharge New York Program); Trustee Nicandri recused himself from the vote on item #6 since he voted for its approval at the EDPAB meeting.

2. **Consent Agenda:**

On motion made and seconded, the Consent Agenda was approved.

a. **Approval of the Minutes**

The Minutes of the Annual Meeting held on March 27, 2012 were unanimously adopted.

3. Discussion Agenda:

a. Report of the President and Chief Executive Officer

Corporate Performance Measures

President Gil Quiniones provided an update of the Authority's performance to date. He said the Authority is meeting its goals as outlined in the Corporate Performance Measures. He then highlighted some of the key initiatives.

Diversity

President Quiniones said that the Chief Diversity Officer will be reviewing the Authority's corporate policies and procedures to ensure that they are consistent with the Authority's values as it pertains to diversity.

Environmental Justice

President Quiniones said that Ms. Sobeida Cruz, Vice President of Environmental Justice, and Ms. Ruth Colon will be requesting the Board's approval of the Authority's Environmental Justice Plan.

Sustainability

President Quiniones said that staff is updating the Authority's Sustainability Plan and the Board will be asked to approve it early next year.

ReCharge New York

President Quiniones said that the Authority is undertaking certain initiatives with the goal of advancing Governor Cuomo's energy and economic development policies as outlined in his 2012 state of the state address.

As part of that initiative, President Quiniones said that the Board will be requested to approve the first round of allocations for power under the ReCharge New York Power Program and Mr. James Pasquale will present staff's recommendation to the Board. He said that Mr. Pasquale and his team were to be commended on the remarkable job they did in launching this program.

Master Plan for Energy Efficiency in State Facilities

President Quiniones said the Governor also announced a Master Plan for improving energy efficiency in state buildings and facilities. He said that the Authority will be the lead agency in implementing this \$500 million program across the state. The Authority will also be assisting the localities in energy efficiency measures to reduce their operating costs.

NY-Sun Solar Market Acceleration Program (Solar MAP)

President Quiniones said that the Authority's role in this initiative is limited to research and development with a goal to reducing the balance of plant costs of implementing photovoltaic technologies.

New York Energy Highway

President Quiniones said that the goal of this initiative is to provide safe, reliable and affordable energy by upgrading the state's electric power system. He said the Governor has appointed a task force to implement this initiative which the Authority co-chairs. He highlighted some of the key activities as follows:

- *April 4, 2012 – Energy Highway Summit at Columbia University*
- *April 11, 2012 – Request for Information (“RFI”) issued*
- *April 19, 2012 – RFI Responders Conference in Tarrytown, NY*
- *May 30, 2012 – Deadline to submit responses to RFI*
- *Summer 2012 – Task Force to issue an “Action Plan” to the Governor*

b. Report of the Chief Operating Officer

Mr. Edward Welz provided highlights of the report to the Trustees.

Performance Measures

- *System-wide Net Generation exceeded projections.*

Key Issues:

Plant Performance

- *one significant unplanned generation event – a fire occurred at Hellgate Unit 1 on March 7. Repairs are currently underway and the unit is expected to return to service on April 14.*
- *one significant unplanned transmission event – failure of a circuit breaker at the St. Lawrence facility. This is in the process of being replaced.*

St. Lawrence-FDR Power Project –Life Extension and Modernization (LEM) Program:

- *Unit 19 – work began on July 25, 2011. The unit returned to service on April 2, 2012.*
- *Unit 20 – outage scheduled for April 9, 2012 with an expected return to service on December 21, 2012.*
- *The Program completion date is scheduled for 2013.*

Lewiston Pumped-Generation Plant LEM Program:

- *Feeder #3 outage to replace the generator step-up transformers is in progress and will be completed by April 27, 2012.*
- *Unit 11 Performance Testing is scheduled to begin on May 1, 2012.*
- *The first pump/turbine unit outage is scheduled to begin December 2012*
- *The program completion is scheduled for 2020.*

Niagara Power Project:

- *Unit 2 – work continues on the reassembly of the Unit. The Unit is expected to return to service on July 12, 2012*

In response to a question from Trustee Nicandri, Mr. Welz said that the Authority has a program in place to replace all of the circuit breakers at the St. Lawrence and Niagara Plants.

Organizational Review

Mr. Welz said that President Quiniones requested an organizational review of the Operations business unit; a consultant was engaged to conduct this review as it relates to succession planning and imminent retirement of senior staff. He said President Quiniones has accepted the recommendations and they are in the process of being implemented. Mr. Welz said the Authority is also in the process of awarding a contract to a vendor to provide GAP Analysis training for the Operations management and union staffs.

c. Report of the Chief Financial Officer

Mr. Donald Russak provided highlights of the report to the Trustees.

Net Income

Net income through March was \$73 million, prior to the recognition of the \$60 million voluntary contribution to New York State. This is \$9.4 million higher than budget due largely to early year timing differences on expenditures and lower interest costs due to lower rates.

Margins on market-based sales were on budget as the positive impact of higher net generation, due to the early spring run-off, was offset by lower energy prices.

Year-End Projections

Developing trends during the first quarter indicate year-end net income for 2012 is expected to under-run by about \$10 million relative to the \$167 million budget. These trends include Energy Prices, Capacity Prices and Hydro Flows.

At currently projected levels, business requirements for cash flow (debt service coverage) and liquidity are expected to be on target for 2012.

In response to a question from Trustee Foster, Mr. Russak said that while precipitation has been near normal during the winter, because of the relatively warm temperatures and little snow-pack around the Great Lakes, this resulted in an early spring run-off with the water flowing through the turbines earlier than usual. As a result, net generation at the Niagara and St. Lawrence hydroelectric facilities has been running above forecast for the first quarter but is expected to revert to near budgeted levels by year-end.

4. **Motion to Conduct an Executive Session**

Mr. Chairman, I move that the Authority conduct an executive session pursuant to the Public Officers Law of the State of New York section 105 to discuss matters leading to the award of contracts to particular corporations. On motion made and seconded, an Executive Session was held.

5. **Motion to Resume Meeting in Open Session**

Mr. Chairman, I move to resume the meeting in Open Session. On motion made and seconded, the meeting resumed in Open Session.

6. Power Allocations Under the ReCharge New York Power Program

The President and Chief Executive Officer submitted the following report:

SUMMARY

“The Trustees are requested to approve 517 allocations of available power under the ReCharge New York (‘RNY’) power program to the businesses listed in Exhibit ‘6-A.’ This action has been recommended by the Economic Development Power Allocation Board (‘EDPAB’). Exhibit ‘6-B’ has been included to inform the Trustees of those businesses deemed ineligible by EDPAB.

BACKGROUND

“On April 14, 2011, Governor Andrew M. Cuomo signed into law the RNY power program as part of Chapter 60 (Part CC) of the Laws of 2011. RNY makes available 910 Megawatts (‘MW’) of economic development power, 50% of which will be provided by the Authority’s hydropower resources and 50% of which will be procured by the Authority on the open market. RNY contracts can be for a term of up to seven years in exchange for job and capital investment commitments. The statewide program is available to businesses and not-for-profit corporations for job retention, expansion and attraction purposes.

“The legislation stipulates that at least 350 MW of RNY power should be allocated to entities served by the New York State Electric and Gas, National Grid and Rochester Gas and Electric utility companies. At least 200 MW will be set aside for the purpose of attracting new businesses and encouraging expansion of existing businesses statewide. In addition, the legislation stipulates that up to 100 MW should be awarded to not-for-profit corporations (as defined in section 102 of the State’s Not-for-profit Corporation Law, subdivision five of paragraph (a)) and small businesses statewide.

“Under the legislation, eligible applicant shall mean an eligible business, eligible small business, or eligible not-for-profit. Further, an eligible applicant shall not include retail businesses as defined by EDPAB, including, without limitation, sports venues, gaming or entertainment-related establishments or places of overnight accommodations. For purposes of the RNY power program, EDPAB adopted, at their meeting of April 24, 2012, the existing definition of a retail business as a business that is primarily used in making retail sales of goods or services to customers who personally visit such facilities to obtain goods or services, consistent with the rules previously promulgated by EDPAB for implementation of the Economic Development Power program.

“RNY allocation awards are comprised of 50% hydropower and 50% Authority-procured market power. Prior to entering into a contract with an eligible applicant for the sale of RNY power, and prior to the provision of electric service relating to the RNY power allocation, the Authority shall offer each eligible applicant the option to decline to purchase the RNY market power component of such allocation. If an eligible applicant declines to purchase the RNY market power component, the Authority shall have no responsibility for supplying such market power to the eligible applicant.

“As envisioned by the legislation, the Authority worked cooperatively with the Department of Public Service (‘DPS’) to recommend to the New York State (‘NYS’) Public Service Commission (‘PSC’) reduced rates by utility corporations of RNY power program allocations. Pursuant to Chapter 60 and by order of the PSC, NYS utilities are required to deliver RNY power using discounted delivery rates. The discount derives from exempting RNY power from the Renewable Portfolio Surcharges, the Systems Benefits Charge and the Energy Efficiency Portfolio Standard Surcharge. The delivery discount will apply to a customer’s total allocation even if the customer decides to purchase the RNY market power component of its allocation from a non-Authority source.

“The application for the RNY power program was approved by EDPAB at their meeting of September 26, 2011. Applications for RNY power were subject to a competitive evaluation process and were evaluated based on the twelve criteria set forth in the RNY legislation. Pursuant to the legislation, the criteria were considered in the aggregate and none were presumptively determinative.

DISCUSSION

“In an effort to receive high-quality RNY applications and to announce the program, advertisements announcing the program were placed in major newspapers and business publications statewide; Web site postings were issued; mass emails were distributed and regional meetings were hosted by the Authority throughout the state. In addition, the program was promoted with assistance from state and local entities, including the Regional Economic Development Councils (‘REDCs’), the Empire State Development Corporation and other local and regional economic development organizations within the state such as the Manufacturers Association of Central New York. Further, a RNY Call Center was established to assist prospective applicants and to further disseminate information regarding the RNY program. The RNY Call Center remains in operation. Finally, a targeted postal mailing to business customers utilizing a list of ten thousand businesses in NYS was made to foster interest in the program.

“As part of Governor Cuomo’s ‘New York Open for Business’ initiative, requests for all statewide economic development programs, including RNY, have been incorporated into a single on-line Consolidated Funding Application (‘CFA’). Beginning in September 2011, the CFA was available to applicants, marking a fundamental shift in how economic development resources are allocated. The CFA continues to serve as an efficient and effective tool to streamline and expedite the state’s efforts to generate sustainable economic growth and employment opportunities across the state. All applications that are considered for an RNY allocation were submitted through the CFA process.

“To support the Governor’s transformative plans to improve New York’s business climate and stimulate economic growth, ten REDCs were created. Through a performance-based, community-driven approach, each REDC has designed a strategic economic development model for their area and used the CFA as the primary support mechanism to work with eligible applicants to advance projects that demonstrate the greatest potential for job creation and economic opportunity.

“The Power for Jobs (‘PFJ’) and Energy Cost Savings Benefit (‘ECSB’) programs expire on June 30, 2012. Current customers participating in these programs are required, under legislation, to apply for RNY in order to be considered for a RNY power allocation. RNY is a new economic development power program unrelated to the earlier PFJ and ECSB programs. All RNY applications are considered solely on their merits under the criteria established by the RNY legislation.

“Current PFJ and ECSB customers who submit applications and who do not receive a RNY allocation will be considered for the transitional electricity discount (‘TED’). Pursuant to section 188-a of the economic development law, the Authority is authorized, as deemed feasible and advisable by the Trustees, to provide such TED as recommended by EDPAB. The Authority shall identify and advise EDPAB whether sufficient funds are available for funding of such discounts through June 30, 2016. The amount of the TED for the period of July 1, 2012 through June 30, 2014 shall be equivalent to 66% of the unit (per kilowatt-hour) value of the savings received by the applicant under the PFJ or ECSB during the 12 months ending on December 31, 2010. The amount of the TED for the period July 1, 2014 through June 30, 2016 shall be equivalent to 33% of the unit (per kilowatt-hour) value of the savings received by the applicant under the PFJ or ECSB during the 12 months ending on December 31, 2010. EDPAB’s recommended recipients for the TED will be made at a future date. Of the applications received, 410 PFJ and ECSB customers have applied for an RNY allocation.

“As of the January 27, 2012 deadline to submit a RNY application, 1,009 RNY applications have been submitted via the CFA process, requesting over 2,100 MW, a figure more than twice the total amount available for allocation under the legislation. Staff evaluated the completed applications pursuant to the following twelve criteria as set forth in the RNY legislation:

- (i) the significance of the cost of electricity to the applicant's overall cost of doing business, and the impact that a recharge New York power allocation will have on the applicant's operating costs;
- (ii) the extent to which a recharge New York power allocation will result in new capital investment in the state by the applicant;

- (iii) the extent to which a recharge New York power allocation is consistent with any regional economic development council strategies and priorities;
- (iv) the type and cost of buildings, equipment and facilities to be constructed, enlarged or installed if the applicant were to receive an allocation;
- (v) the applicant's payroll, salaries, benefits and number of jobs at the facility for which a recharge New York power allocation is requested;
- (vi) the number of jobs that will be created or retained within the state in relation to the requested recharge New York power allocation, and the extent to which the applicant will agree to commit to creating or retaining such jobs as a condition to receiving a recharge New York power allocation;
- (vii) whether the applicant, due to the cost of electricity, is at risk of closing or curtailing facilities or operations in the state, relocating facilities or operations out of the state, or losing a significant number of jobs in the state, in the absence of a recharge New York power allocation;
- (viii) the significance of the applicant's facility, that would receive the recharge New York power allocation, to the economy of the area in which such facility is located;
- (ix) the extent to which the applicant has invested in energy efficiency measures, will agree to participate in or perform energy audits of its facilities, will agree to participate in energy efficiency programs of the authority, or will commit to implement or otherwise make tangible investments in energy efficiency measures as a condition to receiving a recharge New York power allocation;
- (x) whether the applicant receives a hydroelectric power allocation or benefits supported by the sale of hydroelectric power under another program administered in whole or in part by the authority;
- (xi) the extent to which a recharge New York power allocation will result in an advantage for an applicant in relation to the applicant's competitors within the state; and
- (xii) in addition to the foregoing criteria, in the case of a not-for-profit corporation, whether the applicant provides critical services or substantial benefits to the local community in which the facility for which the allocation is requested is located.

“Based on the evaluation of these criteria, staff scored and ranked the applicants. Staff’s recommendations also considered the scores of criteria numbers three and eight given by each REDC to each applicant in its region. All recommended RNY allocations are based on a composite of staff’s and REDC’s scoring. Allocations were recommended for those applicants who scored the highest under this evaluation process.

“In arriving at the recommended amount of each RNY allocation, staff attempted to maximize the economic benefits of low-cost Authority hydropower – the critical state asset at the core of the RNY program. To do so, staff recommended allocation amounts for each applicant with the goals of expanding participation in the program while also assuring that each recipient receives a meaningful allocation.

“Accordingly, business applicants who scored high were recommended for allocations of RNY power of 50% of the requested amount or average historic demand, whichever was lower; business applicants were capped at 10 MW for any recommended allocation. Not-for-profit applicants who scored high were recommended for allocations of RNY power of 33% of the requested amount or average historic demand, whichever was lower; these allocations were capped at 5 MW. Authority customers currently receiving hydropower allocations under other Authority power programs were recommended for allocations of RNY power of 25% of the requested amount with the same caps as stated above.

“Of the 877 applications reviewed, 517 were recommended for an allocation of RNY power by EDPAB at their meeting of April 24, 2012. The 517 businesses listed in Exhibit ‘6-A’ have stated on their applications a willingness to create or retain over 362,000 jobs in NYS. Additionally, these applicants will be committing to capital investments totaling nearly \$30 billion over five years in exchange for the allocations. Of the total 517 recommendations, 320 businesses are recommended for 510.1 MW; 122 small businesses are recommended for 12.7 MW and 75 not-for-profit corporations are recommended for 73.1 MW.

“The RNY allocations in Exhibit ‘6-A’ are recommended for a period of up to seven years. Consistent with legislation, each allocation recommended by EDPAB shall qualify an applicant to enter into a contract with the Authority, pursuant to the terms and conditions of the recommendation by EDPAB and on such other terms as the Authority determines to be appropriate. The contract will have provisions for effective periodic audits of the recipient of an allocation for the purpose of determining contract and program compliance and for the partial or complete withdrawal of an allocation if the recipient fails to maintain mutually agreed-upon commitments, relating to, among other things, employment levels, power utilization, capital investment and/or energy efficiency measures. In addition, there shall be a requirement that a recipient of an allocation make its facilities available, at reasonable times and intervals, for energy audits and related assessments that the Authority desires to perform. At their March 27, 2012 meeting, the Trustees approved the form and substance of a retail contract that incorporates these requirements.

“There are a few applications that fall under the definition of retail businesses as established by EDPAB. At their meeting of April 24, 2012, EDPAB deemed ineligible those applications for the three businesses listed in Exhibit ‘6-B.’

“All other applications received are still under review and will be brought to the board at subsequent meetings.

RECOMMENDATION

“The Manager – Business Power Allocations and Compliance recommends that the Trustees approve the allocations of power under the ReCharge New York Power program to the companies listed in Exhibit ‘6-A.’

“For the reasons stated, I recommend the approval of the above-requested action by adoption of a resolution in the form of the attached draft resolution.”

Vice Chairman Dyson asked if any member of the Board had a conflict of interest based on the list, provided by staff, of applicants being considered for power allocations. Trustee Nicandri recused himself from the vote since he voted for its approval at the Economic Development Power Allocation Board meeting.

Chairman Townsend recused himself from the vote as it relates to the following companies:

*Adirondack Medical Center
Air Innovations, Inc.
Albany International Corp.
American Rock Salt Company LLC
Anheuser-Busch Employees Federal Credit Union
API Heat Transfer Inc.
Arch Chemicals, Inc.
Arnot Ogden Medical Center
Auburn Memorial Hospital
Cannon Industries Inc.
Canton Potsdam Hospital
Chapin Manufacturing
Citibank NA
Citigroup Global Markets Inc.*

Claxton Hepburn Medical Center
Conax Technologies LLC
Constellation Brands Inc.
Currier Plastics, Inc.
Delphi Automotive Systems, LLC
Eastman Machine Company
Eaton Corporation
Edward John Noble Hospital
Elmhurst Dairy, Inc.
FiberMark North America, Inc.
Ford Motor Company
General Electric Company
General Mills Flour Division
Greatbatch, Ltd
IEC Electronics Corporation
International Fiber Corporation
Kaleida Health - DeGraff Memorial Hospital
Klein Steel Service Inc.
Moog Inc.
Nathan Littauer Hospital & Nursing Home
NYCO Minerals Inc
NYSE Euronext, Inc.
Oldcastle Precast, Inc.
Pace University
Pactiv Corporation
PCB Piezotronics, Inc.
Pfautler Inc.
Queensboro Farm Products, Inc.
Saint-Gobain Abrasives, Inc.
Samaritan Keep Nursing Home
Samaritan Medical Center
Syracuse Plastics LLC
Sysco Syracuse, LLC
Universal Photonics Incorporated
Welch Allyn, Inc.

Trustee D. Patrick Curley recused himself from the vote as it relates to the following companies:

Mayer Brother Apple Products
MOD-PAC Corp
MOOG Inc.
PCB Piezotronics, Inc.

Trustee R. Wayne LeChase recused himself from the vote as it relates to the following companies:

General Electric
St. Lawrence University
Garlock Sealing Technologies
Infotonics Technologies Center
Corning, Inc.
World Kitchen, LLC.
United Health Services, Inc.
Arnot Ogden Medical Center.
Syracuse University
Dresser Rand

Trustee Mark O’Luck recused himself from the vote as it relates to Albany Molecular Sciences.

Mr. Pasquale made the following remarks:

“The Authority has waited a long time to have a new statewide economic development program, so I’m thrilled, today, to introduce ReCharge New York (“ReCharge”).

ReCharge has replaced two existing NYPA programs — the Power for Jobs (PFJ) and Energy Cost Savings Benefit (ECSB) Programs — which statutorily expire on June 30, 2012.

There are several reasons why ReCharge is superior to the PFJ and ECSB programs:

- The PFJ and ECSB programs were temporary; they were extended by law each year. This created uncertainty for businesses in the programs. ReCharge is permanent and requires no further action by the Legislature.*
- The annual extension of the PFJ and ECSB programs meant that businesses would have only one year of energy cost certainty. ReCharge provides up to 7 years low-cost power contracts, allowing businesses to plan and facilitate greater investment in New York State.*
- No new businesses were allowed into the PFJ and ECSB programs. ReCharge is open to all eligible businesses, statewide.*
- The PFJ and ECSB programs were primarily reliant on NYPA cash subsidies. That was not sustainable. ReCharge is backed by 455 megawatts of stable and low-cost hydropower, allowing the program to be self-sustaining.*
- The PFJ and ECSB programs were created by different legislation, had very different criteria and provided inconsistent benefits to the Authority’s customers. Recharge has very prescriptive criteria and consistent pricing.*

Recharge is a new business model for the Authority. The Authority had never attempted an undertaking like this. PFJ was “sale-for-resale” – the Authority sold power to the IOUs and they, in turn, resold it to the recipients. The IOUs billed the customers and took on the credit risk. Recharge allocations will be “direct-serve.” The Authority will bill the customers, and as a result, take on the credit and collection risks.

Recharge levels the playing field. All existing customers had to reapply and were evaluated, competitively, along with all the new businesses that were applying for low-cost power for the first time. The legislation did not provide guidelines on sizing allocations. All applicants were evaluated against the same criteria. The application process was based on merit and regional priorities. The goal was to maximize participation in the program while still providing a meaningful benefit.

There were many challenges to overcome before getting to this point. Staff tried for years to get legislation passed to create a new economic development program. I cannot tell you how many email exchanges, conference calls and meetings Don Russak and I participated in – with the Governor’s staff, legislators and business groups – trying to develop a program that was palatable to everyone.

Launching Recharge was a NYPA-wide effort; almost every business unit was, or will be, involved in Recharge in one way or another.

Staff needed to develop:

- *RNY Customer Contract Template*
- *RNY-1 Tariff for 4 zonal rates for Hydro only and blended product*
- *RNY savings models*
- *Six Delivery Service Arrangements with IOU's and LIPA*

In a very short period of time, staff had to, among many things:

- *Create a project plan*
- *Create an outreach plan, create logos*
- *Develop an application*
- *Create a scoring matrix*
- *Set up a call center to handle all inquiries. (Staff received positive feedback from both businesses and legislators)*
- *Review over 1,000 applications, against very prescriptive criteria, in a very short period of time.*

There is still more work to be done. Staff has to execute the more than 500 contracts being recommended for approval today; continue to review another few hundred applications; and monitor those applicants who receive allocations to ensure that they are in compliance with the commitments they have agreed to.

It is important that the Board understand the challenges that had to be overcome and the monumental effort put forth by staff and others to launch Recharge. I would like to thank the following persons for their efforts:

Tom Congdon of the Governor's staff – the real quarterback of this effort – deserves much of the credit for making ReCharge a reality. In addition, Jim Malatras and Irene Baker were very helpful in launching the program.

Legal – Judith McCarthy, Arthur Cambouris and Vincent Esposito for drafting the legislation; reviewing the tariffs and contract template.

Corporate Secretary and her staff for rising above and beyond and getting everything right even when substantial changes are made at the last minute.

Business Services – Donald Russak and Tom Concadoro who will be responsible for any non-payment issues that may arise from the new business model.

Information Technology – Dennis Eccleston made sure staff had resources available at all times. Special thanks also to Mike Farley and Maria He for their assistance.

Energy Services – Paul Belnick for his help in developing the measure staff used to score the criteria as it relates to energy efficiency.

Public and Governmental Affairs and Corporate Communications – Joseph Leary, Michael Saltzman and their staffs.

Energy Resource Management – Edward Welz and his staff who will be responsible for procuring the market power that compliments NYPA hydropower in Recharge.

Mailroom– Chris Copeland and his staff worked until midnight this past Friday and came in on Saturday to make sure staff would be able to mail more than 500 contract packages as soon as the Trustees approve the recommendations today.

Marketing:

Marketing Analysis and Administration – under the direction of Mike Lupo – thanks to Egle Travis, Mark Schwartzburt, Mike Quinn and Chris Vitale.

Everyone in Business Marketing and Business Power Allocations. Special kudos to Tim Muldoon, Emily Alkiewicz and Tabitha Robinson.

Thanks to others in Marketing, including Keith Hayes, Leanore Welz, Tony Savino and Frank Rutigliano, from Business Services, for the work they did to launch this program.

Everyone worked quickly, professionally and, most of all, incredibly competently. I am very proud of the work they did and honored to be part of the team.

Lastly, I would like to ask Mr. Michael Huvane to formally present staff's recommendation to the Board. Mr. Huvane was the real leader of this effort. He kept staff focused, and most importantly, kept me sane in the process.

Thank you for allowing me these few minutes to address the Trustees."

Vice Chairman Dyson said the ReCharge New York Power Program is among the great accomplishments of the Authority and the Trustees are thankful to the staff for their hard work in launching this project. He said the Authority has achieved the Governor's objective and the Legislature and the Governor's administration can be proud of the way the Authority has implemented this program under their direction. Special thanks to James Pasquale and his colleagues for implementing this program on time and efficiently. He ended by saying that on behalf of the Governor and the State of New York he would like to thank the staff for a job well done.

Mr. Huvane presented highlights of staff's recommendation to the Trustees.

The following resolution, as submitted by the President and Chief Executive Officer and as read by Vice Chairman Dyson, at the request of Trustee Curley, was approved by a vote of 6 to 1, with Trustee Nicandri abstaining and Chairman Townsend and Trustees Curley, LeChase and O'Luck being recused as it relates to the aforementioned companies.

WHEREAS, the Economic Development Power Allocation Board has recommended that the Authority approve the ReCharge New York ("RNY") power allocations to the companies listed in Exhibit "6-A";

NOW THEREFORE BE IT RESOLVED, That the Authority hereby authorizes the allocations of ReCharge New York power to the companies listed on Exhibit "6-A" in accordance with the terms described in the foregoing report of the President and Chief Executive Officer; and be it further

RESOLVED, That the Chairman, the Vice Chairman, the President and Chief Executive Officer, the Chief Operating Officer and all other officers of the Authority are, and each of them hereby is, authorized on behalf of the Authority to do any and all things, take any and all actions and execute and deliver any and all agreements, certificates and other documents to effectuate the foregoing resolution, subject to the approval of the form thereof by the Executive Vice President and General Counsel.

7. **Environmental Justice Implementation Plan – Authorization**

The President and Chief Executive Officer submitted the following report:

SUMMARY

“The Trustees are requested to approve the Authority’s Environmental Justice Implementation Plan (‘Plan’) (Exhibit ‘7-A’). The Plan aims to strengthen environmental justice by ensuring that the public health and quality of life interests of low-income and minority communities surrounding the Authority’s facilities are represented in applicable Authority activities. The Plan will establish an environmental justice program that facilitates consideration of possible environmental justice impacts in the development of Authority projects and operations.

BACKGROUND

“The United States Environmental Protection Agency (‘EPA’) defines environmental justice as ‘the fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies.’

“The New York State Department of Environmental Conservation (‘DEC’) has identified Potential Environmental Justice Areas as those within U.S. Census blocks (200 to 500 households) that, in the 2000 U.S. Census, met one or more of the criteria identified in Policy CP-29:

- 51.1% or more of the population in an urban area reported themselves as members of minority groups;
- 33.8% or more of the population in a rural area reported themselves as members of minority groups; or
- 23.59% or more of the population in an urban or rural area had incomes below the federal poverty level.

“The Authority adopted both the EPA’s definition of Environmental Justice and the DEC’s criteria for Potential Environmental Justice Areas. The Authority will make necessary adjustments when DEC updates its criteria based in the 2010 census and new regulations.

“On August 4, 2011, Governor Andrew M. Cuomo signed the Power New York Act of 2011, reauthorizing Article 10 of the State Public Service Law for the siting of generating facilities. The new Article 10 includes a focus on environmental justice issues and greatly enhances public participation in that process.

“The Authority has a history of striving to protect and improve the environment and to address the needs and concerns of communities in which its projects are located. In the past, the Authority has worked to benefit the communities where locations of its facilities had the potential for adverse impacts such as health, environmental, social or economic.

“Some of the major initiatives which the Authority has carried out to achieve environmental justice objectives in communities include the installation of pollution control systems on 1,000 New York City buses and the installation of eight clean fuel cells at New York City’s wastewater treatment plants. The Authority funded the conversion of eight postal trucks to run on electricity in the Bronx and supplied a 66-seat electric bus to serve two schools managed by the United Talmudical Academy of Williamsburg, Brooklyn. On Staten Island, the Authority converted the boiler of Public School 13 to natural gas, replacing a 20-year-old No. 4 heating oil boiler, and installed high-efficiency postal trucks serving the borough.

“Historically, the Authority has led by example and as a good neighbor that seeks to improve the areas surrounding its facilities. To that end, the Authority has partnered with community groups and organizations such as the United Puerto Rican Organization of Sunset Park (‘UPROSE’) and the Community Foundation for Greater Buffalo to address environmental justice concerns in disenfranchised and affected areas.

DISCUSSION

“The Trustees are requested to adopt an Environmental Justice Plan with the following goals:

- strengthen relationships with environmental justice communities;
- establish a program that facilitates automatic consideration of possible community impacts; and
- utilize training and other resources to sensitize Authority employees to environmental justice concerns.

“The Environmental Justice Plan consists of five strategies:

1. *Collaborate with Environmental Justice Communities near existing or proposed infrastructure.* The Authority will establish effective communication channels with the Environmental Justice Communities maintaining an open dialogue and a working relationship with them. For example, the Authority will periodically inform the Environmental Justice Communities of projects that affect them via print, Web site or other conduits, as needed.

2. *Develop Environmental Justice Training for Authority employees.* The Authority will offer an environmental justice training for relevant business units. The training will involve discussion of potential barriers affecting communication with community stakeholders, site visits and discussion on how permitting decisions potentially impact Environmental Justice Communities. It will include an awareness program for employees who are working with the public and/or on large capital projects.

3. *Implement Energy Efficiency Educational Program within Environmental Justice Communities.* Consistent with its Mission, the Authority will seek opportunities to work within environmental justice schools in developing or implementing an educational curriculum for students in grades 4 thru 8 that will address where and how electricity is created and transmitted, energy conservation and alternative energy concepts. This work will be coordinated with the New York State Department of Education. Funding requests will be included in future operating budgets.

4. *Create an internal Environmental Justice Task Force to ensure timely involvement of Environmental Justice Communities.* This task force will consist of an internal group of designated technical experts from relevant departments to make recommendations and institute processes for dissemination of information when the construction of a project is proposed.

5. *Develop Energy Services projects.* Subject to the Authority’s statutory power, the Authority will finance energy related projects, programs and services in Environmental Justice communities. For the purposes of this program, an eligible project, program or service should be within two miles of an Authority facility in an urban area and within six miles of an Authority facility in a rural area. The Authority will provide non-recoverable funding for such projects. The Authority will partner with Environmental Justice communities in various areas of the state to identify potential projects and target participants who are eligible for the Authority’s energy services programs. For example, energy services projects may include energy efficiency, electric or hybrid transportation technology, or clean energy installations such as solar photovoltaic, geothermal or biomass.

FISCAL INFORMATION

“The estimated cost for the entire Plan is approximately \$850,000 over three years. Detailed requests and justifications for funding of specific components of the Plan will be presented during future budget proposals. Funding, as may be approved for each of the components, including the implementation of the energy efficiency educational program and the energy service projects, will be provided from the Operating Fund.

RECOMMENDATION

“The Vice President – Public and Government and Regulatory Affairs and the Vice President – Environmental Justice recommend that the Trustees approve the Environmental Justice Implementation Plan as described above.

“For the reasons stated, I recommend the approval of the above requested action by adoption of a resolution in the form of the attached draft resolution.”

The following resolution, as submitted by the President and Chief Executive Officer, was unanimously adopted.

RESOLVED, That the Trustees hereby authorize the Authority’s Environmental Justice Implementation Plan as recommended in the foregoing report of the President and Chief Executive Officer; and be it further

RESOLVED, That the Chairman, the Vice Chairman, the President and Chief Executive Officer, the Chief Operating Officer and all other officers of the Authority are, and each of them hereby is, authorized on behalf of the Authority to do any and all things, take any and all actions and execute and deliver any and all agreements, certificates and other documents to effectuate the foregoing resolution, subject to the approval of the form thereof by the Executive Vice President and General Counsel.

8. Informational Item: New York Power Authority's Incident Communications Protocol

The President and Chief Executive Officer submitted the following report:

SUMMARY

"This report is to advise the Trustees of the modification and expansion of the Authority's internal and external communications protocol.

BACKGROUND

"Last August, the Authority responded immediately to threats from Hurricane Irene and Tropical Storm Lee. More recently, on-site employees made crucial operational decisions during a circuit breaker failure in the Massena Substation, which is part of the St. Lawrence Power Project. Both incidents have drawn attention to the Authority's communication procedures. This informational item to the Trustees will serve to convey established internal communication protocol. Additionally, the Authority's existing incident communications process has been expanded to make clear and specific the Authority's role and responsibilities so that all stakeholders (internal, external, and interagency) will have a clear understanding of what to expect from the Authority in times of crisis. Internal notifications based on the incident's level of severity (1, 2 and 3) have been slightly revised. External notifications to government officials and community partners have been refined for all levels. Finally, the Authority has partnered with other New York State emergency responders to improve incident communications among state entities.

DISCUSSION

Internal Notifications

"Each type of incident is categorized into levels (listed below) based on severity. These categories dictate who, within the Authority, receives a notification. The most efficient method of notification is via email; however, the Authority's senior management may use discretion in choosing the communication method (i.e. email, telephone, etc.) and in expediting and/or omitting communication steps depending on urgency of response and/or availability of individuals, as well as the nature of the incident (i.e. Safety, Environmental, Cyber, Power System, etc.).

- Level 1 (Routine)
Examples: Heavy Snowfall, Medical Incident (minor injuries), Thunderstorm, Suspicious Mail
- Level 2 (Serious)
Examples: Earthquake, Hurricane, Ice Storm, Flooding, Catastrophic Equipment Failure, Fire, Medical Incident (moderate injuries, off-site assistance required)
- Level 3 (Critical)
Examples: Imminent or Developing Dam Breach/Failure (EAP), Act of Terrorism, Medical Incidents (serious injuries or fatalities)

External Communications

Media

"The Authority's Corporate Communications group has an existing Media Relations Guide that includes factual information on each of the Authority's Generation and Transmission assets. The guide also includes a list of the media stakeholders and contact information for each area. When incidents occur, this guide is used to create talking points for designated senior management and news releases for the affected region(s), as requested. The Communications group has the experience necessary to make appropriate judgment calls, with the approval of the Authority's Chief Executive Officer, on how much outreach to media partners is appropriate given the incident level.

Public, Government and Regulatory Affairs

“Under the leadership of the Vice President of Community and Governmental Relations, the Authority continues to nurture the good standing it has with external stakeholders, including government and regulatory officials, environmental justice communities and the general public. Using the talking points established by Corporate Communications, the Authority’s external affairs team connects with their existing network of stakeholders in the affected area to inform them of the incident and reassure them of the Authority’s commitment to safety and stewardship as good neighbors, especially in the areas where the Authority’s facilities are located.

Inter-agency Coordination

“The Authority has been working on producing a Central Region Emergency Response After Action Report. The purpose of this report is to document the communications that occurred during Hurricane Irene and Tropical Storm Lee in the Central Region during August 2011, with particular emphasis on capturing inter-agency (Federal Energy Regulating Commission, New York City Department of Environmental Protection, New York State Canal Corporation, New York State Office of Emergency Management, Schoharie County Office of Emergency Management, and Local Emergency Responders) communications.

“Recommendations from the report indicate that while there were no major protocol changes necessary, there are some areas of refinement and coordination that have already been proactively implemented by the Authority and some of the other entities; most operational recommendations for improved physical communications (cellular service/land lines/diversification) have already been implemented at minimal costs.

“Currently, revisions are being made to the report before the final document is released.”

Mr. Bradford Van Auken presented an overview of the Authority’s Incident Communications Protocol to Trustees. Responding to a question from Trustee Nicandri, Mr. Van Auken said that during the flood from Hurricane Irene and Tropical Storm Lee last August, staff had some challenges with the phones and cellular infrastructure in the central region, most of which were washed out. Staff, however, with the assistance of the Information Technology staff, was able to communicate with stakeholders using the Authority’s internal network. Mr. Van Auken added that the infrastructure at the Blenheim-Gilboa facility has since been upgraded and the risk to the phone and cellular infrastructure would be much less should the Authority experience another flood.

President Quiniones said that the Authority is mindful of the importance of being able to communicate with the public and stakeholders in close proximity to its facilities on a timely basis. Responding to a question from Vice Chairman Dyson, President Quiniones said that, in order to strengthen communications, the Authority is considering construction of cell towers at the B-G facility, in collaboration with the telecommunications providers in the area. He added that, in doing so, the local communities in the area can benefit from those added telecommunications infrastructure as well.

Next Meeting

The next regular meeting of the Trustees will be held on **Tuesday, May 22, 2012, at 11:00 a.m., at the Clarence D. Rappleyea Building, White Plains, New York**, unless otherwise designated by the Chairman with the concurrence of the Trustees.

April 24, 2012

Closing

On motion made and seconded, the meeting was adjourned by the Vice Chairman at approximately 1:30 p.m.

A handwritten signature in black ink, appearing to read "Karen Delince". The signature is fluid and cursive, with a large initial "K" and "D".

Karen Delince
Corporate Secretary

April 24, 2012

EXHIBITS

For

April 24, 2012

Regular

Trustees' Meeting



New York Power Authority

Generating more than electricity

President & Chief Executive Officer Report

Gil Quiniones

April 24, 2012

Board of Trustees Meeting

Corporate Performance Measures

NYPA OVERALL PERFORMANCE

MARCH/1ST QUARTER 2012

CORPORATE MEASURE	OWNER	YTD TARGET	YTD ACTUAL	STATUS		
				Jan	Feb	Mar
MISSION GOALS						
Economic Development						
Jobs per MW Allocated* (ratio)	JIM PASQUALE	N/A				
<small>*Target will be set with ReChargeNY program roll out</small>						
Energy Services						
MMBTU's Saved	PAUL BELNICK	8.3	8.8	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Energy Efficiency Investment In State Facilities (\$Millions)	PAUL BELNICK	19.2	23.5	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Energy Infrastructure						
Energy Highway (% Milestones)	JILL ANDERSON	25	25			<input checked="" type="checkbox"/>
STEWARDSHIP GOALS						
Financial Management						
O&M Budget Performance (\$ Millions)	BOB HOPKINS	91.1	86	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Debt Coverage Ratio (Ratio)	BRIAN MCELROY	2.5	2.65			<input checked="" type="checkbox"/>
Maintain Infrastructure						
Generation Market Readiness (%)	ED WELZ	99.4	99.8	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Transmission System Reliability** (%)	STEVE DECARLO	95.55	98.26	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<small>** Reflects monthly performance</small>						
Workforce Management						
Succession Preparedness *** (%Milestones)	JOAN TURSI	N/A				
<small>***Measure is being redesigned</small>						
Retention (# of Touchpoints)	JOAN TURSI	135	151			<input checked="" type="checkbox"/>
Training (%Milestones)	AGNES HARRIS	25	25			<input checked="" type="checkbox"/>
ACCOUNTABILITY GOALS						
Safety Leadership						
Recordable Incidence Rate**** (Index)	JOHN KAHABKA	1.00	1.17	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<small>****Results based on 12 month rolling average</small>						
Environmental Responsibility						
Environmental Incidents (Units)	JOHN KAHABKA	8	8	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Enterprise Risk						
Enterprise Wide Risk Management Program (%Milestones)	SCOTT SCHOLTEN	10	10			<input checked="" type="checkbox"/>
Compliance						
Compliance Reporting (%Milestones)	JOE GRYZLO	25	25			<input checked="" type="checkbox"/>
Compliance Training (%Milestones)	JOE GRYZLO	25	25			<input checked="" type="checkbox"/>

Key Initiatives

- **Diversity**

Sylvia Hamer & Debra White

- Generating Excellence through Diversity and Inclusiveness



- **Environmental Justice**

Sobeida Cruz & Ruth Noemí Colón

- Generating Energy and Environmental Equality



- **Sustainability**

Kerry-Jane King

- Environmental Stewardship
- Social Equity
- Economic Prosperity



Key Initiatives



- ReCharge NY



- Master Plan for Energy Efficiency in State Facilities



- NY-Sun, Solar Market Acceleration Program "Solar MAP"



- New York Energy Highway

Key Initiatives - New York Energy Highway

- The Energy Highway is a significant initiative to upgrade and modernize New York's electric power system
- **April 4, 2012**
Energy Highway Summit
Columbia University, New York, NY
- **April 11, 2012**
Request for Information (RFI) issued
- **April 19, 2012**
Respondents Conference
Tarrytown, NY
- **Summer 2012**
Action Plan to be issued



Federal Energy
Regulatory Commission
(FERC) Chairman,
Jon Wellinghoff



NYPA Vice Chairman,
John Dyson



New York Power Authority

Generating more than electricity

123 Main Street
White Plains, NY 10601-3170
914.681.6675
Edward.Welz@nypa.gov



Edward Welz
Chief Operating Officer

TO: NYPA BOARD OF TRUSTEES
FROM: EDWARD WELZ, CHIEF OPERATING OFFICER
DATE: APRIL 12, 2012
SUBJECT: MONTHLY REPORT FOR THE BOARD OF TRUSTEES

This report covers performance of the Operations group in March 2012.

Power Supply

Plant Performance

Systemwide net generation¹ was 2,275,470 megawatt-hours² (MWh) in March 2012, compared to projected net generation of 2,317,025 MWh. Year-to-date net generation is 7,176,023 MWh, compared to the target of 6,924,202 MWh.

The fleet availability factor³ was 96.2 percent in March 2012, and 96.7 percent for the year. Generation market readiness factor⁴ was 99.8 percent in March, compared with the monthly target of 99.4 percent. Year-to-date generation market readiness factor was also at 99.8 percent.

In March, there was one significant unplanned generation event⁵. A fire occurred at Hellgate GT Unit 1 on March 7. Repairs are currently underway and the unit is expected to return to service on April 14.

Generation net revenue in March was \$8.3 million with a loss of revenue of \$0.01 million for the month. Year-to-date Generation net revenue was \$41.1 million and lost opportunity cost was \$0.03 million.

Niagara River flows in March 2012 were above the historical average. They are expected to be above average for the first part of the year, then fall below average into 2013. St. Lawrence River flows during March 2012 were slightly above forecast. River flows are expected to be above the average historical level for most of 2012.

Transmission Performance

Transmission reliability^[i] in March was 98.26 percent, which was above the target of 95.55 percent. Year-to-date transmission reliability is 98.65 percent, above the target of 97.12 percent. The cancelation of a long term outage of the L33P Line had a significant positive impact on performance for this month. The original outage had been scheduled through May so the positive trend is likely to continue into the coming months.

There was one significant unplanned transmission event in March that was initiated by the catastrophic failure of a Moses breaker. Three lines were tripped during the event but only the outage of the MA-1 line counted against the Reliability metric. A total of 353 hours had already been scheduled for the MA-1 Line so the effect of 200 forced hours on performance was minimal.

Environmental

There were five reportable event for March 2012. For the year, there have been 8 reportable incidents. The annual target for 2012 is 29.

Transmission Initiative

No change.

Relicensing – Niagara Power Project

Construction activities continued on the Motor Island Habitat Improvement Project, a related contract was issued for plant cultivation and installation after excavation is completed.

Outdoor construction resumed at Reservoir State Park recreation improvement project with the erection and functional testing of light poles for softball diamond no. 1. Indoor construction is complete except for minor punch list items.

Construction resumed at the Whirlpool and Schoellkopf Overlooks recreation improvement projects with paving material deliveries and installation of stone sub-base.

Construction resumed at the Upper Niagara Intakes Observation Area recreation improvement site with the installation of steel framing at three fisherman's shelters and for an information kiosk.

Relicensing – St. Lawrence-FDR Power Project

US Army Corps of Engineers permit for the construction of the Nichols Island Habitat Improvement Project has been received. Procurement process has begun for this project which will commence in the Fall of 2012.

Construction has begun on the Little Sucker Brook Habitat Improvement Project which will begin in the Spring of 2012.

Habitat Improvement Project monitoring activities have started at various locations due to the unusual early spring weather – some spawning activities are at least 3 weeks earlier than our past experience

The 2011-2012 shoreline erosion stabilization program is nearly complete with only site restoration activities remaining.

Relicensing – Blenheim-Gilboa Project

Existing project information data collection efforts are continuing through the systematic search of hardcopy records located at various archives at the BG project. The information is being reviewed and sorted for relevancy. The results will be used in the preparation of the Preliminary Application Document (PAD) which will be filed with FERC to begin the formal relicensing process.

Life Extension and Modernization Programs

St. Lawrence LEM Upgrade

Work on Unit 19 at the St. Lawrence-FDR Power Project, the 15th of the 16 units, began on July 25, 2011, as part of the Project's Life Extension and Modernization^[1] (LEM) program. The unit returned to service on April 2, 2012 ahead of the projected return to service of April 18, 2012. The outage for the last unit (Unit 20) is scheduled to begin on April 9, 2012 with an expected return to service on December 21, 2012. The 2013 scheduled completion date for the LEM project remains unchanged.

LPGP LEM

The first feeder outage, pothead replacement and first new GSU transformer (GSU #2) installation was completed on December 2, 2011 (3 units per GSU). The second Feeder 3 outage began March 5, 2012 and will be completed by April 27, 2012. Contractors have mobilized to the site and the GSU installation is underway. Welsbach Electric completed the replacement of the Feeder 3 potheads at the Switchyard and at LPGP. The Unit 11 Performance Testing is scheduled to begin on May 1, 2012 as planned. The first pump/turbine unit outage is scheduled to begin December 2012 with the program completion scheduled for 2020.

Technical Compliance – NERC Reliability Standards

In March, NYPA staff continued to manage compliance enforcement actions related to several of the NERC Reliability Standards that are applicable to NYPA's NERC registrations. The actions and statuses are briefly stated below:

- a. **PRC-005-1 R2 - Transmission and Generation Protection System Maintenance and Testing:** (NERC Violation ID: NPCC201100236) NYPA self-reported to NPCC a potential violation of the requirement R2 of PRC-005-1 on February 11, 2011. The associated mitigation plan closure documents are being reviewed by the Northeast Power Coordinating Council (NPCC). NYPA will soon enter into settlement discussions with NPCC and a penalty is expected.
- b. **CIP-004-3 R2 - Cyber Security - Personnel and Training:** (NERC Violation ID: NPCC2012200446) NYPA self-reported to NPCC a potential violation of requirement R2 of CIP-004-3 on February 16, 2012. NYPA staff has prepared the mitigation plan and will submit it to NPCC in early April 2012.
- c. **CIP-004-3 R4 - Cyber Security - Personnel and Training:** (NERC Violation ID: NPCC2012-200459) NYPA self-reported to NPCC a potential violation of requirement R4 of CIP-004-3 on March 12, 2012. NYPA staff has prepared the mitigation plan and will submit it to NPCC in early April 2012.

The NERC Board of Trustees approved a new Bulk Electric System (BES) definition and a related exception process in January 2012 and then filed them with FERC on January 25, 2012. FERC is expected to adopt the new definition and exception process in late 2012. In March NYPA completed the first step in the NPCC BES Transition Plan, which was to prepare a list of newly identified BES assets. NYPA's lists for both generation and transmission assets was submitted on March 28, 2012. NYPA identified 35 additional transmission assets that will be subject to NERC Reliability Standards, approximately a 25% increase in the total number of BES assets.

The team established by the New York Independent System Operator (NYISO) and the New York Transmission Owners (NYTOs) met twice in March to continue its work to develop an action plan to address the state-wide impacts of the implementation of the new BES definition. This group has been meeting regularly to clarify the impacts with respect to functional responsibility and compliance accountability for the Transmission Operator (TOP) and/or a Transmission Planner (TP) standards. The objective is to reach agreement on a registration model that will work for New York State and meet the requirements of NPCC and NERC. The team expects to accomplish its objective before the end of 2012.

In March, NYPA continued to implement its work plan for responding to a 2010 NERC Alert Recommendation that requires NYPA to review its current facility ratings

methodology for their solely and jointly owned transmission lines to verify that the methodology used to determine facility ratings is based on actual field conditions (in particular line ground clearances). The next status update must be submitted to NERC via NPCC in July 2012. The assessment has revealed that there are about 200 line clearance discrepancies in NYPA's 1,400 miles of transmission lines; about 60 of which are on lines rated as high priority. Staff is in the process of field verifying the remote sensing findings and is developing a mitigation plan to eliminate the discrepancies on the high priority lines by the end of 2012. The field verification work may confirm that there are fewer discrepancies requiring mitigation. NYPA plans to meet with the NYISO in May to confirm the mitigation plans for the high priority lines.

NYPA's request of NPCC to de-register as a Load Serving Entity (LSE) for the ALCOA load in the Northern Region is still open. In March, NYPA received a letter from NPCC confirming an agreement that resolution of NYPA's request will be postponed until the new BES definition is adopted by FERC; sometime in late 2012 or early 2013. The letter states that NPCC will defer all LSE Audits or Spot Checks of NYPA for its LSE function and that it will suspend NYPA's requirement to self-certify compliance to the applicable LSE standards under NPCC's 2011-2012 Reporting Schedule until the BES definition is adopted and implemented.

In March, NYPA initiated an independent assessment to determine whether the organization is adequately staffed for managing reliability standards compliance going forward. In March, over 50 interviews of executives and staff were conducted. The assessment is expected to be completed in May and the results will be integrated with a larger organizational review of the Operations Business Unit.

In March, NYPA continued an independent assessment of Critical Cyber Asset user access rights management pursuant to the Critical Infrastructure Protection (CIP) Standard CIP-004-3 – Cyber Security – Personnel and Training. This assessment was initiated in response to several self-reported violations of this standard. The assessment is expected to produce recommendations for some changes in organizational structure, processes, and tools that will reduce the potential for future violations of this standard. The assessment is expected to be concluded in May.

Research & Technology Development (R&TD)

The Generator Testing and Modeling project was completed. The objective of this project was to create generator models which are used to comply with NERC / NPCC / NYISO standards. These standards require generator operators to submit models that accurately represent their generation system and settings. Tests were conducted on the St. Lawrence, Niagara, Astoria 500-MW and In-City generators to study the dynamic performance and derive models. System Planning performed contingency studies and reviewed the models for accuracy. These models were then submitted to NYISO for inclusion in Northeast Power Coordinating Council's (NPCC) power system database.

In response to a request from Transmission, R&TD is initiating a three year transmission line wind-induced vibration evaluation project, which will install two transmission line vibration recorders on the NR2 (Niagara-Rochester) line. This project will evaluate the impact of wind-induced vibration fatigue on the transmission line.

Staff met with USi and EPRI to discuss the status of the Y49 cable failure analysis. USi informed NYPA that some tests were performed but all test results were preliminary at this time. Pending completion of the preliminary work, an actual dissection of the failed cable is planned. NYPA intends to provide additional cable samples from a spare reel so that USi can test for any manufacturing defects.

Discussions were conducted with St. Lawrence site staff and Computer Applications group regarding the installation of a wireless communication system at Massena substation for six on-line Kelman Gas Analyzers on autobanks. This wireless communication system is being installed since there is no fiber / copper communication available near the autobanks and the cost of installing new fiber is much higher due to trench work and road crossing/cutting.

Staff worked with Niagara personnel and a GE Bently representative to visually inspect and perform an inventory of sensors that were received from GE Bently for the condition monitoring system that will be installed as part of the LPGP LEM project. These sensors will be installed at each of the twelve hydro generators at LPGP and include air gap sensors (to provide distance information between the rotor and stator) and proximitors sensors (to provide vibration and rotational speed information of the shaft).

Tests of the Convertible Static Compensator took place. These tests consisted of exercising all the different modes of operation of the device to make sure it operates adequately under every mode.

R&TD is working with In-City plant staff to remove and ship additional Trench bushings to EPRI's Lenox lab for testing. The first test was completed in October 2011 and the results are under investigation.

The Niagara ADCP flow measurement platform's final inspection certificate was received and forwarded to Code Compliance.

Staff visited the Harlem River Substation along with an EPRI representative to scope out possible locations for installing infrared cameras to monitor Authority assets on line for out of the ordinary thermal activities.

R&TD staff hosted the final project meeting for the CEATI project entitled "New York State Power Grid Geomagnetic Storm and E3-HEMP Threat - Vulnerability Assessments." The meeting attended by representatives from NYPA, Con Edison, Central Hudson, and National Grid, as well as the contractor, John Kappenman. CEATI representatives participated via teleconferencing. A presentation of the results and the

simulation data was made. Results of this project will help to determine the vulnerability of NYPA's transmission system to geomagnetic storms.

Staff attended the North American Synchronphasor Initiative (NASPI) meeting, which focused on synchronphasor research. Researchers mainly from universities and research organizations, as well as utilities and vendors made presentations about current research projects they are performing in this area. The topics ranged from applications of existing technologies to the development of new techniques and algorithms. R&TD actively participated in three presentations in cooperation with Rensselaer Polytechnic Institute and Georgia Tech: two were related to the NYSERDA Synchronphasor project and one related to the Georgia Tech DoE funded project on Dynamic State Estimation and Generator Parameter Identification.

Energy Resource Management

NYISO Markets

In March, Energy Resource Management (ERM) bid more than 2.3 million MWh of NYPA generation into the NYISO markets, netting \$31 million in power supplier payments to the Authority. Year-to-date net power supplier payments are \$127.3 million.

Fuel Planning & Operations

In March, NYPA's Fuels Group transacted \$8.2 million in natural gas and oil purchases, compared with \$18.8 million in March 2011. Year-to-date natural gas and oil purchases are \$54.1 million, compared with \$70.7 million at this point in 2011. The total \$16.6 million decrease is mainly due to the cost of fuel at the 500-MW Combined Cycle Plant (-\$12.6 million for fuel cost and -\$10.3 for March outage), Small Clean Power Plants (-\$5.6million) and the Richard M. Flynn Power Plant (-\$7.7 million), which was offset by the start up of the Astoria Energy II Plant (+\$19.6 million) in July of 2011.

Regional Greenhouse Gas Initiative

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GLOSSARY

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Edward Welz
Chief Operating Officer

TO: NYPA BOARD OF TRUSTEES
FROM: EDWARD WELZ, CHIEF OPERATING OFFICER
DATE: APRIL 12, 2012
SUBJECT: MONTHLY REPORT FOR THE BOARD OF TRUSTEES

This report covers performance of the Operations group in March 2012.

Power Supply

Plant Performance

Systemwide net generation¹ was 2,275,470 megawatt-hours² (MWh) in March 2012, compared to projected net generation of 2,317,025 MWh. Year-to-date net generation is 7,176,023 MWh, compared to the target of 6,924,202 MWh.

The fleet availability factor³ was 96.2 percent in March 2012, and 96.7 percent for the year. Generation market readiness factor⁴ was 99.8 percent in March, compared with the monthly target of 99.4 percent. Year-to-date generation market readiness factor was also at 99.8 percent.

In March, there was one significant unplanned generation event⁵. A fire occurred at Hellgate GT Unit 1 on March 7. Repairs are currently underway and the unit is expected to return to service on April 14.

Generation net revenue in March was \$8.3 million with a loss of revenue of \$0.01 million for the month. Year-to-date Generation net revenue was \$41.1 million and lost opportunity cost was \$0.03 million.

Niagara River flows in March 2012 were above the historical average. They are expected to be above average for the first part of the year, then fall below average into 2013. St. Lawrence River flows during March 2012 were slightly above forecast. River flows are expected to be above the average historical level for most of 2012.

Transmission Performance

Transmission reliability^[i] in March was 98.26 percent, which was above the target of 95.55 percent. Year-to-date transmission reliability is 98.65 percent, above the target of 97.12 percent. The cancelation of a long term outage of the L33P Line had a significant positive impact on performance for this month. The original outage had been scheduled through May so the positive trend is likely to continue into the coming months.

There was one significant unplanned transmission event in March that was initiated by the catastrophic failure of a Moses breaker. Three lines were tripped during the event but only the outage of the MA-1 line counted against the Reliability metric. A total of 353 hours had already been scheduled for the MA-1 Line so the effect of 200 forced hours on performance was minimal.

Environmental

There were five reportable event for March 2012. For the year, there have been 8 reportable incidents. The annual target for 2012 is 29.

Transmission Initiative

No change.

Relicensing – Niagara Power Project

Construction activities continued on the Motor Island Habitat Improvement Project, a related contract was issued for plant cultivation and installation after excavation is completed.

Outdoor construction resumed at Reservoir State Park recreation improvement project with the erection and functional testing of light poles for softball diamond no. 1. Indoor construction is complete except for minor punch list items.

Construction resumed at the Whirlpool and Schoellkopf Overlooks recreation improvement projects with paving material deliveries and installation of stone sub-base.

Construction resumed at the Upper Niagara Intakes Observation Area recreation improvement site with the installation of steel framing at three fisherman's shelters and for an information kiosk.

Relicensing – St. Lawrence-FDR Power Project

US Army Corps of Engineers permit for the construction of the Nichols Island Habitat Improvement Project has been received. Procurement process has begun for this project which will commence in the Fall of 2012.

Construction has begun on the Little Sucker Brook Habitat Improvement Project which will begin in the Spring of 2012.

Habitat Improvement Project monitoring activities have started at various locations due to the unusual early spring weather – some spawning activities are at least 3 weeks earlier than our past experience

The 2011-2012 shoreline erosion stabilization program is nearly complete with only site restoration activities remaining.

Relicensing – Blenheim-Gilboa Project

Existing project information data collection efforts are continuing through the systematic search of hardcopy records located at various archives at the BG project. The information is being reviewed and sorted for relevancy. The results will be used in the preparation of the Preliminary Application Document (PAD) which will be filed with FERC to begin the formal relicensing process.

Life Extension and Modernization Programs

St. Lawrence LEM Upgrade

Work on Unit 19 at the St. Lawrence-FDR Power Project, the 15th of the 16 units, began on July 25, 2011, as part of the Project's Life Extension and Modernization^[1] (LEM) program. The unit returned to service on April 2, 2012 ahead of the projected return to service of April 18, 2012. The outage for the last unit (Unit 20) is scheduled to begin on April 9, 2012 with an expected return to service on December 21, 2012. The 2013 scheduled completion date for the LEM project remains unchanged.

LPGP LEM

The first feeder outage, pothead replacement and first new GSU transformer (GSU #2) installation was completed on December 2, 2011 (3 units per GSU). The second Feeder 3 outage began March 5, 2012 and will be completed by April 27, 2012. Contractors have mobilized to the site and the GSU installation is underway. Welsbach Electric completed the replacement of the Feeder 3 potheads at the Switchyard and at LPGP. The Unit 11 Performance Testing is scheduled to begin on May 1, 2012 as planned. The first pump/turbine unit outage is scheduled to begin December 2012 with the program completion scheduled for 2020.

Technical Compliance – NERC Reliability Standards

In March, NYPA staff continued to manage compliance enforcement actions related to several of the NERC Reliability Standards that are applicable to NYPA's NERC registrations. The actions and statuses are briefly stated below:

- a. **PRC-005-1 R2 - Transmission and Generation Protection System Maintenance and Testing:** (NERC Violation ID: NPCC201100236) NYPA self-reported to NPCC a potential violation of the requirement R2 of PRC-005-1 on February 11, 2011. The associated mitigation plan closure documents are being reviewed by the Northeast Power Coordinating Council (NPCC). NYPA will soon enter into settlement discussions with NPCC and a penalty is expected.
- b. **CIP-004-3 R2 - Cyber Security - Personnel and Training:** (NERC Violation ID: NPCC2012200446) NYPA self-reported to NPCC a potential violation of requirement R2 of CIP-004-3 on February 16, 2012. NYPA staff has prepared the mitigation plan and will submit it to NPCC in early April 2012.
- c. **CIP-004-3 R4 - Cyber Security - Personnel and Training:** (NERC Violation ID: NPCC2012-200459) NYPA self-reported to NPCC a potential violation of requirement R4 of CIP-004-3 on March 12, 2012. NYPA staff has prepared the mitigation plan and will submit it to NPCC in early April 2012.

The NERC Board of Trustees approved a new Bulk Electric System (BES) definition and a related exception process in January 2012 and then filed them with FERC on January 25, 2012. FERC is expected to adopt the new definition and exception process in late 2012. In March NYPA completed the first step in the NPCC BES Transition Plan, which was to prepare a list of newly identified BES assets. NYPA's lists for both generation and transmission assets was submitted on March 28, 2012. NYPA identified 35 additional transmission assets that will be subject to NERC Reliability Standards, approximately a 25% increase in the total number of BES assets.

The team established by the New York Independent System Operator (NYISO) and the New York Transmission Owners (NYTOs) met twice in March to continue its work to develop an action plan to address the state-wide impacts of the implementation of the new BES definition. This group has been meeting regularly to clarify the impacts with respect to functional responsibility and compliance accountability for the Transmission Operator (TOP) and/or a Transmission Planner (TP) standards. The objective is to reach agreement on a registration model that will work for New York State and meet the requirements of NPCC and NERC. The team expects to accomplish its objective before the end of 2012.

In March, NYPA continued to implement its work plan for responding to a 2010 NERC Alert Recommendation that requires NYPA to review its current facility ratings

methodology for their solely and jointly owned transmission lines to verify that the methodology used to determine facility ratings is based on actual field conditions (in particular line ground clearances). The next status update must be submitted to NERC via NPCC in July 2012. The assessment has revealed that there are about 200 line clearance discrepancies in NYPA's 1,400 miles of transmission lines; about 60 of which are on lines rated as high priority. Staff is in the process of field verifying the remote sensing findings and is developing a mitigation plan to eliminate the discrepancies on the high priority lines by the end of 2012. The field verification work may confirm that there are fewer discrepancies requiring mitigation. NYPA plans to meet with the NYISO in May to confirm the mitigation plans for the high priority lines.

NYPA's request of NPCC to de-register as a Load Serving Entity (LSE) for the ALCOA load in the Northern Region is still open. In March, NYPA received a letter from NPCC confirming an agreement that resolution of NYPA's request will be postponed until the new BES definition is adopted by FERC; sometime in late 2012 or early 2013. The letter states that NPCC will defer all LSE Audits or Spot Checks of NYPA for its LSE function and that it will suspend NYPA's requirement to self-certify compliance to the applicable LSE standards under NPCC's 2011-2012 Reporting Schedule until the BES definition is adopted and implemented.

In March, NYPA initiated an independent assessment to determine whether the organization is adequately staffed for managing reliability standards compliance going forward. In March, over 50 interviews of executives and staff were conducted. The assessment is expected to be completed in May and the results will be integrated with a larger organizational review of the Operations Business Unit.

In March, NYPA continued an independent assessment of Critical Cyber Asset user access rights management pursuant to the Critical Infrastructure Protection (CIP) Standard CIP-004-3 – Cyber Security – Personnel and Training. This assessment was initiated in response to several self-reported violations of this standard. The assessment is expected to produce recommendations for some changes in organizational structure, processes, and tools that will reduce the potential for future violations of this standard. The assessment is expected to be concluded in May.

Research & Technology Development (R&TD)

The Generator Testing and Modeling project was completed. The objective of this project was to create generator models which are used to comply with NERC / NPCC / NYISO standards. These standards require generator operators to submit models that accurately represent their generation system and settings. Tests were conducted on the St. Lawrence, Niagara, Astoria 500-MW and In-City generators to study the dynamic performance and derive models. System Planning performed contingency studies and reviewed the models for accuracy. These models were then submitted to NYISO for inclusion in Northeast Power Coordinating Council's (NPCC) power system database.

In response to a request from Transmission, R&TD is initiating a three year transmission line wind-induced vibration evaluation project, which will install two transmission line vibration recorders on the NR2 (Niagara-Rochester) line. This project will evaluate the impact of wind-induced vibration fatigue on the transmission line.

Staff met with USi and EPRI to discuss the status of the Y49 cable failure analysis. USi informed NYPA that some tests were performed but all test results were preliminary at this time. Pending completion of the preliminary work, an actual dissection of the failed cable is planned. NYPA intends to provide additional cable samples from a spare reel so that USi can test for any manufacturing defects.

Discussions were conducted with St. Lawrence site staff and Computer Applications group regarding the installation of a wireless communication system at Massena substation for six on-line Kelman Gas Analyzers on autobanks. This wireless communication system is being installed since there is no fiber / copper communication available near the autobanks and the cost of installing new fiber is much higher due to trench work and road crossing/cutting.

Staff worked with Niagara personnel and a GE Bently representative to visually inspect and perform an inventory of sensors that were received from GE Bently for the condition monitoring system that will be installed as part of the LPGP LEM project. These sensors will be installed at each of the twelve hydro generators at LPGP and include air gap sensors (to provide distance information between the rotor and stator) and proximator sensors (to provide vibration and rotational speed information of the shaft).

Tests of the Convertible Static Compensator took place. These tests consisted of exercising all the different modes of operation of the device to make sure it operates adequately under every mode.

R&TD is working with In-City plant staff to remove and ship additional Trench bushings to EPRI's Lenox lab for testing. The first test was completed in October 2011 and the results are under investigation.

The Niagara ADCP flow measurement platform's final inspection certificate was received and forwarded to Code Compliance.

Staff visited the Harlem River Substation along with an EPRI representative to scope out possible locations for installing infrared cameras to monitor Authority assets on line for out of the ordinary thermal activities.

R&TD staff hosted the final project meeting for the CEATI project entitled "New York State Power Grid Geomagnetic Storm and E3-HEMP Threat - Vulnerability Assessments." The meeting attended by representatives from NYPA, Con Edison, Central Hudson, and National Grid, as well as the contractor, John Kappenman. CEATI representatives participated via teleconferencing. A presentation of the results and the

simulation data was made. Results of this project will help to determine the vulnerability of NYPA's transmission system to geomagnetic storms.

Staff attended the North American Synchronphasor Initiative (NASPI) meeting, which focused on synchronphasor research. Researchers mainly from universities and research organizations, as well as utilities and vendors made presentations about current research projects they are performing in this area. The topics ranged from applications of existing technologies to the development of new techniques and algorithms. R&TD actively participated in three presentations in cooperation with Rensselaer Polytechnic Institute and Georgia Tech: two were related to the NYSERDA Synchronphasor project and one related to the Georgia Tech DoE funded project on Dynamic State Estimation and Generator Parameter Identification.

Energy Resource Management

NYISO Markets

In March, Energy Resource Management (ERM) bid more than 2.3 million MWh of NYPA generation into the NYISO markets, netting \$31 million in power supplier payments to the Authority. Year-to-date net power supplier payments are \$127.3 million.

Fuel Planning & Operations

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New York Power Authority

Report of the Chief Financial Officer

For the Three Months Ended March 31, 2012

**Report of the Chief Financial Officer
For the Month Ended March 31, 2012
Executive Summary**

Results of Operations

Net income for the three months ended March 31, 2012 prior to the recognition of the voluntary contribution to New York State was \$73 million, which was \$9.4 million higher than the budget. Net income through March including the budgeted \$60 million voluntary contribution was \$13 million compared to a budget of \$3.6 million. Results for the first quarter were better than budgeted primarily due to higher non-operating income (\$2.8 million), lower operations and maintenance expenses (\$5.0 million), and lower other operating expenses (\$2.5 million). Non-operating income was lower than expected due to lower than budgeted interest costs due to lower rates. Operations and maintenance expenses were lower than anticipated primarily due to early year timing differences in projects at Niagara, the Small Clean Power Plants and the transmission facilities. Other operating expenses reflected lower than anticipated costs related to the Industrial Incentive awards and Western New York economic development fund. Net margins on sales were on budget through March, as the positive impact of higher net generation was offset by lower energy prices in the ISO market and other factors. On a facility basis, positive variances in the MSP market area (\$6 million, lower purchased power costs) and at the SCPP's (\$3.1 million, higher capacity prices) were offset by negative variances at Niagara (\$6.1 million, lower energy prices) and the transmission facilities (\$3 million, lower FACTS revenue). Production through March was 13% higher than budget reflecting higher net generation at St. Lawrence (18%), Niagara (11%) and the fossil facilities (13%).

Results for the three months ended March 31, 2012 (\$13 million) were \$16.7 million lower than the same period in 2011. The current year reflected a higher voluntary contribution to New York State substantially offset by lower purchased power costs. Voluntary contributions were \$60 million through March 2012 compared to \$25 million through March 2011. Purchased power costs were lower in 2012 due to higher net generation and the need to purchase additional power at Niagara in 2011 due to an early year transmission line outage.

Cash & Liquidity

The Authority ended the month of March with total operating funds of \$1,248 million as compared to \$1,205 million at the end of 2011. The increase (\$43 million) is primarily attributable to net cash from operations and the value sharing payment received from Entergy of \$72 million substantially offset by a \$60 million voluntary contribution to New York State.

Year-end Projection

Developing trends during the first quarter of 2012 indicate that year-end net income is expected to under-run by approximately \$10 million relative to the \$167 million budget. Key drivers include:

- **Energy Prices** – Lower prices in the natural gas markets continue to drive electricity prices down, resulting in a 32% decline in wholesale electric prices state-wide. While most of the Authority’s generation is sold under contract to benefitting customers, the small proportion of Authority generation in the wholesale market is affected by these lower prices resulting in a negative impact on net income.
- **Capacity Prices** – An increase in market-based capacity prices are being observed as a result of a pending increase in the locational capacity requirement for the New York City load pocket and an increased capacity requirement for the Rest-of-State market. In addition, prices are firming up as a result of the announced moth-balling of several generating stations throughout New York in response to lower prices and lower demand. The resulting increase in market-based capacity prices is having a positive effect on net income projections, particularly for the Blenheim-Gilboa Project and the Small Clean Power Plants.
- **Hydro Flows** – The relatively warm winter and little snow-pack around the Great Lakes are resulting in an early spring run-off. As a result, net generation at the Niagara and St. Lawrence hydroelectric facilities has been running above forecast for the first quarter, but at this time, is expected to revert back to near budgeted levels by year-end.

At currently projected levels, the Authority’s business requirements for cash flow (debt service coverage) and liquidity are expected to be met.

Net Income
Three Months ended March 31, 2012
(\$ in millions)

	Actual	Budget	Variance
Niagara	\$39.1	\$42.2	(\$3.1)
St. Lawrence	1.7	(0.8)	2.5
Blenheim-Gilboa	(6.1)	(4.6)	(1.5)
SENY	4.7	4.3	0.4
SCPP	(1.9)	(6.9)	5.0
Market Supply Power	(7.0)	(13.0)	6.0
Flynn	3.6	3.1	0.5
Transmission	10.3	12.3	(2.0)
Non-facility	(31.4)	(33.0)	1.6
Total	\$13.0	\$3.6	\$9.4

<u>Major Factors</u>	<u>Better (Worse)</u>
<p><u>Niagara</u> Lower net margins on sales (\$6.1) due to lower prices, partially offset by lower O&M (non-recurring projects).</p>	(\$3.1)
<p><u>St. Lawrence</u> Primarily higher net margin on sales (\$2.3) resulting from higher volumes (18% higher generation) partially offset by lower prices on market based sales.</p>	2.5
<p><u>SCPP</u> Primarily higher capacity prices and lower O&M (timing, Hell Gate gas turbine overhaul).</p>	5.0
<p><u>Market Supply Power</u> Lower purchased power costs due to lower prices.</p>	6.0
<p><u>Transmission</u> Primarily lower FACTS revenue.</p>	(2.0)
<p><u>Other facilities</u> Includes lower net margins on sales at Blenheim-Gilboa due to lower prices.</p>	(0.6)
<p><u>Non-facility (including investment income)</u> Primarily lower interest expense (\$1.7) due to lower than anticipated market interest rates during the period.</p>	1.6
Total	\$9.4

Net Income
Three Months Ended March 31, 2012 and March 31, 2011
(\$ in millions)

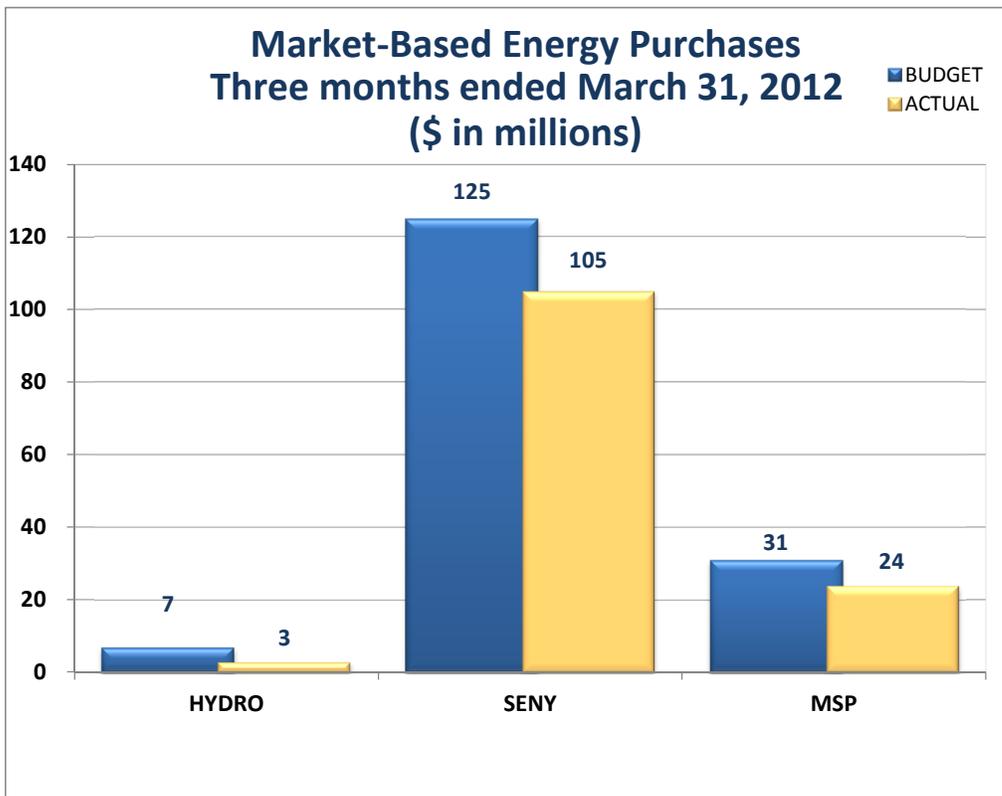
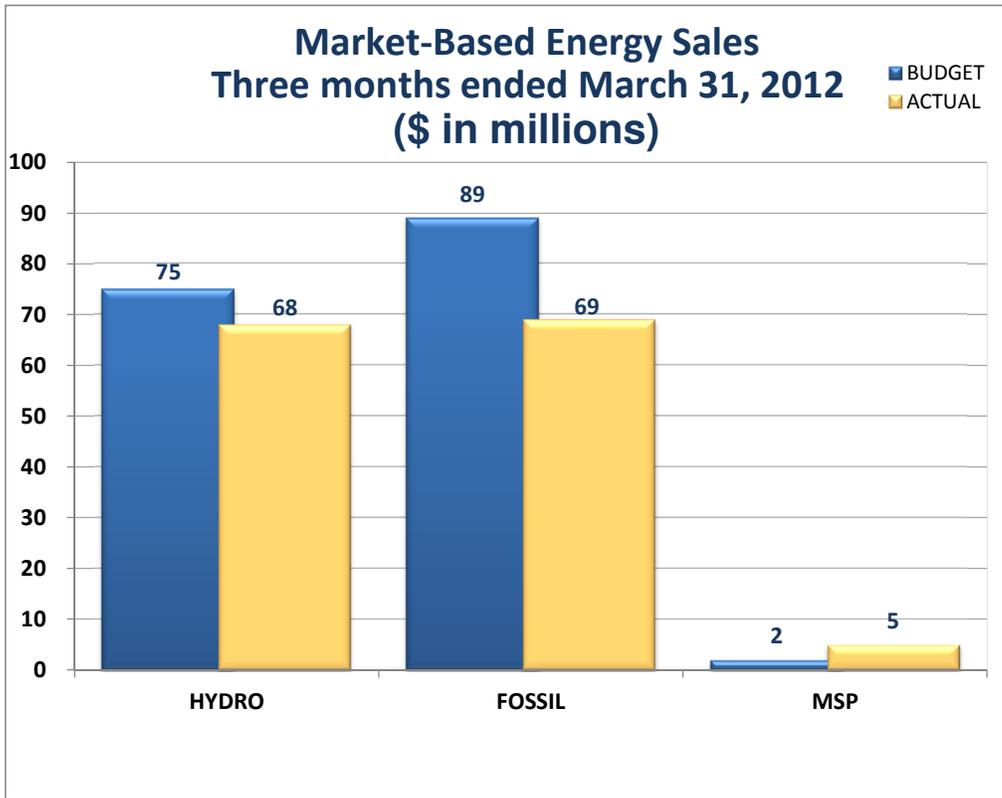
	2012	2011	Variance Favorable/ (Unfavorable)
Operating Revenues	\$612.2	\$620.1	(\$7.9)
Operating Expenses			
Fuel consumed - oil & gas	54.1	70.6	16.5
Purchased power and ancillary services	154.2	250.1	95.9
Wheeling	125.1	106.7	(18.4)
Operations and maintenance	86.0	68.7	(17.3)
Other expenses	52.9	37.6	(15.3)
Depreciation and amortization	56.4	39.5	(16.9)
Allocation to capital	(1.7)	(1.3)	.4
Total Operating Expenses	527.0	571.9	44.9
Net Operating Income	85.2	48.2	37.0
Investment and other income	35.5	35.3	.2
Mark to Market Adjustment	(1.7)	(5.1)	3.4
Total Nonoperating Income	33.8	30.2	3.6
Contributions to New York State	60.0	25.0	(35.0)
Interest and other expenses	46.0	23.7	(22.3)
Total Nonoperating Expenses	106.0	48.7	(57.3)
Net Nonoperating Income (Loss)	(72.2)	(18.5)	(53.7)
Net Income	\$13.0	\$29.7	(\$16.7)

Net income through March 2012 (\$13) was \$16.7 lower than the comparable period in 2011 (\$29.7). Higher voluntary contributions to New York State (\$35) were partially offset by lower purchased power costs at Niagara (\$17.5) during the period.

Year-to-date voluntary contributions were \$60 in 2012 compared to \$25 through March 2011.

Purchased power costs were lower at Niagara in 2012 due to higher net generation and the need to purchase additional power in 2011 due to an early year transmission line outage.

Year-to-year variances in operations and maintenance, depreciation and amortization, and interest expense were due primarily to Astoria II which went into commercial operation on July 1, 2011. These variances were offset by recoveries in operating revenues and had minimal impact on NYPA's current year net income.



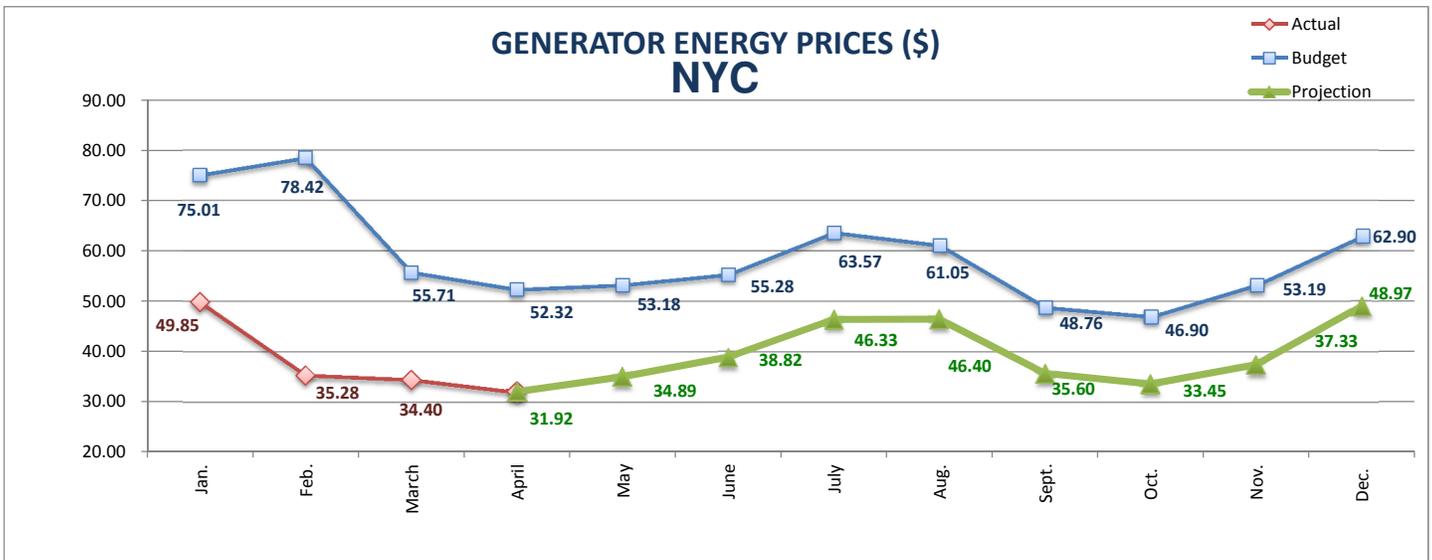
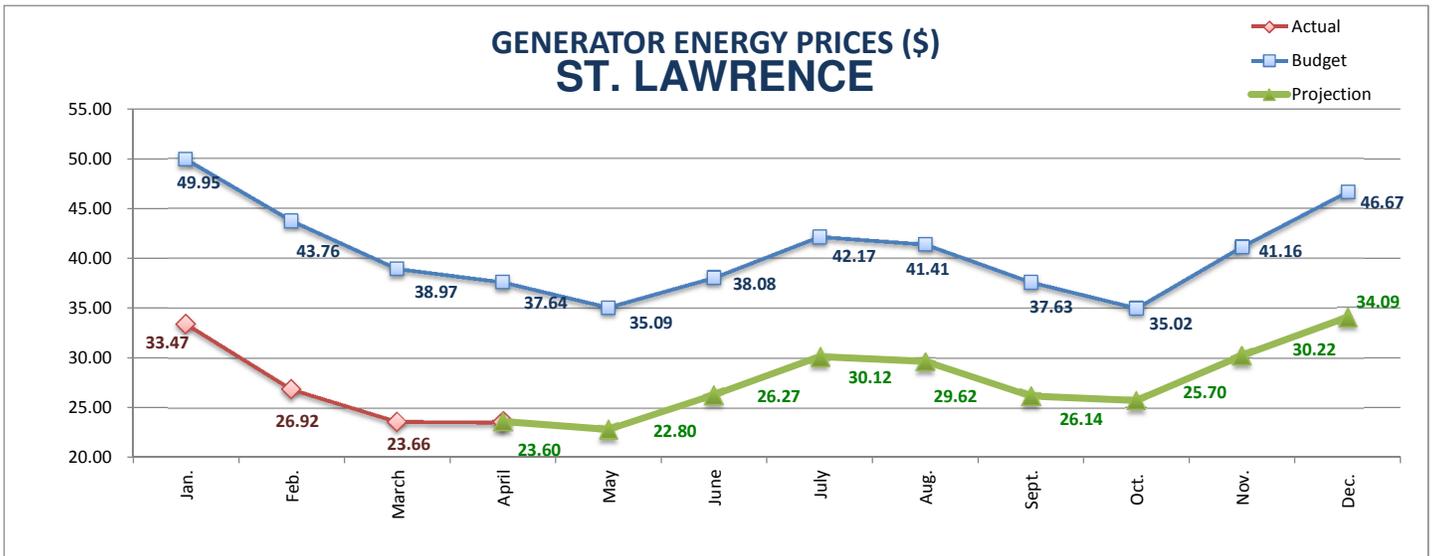
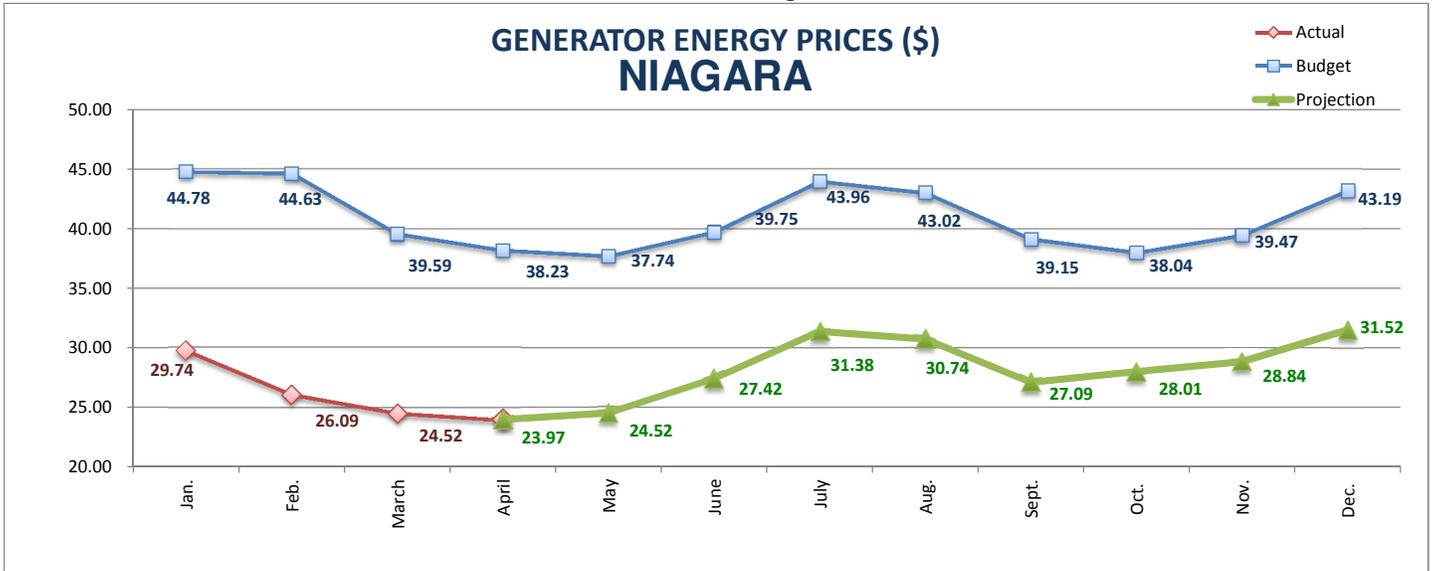
REVENUES		
SALES (MWH)		
	BUDGET	ACTUAL
Hydro*	1,673,343	2,351,907
Fossil	1,190,697	1,551,600
MSP	39,471	161,947
TOTAL	2,903,511	4,065,454
PRICES (\$/MWH)		
Hydro*	\$44.14	\$28.31
Fossil	\$72.15	\$41.30
MSP	\$39.52	\$32.53
AVERAGE	\$55.56	\$33.44

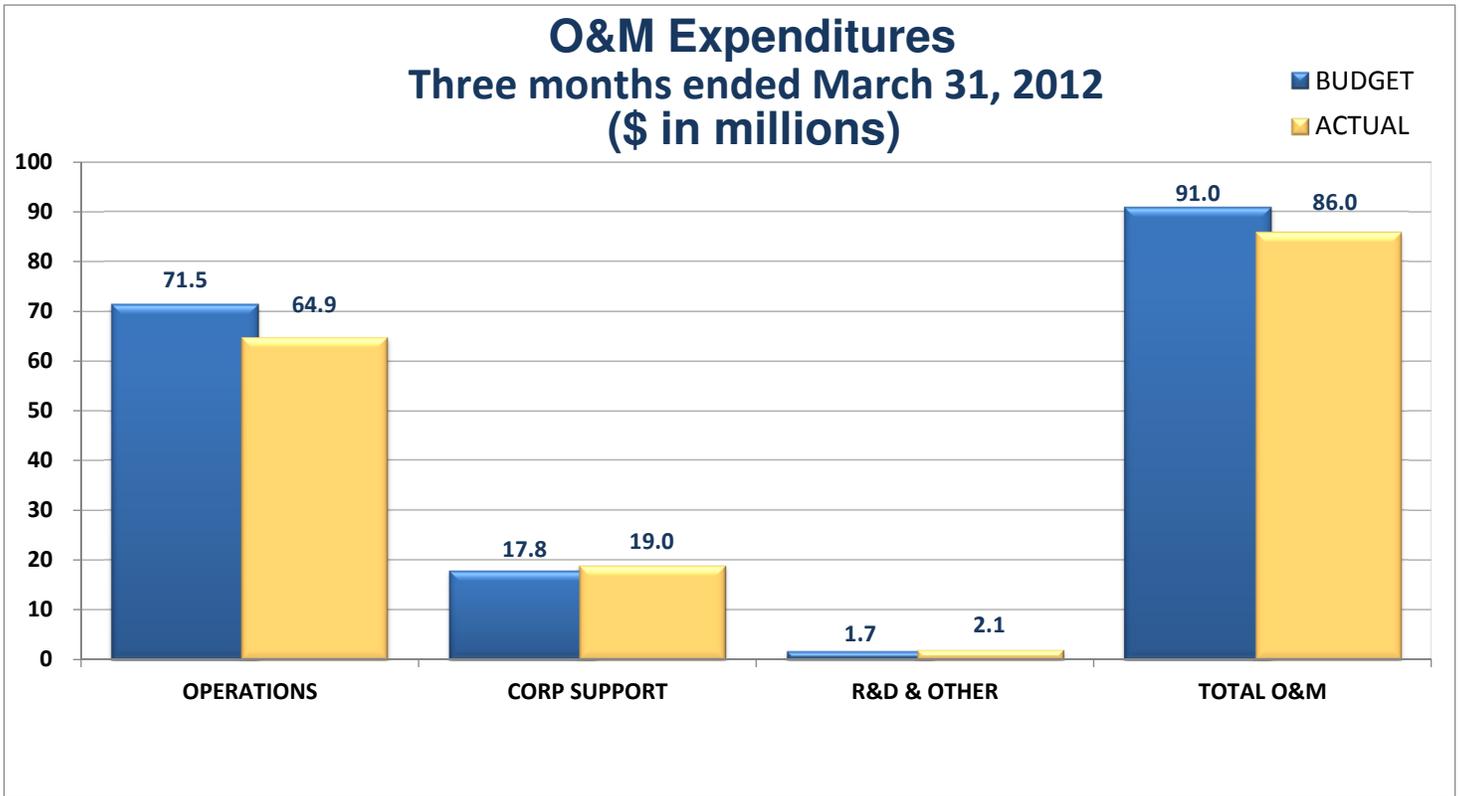
* Includes Niagara, St. Lawrence, B-G, and Small Hydro.

REVENUES		
SALES (MWH)		
	BUDGET	ACTUAL
Niagara	1,200,065	1,677,895
St. Law.	352,433	594,273
PRICES (\$/MWH)		
Niagara	\$41.50	\$27.83
St. Law.	\$41.11	\$27.52

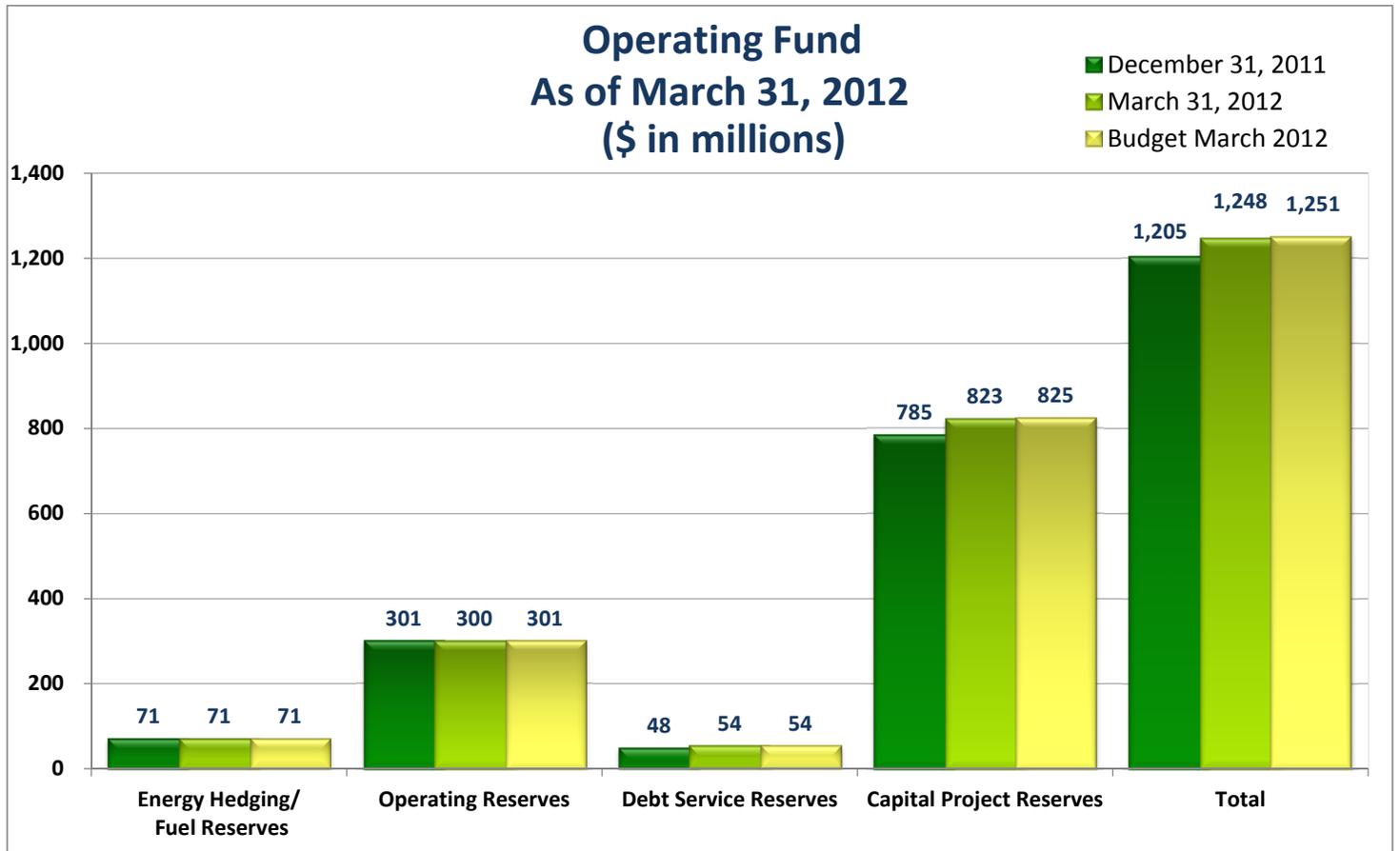
COSTS		
PURCHASES (MWH)		
	BUDGET	ACTUAL
Hydro	241,609	107,352
SENY	2,254,921	2,193,812
MSP	710,242	775,043
TOTAL	3,206,772	3,076,207
COSTS (\$/MWH)		
Hydro	\$27.47	\$24.22
SENY	\$55.38	\$48.20
MSP	\$43.69	\$30.65
AVERAGE	\$50.68	\$42.94

RESULTS OF OPERATIONS
Market Energy Prices
Actual vs Budget

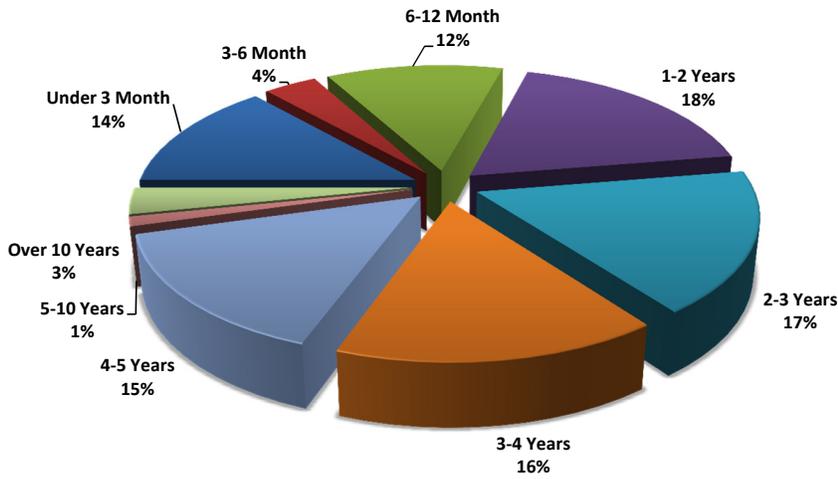




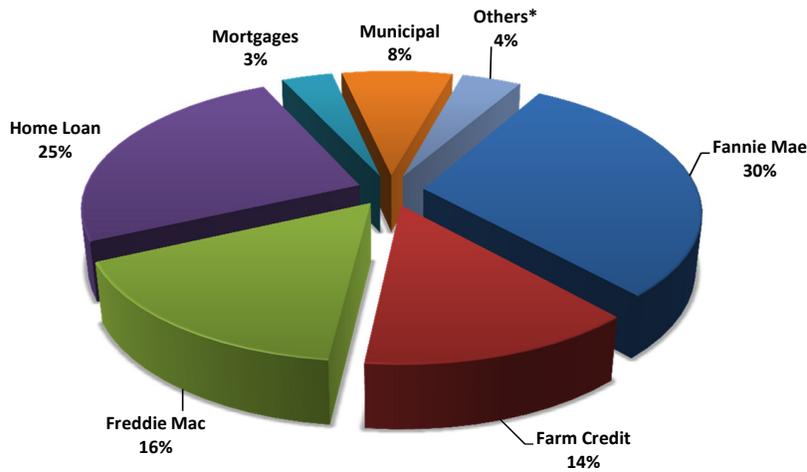
- For the three months ended March 31, 2012, O&M expenses were \$5.0 lower than the budget.
- Operations and maintenance expenses were lower than anticipated primarily due to early year timing differences in projects at Niagara (RMNPP Head-gate Refurbishment and Unit #2 Standardization), the SCPP's (Hell Gate Gas Turbine Engine Overhaul) and the transmission facilities.
- HQ Corporate Support was over budget by \$1.2 due to earlier than expected expenses for IT maintenance partially offset by lower than anticipated expenditures for outside legal consultants, Human Resources contract services and fuel cell maintenance.



The increase of \$43 in the Operating Fund (from \$1,205 to \$1,248) was primarily attributable to positive net cash provided by operating activities and the Value Sharing payment of \$72 received from Entergy, substantially offset by \$60 in voluntary contributions to New York State.

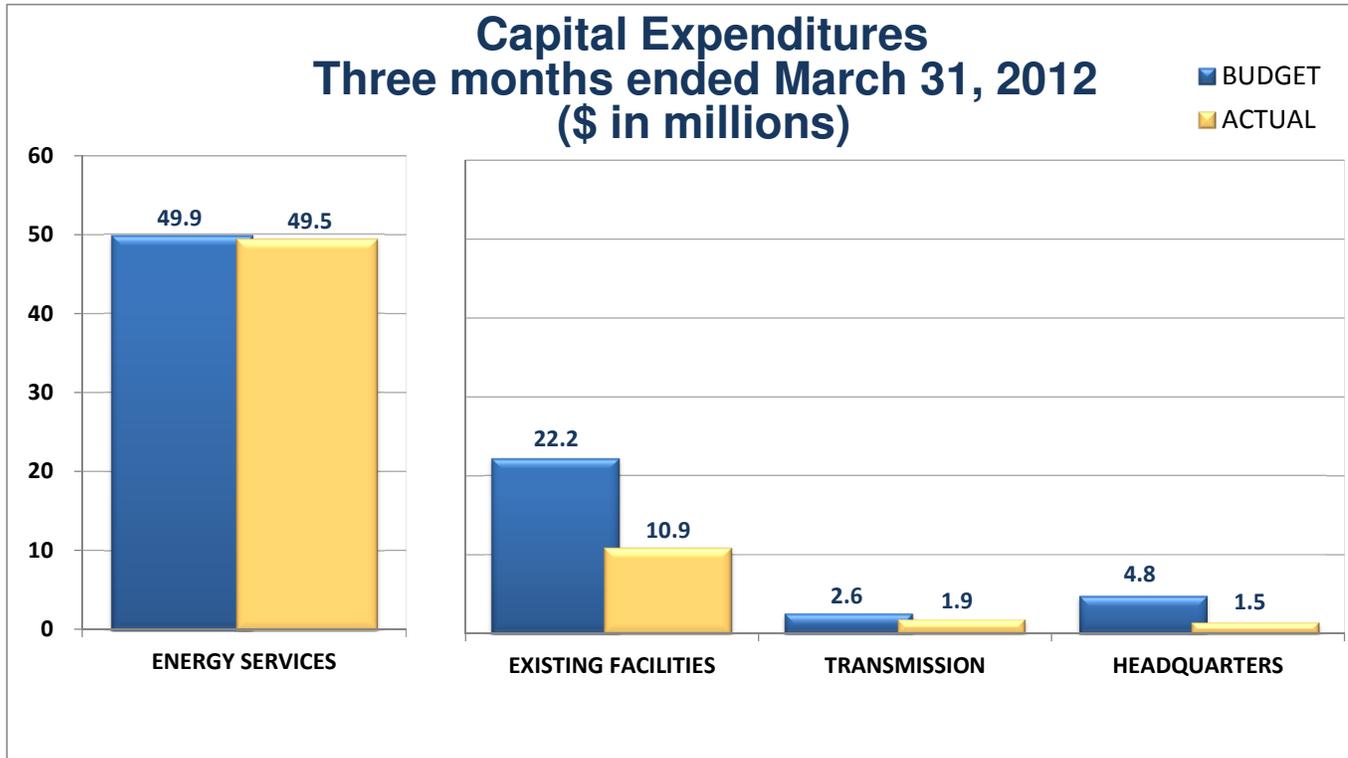
**Maturity Distribution
As of March 31, 2012**


MATURITY DISTRIBUTION	
(\$ in millions)	
Under 3 Month	\$185.1
3-6 Month	50.2
6-12 Month	167.5
1-2 Years	251.9
2-3 Years	239.7
3-4 Years	217.7
4-5 Years	208.1
5-10 Years	16.1
Over 10 Years	44.6
Total	\$1,380.9

**Asset Allocation
As of March 31, 2012**


ASSET ALLOCATION	
(\$ in millions)	
Fannie Mae	\$393.6
Farm Credit	177.4
Freddie Mac	213.9
Home Loan	327.7
Mortgages	46.1
Municipal	100.3
Others*	53.9
Treasury	68.0
Total	\$1,380.9

*Includes CDs and Repos

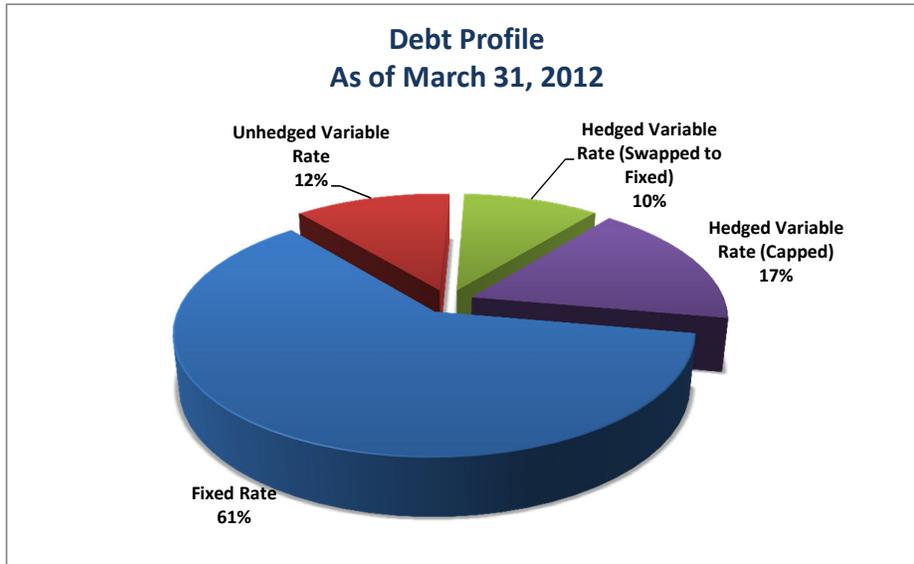


- Existing Facilities were under budget by \$11.3 primarily due to delays related to the Niagara Unit 2 Standardization project, the LPGP, the St. Lawrence Microwave Communication project and Astoria Infrastructure Upgrade.
- Headquarters expenditures were under budget by \$3.3 primarily due to delays and timing differences related to IT Initiative Projects.
- Under the Expenditure Authorization Procedure, the President authorized new expenditures on budgeted and emergent capital projects of \$11.2. Total authorizations in March for initial and additional funding for various projects totaled \$3.3 including the Flynn Line Protect Relay Replacement, additional funding for the Niagara Winter Mooring Site, the Moses-Willis Double Circuit Contingency and the 500 MW Spare Transformer projects.

**Debt Activity
YTD March 31, 2012
(\$ in millions)**

	Beginning Balance	New Issues	Scheduled Retirements	Additional Retirements	Ending Balance
Fixed Rate Debt	\$1,083.4	-	-	-	\$1,083.4
Variable Rate Debt	303.1	-	28.4	-	274.7
Variable Rate Energy Srvcs Debt	397.6	49.9	-	35.7	411.8
Sub-total Variable Rate Debt	700.7	49.9	28.4	35.7	686.5
Total	\$1,784.1	\$49.9	\$28.4	\$35.7	\$1,769.9

DEBT



DEBT PROFILE	
(\$ in millions)	
Fixed Rate	\$1,083.4
Unhedged Variable Rate	206.3
Hedged Variable Rate (Swapped)	180.2
Hedged Variable Rate (Capped)	300.0
Total	\$1,769.9

Interest Rate Derivatives

The Authority periodically enters into Interest Rate Swaps and Caps to manage interest rate volatility associated with variable rate debt and to hedge future debt issuance. Each transaction is approved by the Board of Trustees and is governed by NYPA's SWAP policy and an ISDA Master Agreement and Schedule to the Agreement with authorized Counterparties. The EVP, CFO and the Treasury department, in consultation with the Authority's financial advisor continually monitor market conditions for potential hedging strategies that may benefit the Authority and its customers. All transactions were competitively bid.

Open Positions

The 1998B transaction is an interest rate swap that was bid March 13, 1998 with an effective date of November 15, 2002. The swap had the effect of fixing the rate on tax-exempt commercial paper at 5.123% on a forward starting basis. It was one component of the 1998 debt refinancing that reduced debt service costs by \$740 million and allowed the Authority to adopt a new *General Resolution authorizing Revenue Obligations* in preparation for the competitive marketplace.

The ARTN transaction is an interest rate swap that was bid July 27, 2006 with an effective date of September 1, 2006. It allowed the Authority to lock in a 3.7585% synthetic fixed rate on the Adjustable Rate Tender Notes ("ARTN's"). The synthetic fixed rate was below the historical average rate on the ARTN's and below the rate used in developing NYPA's transmission tariff.

On January 24, 2011 the Authority purchased an interest rate cap on the Series 1 Commercial Paper with a strike rate of 5.50% and term of 2 years. The transaction provides customers participating in the energy services program an interest rate ceiling on their financial rate. The cap was approved by the Board in October 2010 and the Authority's swap advisor administered the competitive bid.

Summary of Derivative Positions (\$ in millions)

Transaction	Counterparty	Notional Amount*	Effective Date	Type of Swap	Mark-to-Market
1998B	Goldman Sachs Mitsui Marine Derivatives	\$19.6	11/15/2002	Floating-to-Fixed	(\$1.6)
1998B	Merrill Lynch Cap. Svcs	32.7	11/15/2002	Floating-to-Fixed	(2.7)
1998B	Citigroup Financial Prod.	13.1	11/15/2002	Floating-to-Fixed	(1.1)
ARTN	Merrill Lynch Cap. Svcs	114.8	9/1/2006	Floating-to-Fixed	(12.9)
CP - 1	Morgan Stanley Cap. Svcs	300.0	1/26/2011	CAP	-
Totals		\$480.2			(\$18.3)

* The notional amount of each SWAP amortizes according to the provisions contained in the transaction documents.

ENERGY DERIVATIVES

Results

Year-to-date, energy derivative settlements have resulted in a net loss of \$41.2 million. Gains and losses on these positions are substantially passed through to customers as resulting hedge settlements are incorporated into and recovered through customer rates.

Year-to-Date 2012 Energy Derivative Settlements & Fair Market Valuation of Outstanding Positions
(\$ in Millions)

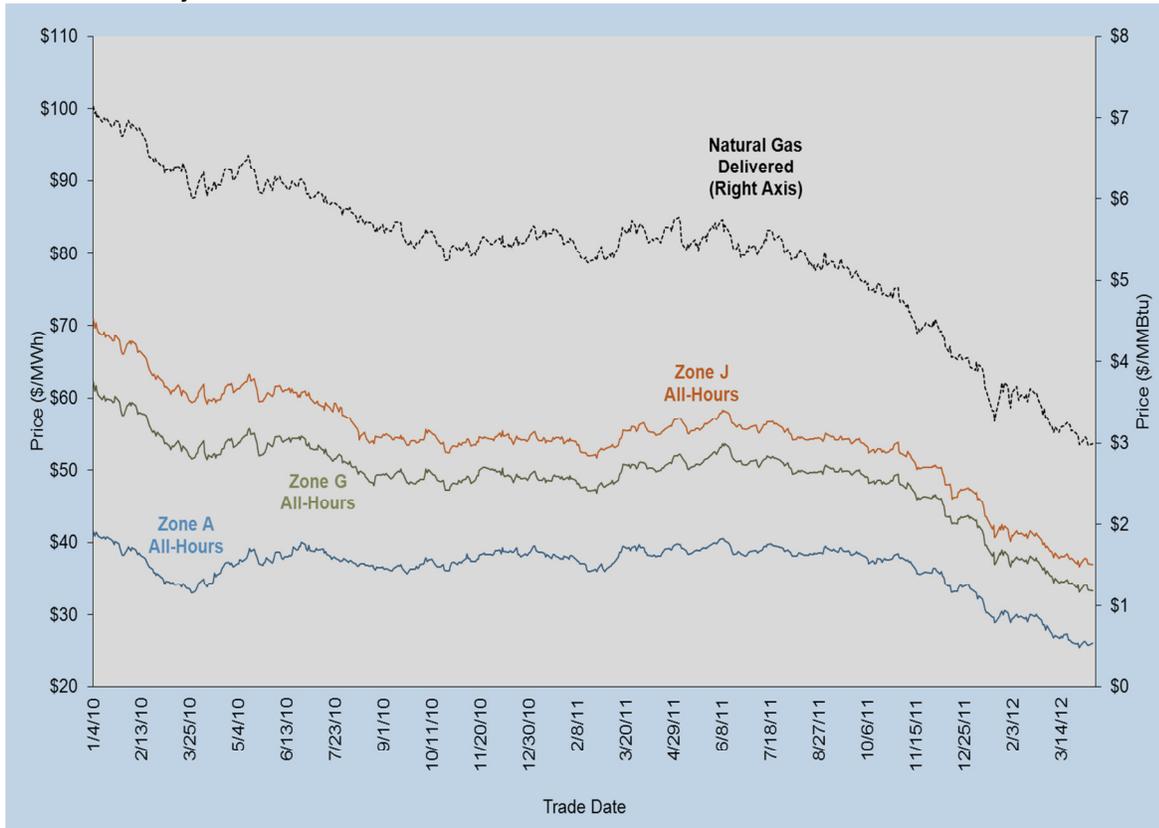
	Settlements	Fair Market Value			Total
	YTD ¹	2012	2013	>=2014	
NYPA	\$ (0.50)	\$ (2.06)	\$ -	\$ -	\$ (2.06)
Customer Contracts	\$ (40.74)	\$ (126.78)	\$ (59.59)	\$ (75.07)	\$ (261.44)
Total	\$ (41.24)	\$ (128.84)	\$ (59.59)	\$ (75.07)	\$ (263.50)

¹Reflects March preliminary settlements.

At the end of March, the fair market value of outstanding positions was at an unrealized loss of \$263.5 million for positions extending through 2017.

Market Summary

Exhibit 1 shows the average price of May to December 2012 futures contracts and how they have traded since the beginning of 2010, while Exhibit 2 illustrates the average price of futures contracts for entire year 2013 since 11/30/2010.

Exhibit 1: May to December 2012 Forward Price

Exhibit 2: Average January to December 2013 Forward Price


STATEMENT OF NET INCOME
For the Three Months Ended March 31, 2012
(\$ in millions)

Annual Budget		Actual	Budget	Variance Favorable/ (Unfavorable)
	Operating Revenues			
\$2,173.0	Customer	\$468.9	\$537.4	(\$68.5)
552.7	Market-based power sales	109.8	122.9	(13.1)
28.9	Ancillary services	6.1	8.0	(1.9)
118.3	NTAC and other	27.4	30.0	(2.6)
699.9	Total	143.3	160.9	(17.6)
2,872.9	Total Operating Revenues	612.2	698.3	(86.1)
	Operating Expenses			
752.9	Purchased power	142.3	174.4	32.1
329.5	Fuel consumed - oil & gas	54.1	99.1	45.0
76.5	Ancillary services	11.9	19.2	7.3
610.2	Wheeling	125.1	127.4	2.3
370.9	Operations and maintenance	86.0	91.0	5.0
222.2	Depreciation and amortization	56.4	55.6	(0.8)
194.3	Other expenses	52.9	55.4	2.5
(11.7)	Allocation to capital	(1.7)	(2.4)	(0.7)
2,544.8	Total Operating Expenses	527.0	619.7	92.7
328.10	Net Operating Income	85.2	78.6	6.6
	Nonoperating Revenues			
86.9	Post nuclear sale income	25.4	25.4	-
42.1	Investment income	10.1	10.9	(0.8)
(10.0)	Mark to market - investments	(1.7)	(2.5)	0.8
119.0	Total Nonoperating Revenues	33.8	33.8	-
	Nonoperating Expenses			
85.0	Contributions to New York State	60.0	60.0	-
195.1	Interest and other expenses	46.0	48.8	2.8
280.1	Total Nonoperating Expenses	106.0	108.8	2.8
\$167.0	Net Income (Loss)	\$13.0	\$3.6	\$9.4

**COMPARATIVE BALANCE SHEETS
March 31, 2012
(\$ in millions)**

Assets	March 31, 2012	March 31, 2011	December 31, 2011
Current Assets			
Cash	\$0.1	\$0.1	\$0.1
Investments in government securities	1,274.9	1,120.4	1,233.0
Interest receivable on investments	5.3	5.4	5.6
Accounts receivable - customers	204.4	213.5	188.0
Materials and supplies, at average cost:			
Plant and general	80.4	77.1	80.1
Fuel	22.6	14.9	23.0
Prepayments and other	264.8	174.8	263.5
Total Current Assets	1,852.5	1,606.2	1,793.3
Noncurrent Assets			
Restricted Funds			
Investment in decommissioning trust fund	1,142.4	1,057.9	1,089.8
Other	75.2	83.3	76.4
Total Restricted Funds	1,217.6	1,141.2	1,166.2
Capital Funds			
Investment in securities and cash	123.2	129.1	97.2
Total Capital Funds	123.2	129.1	97.2
Net Utility Plant			
Electric plant in service, less accumulated depreciation	3,386.5	3,330.5	3,414.5
Capital lease, less accumulated amortization	1,112.1	-	1,126.5
Construction work in progress	135.9	115.6	133.4
Net Utility Plant	4,634.5	3,446.1	4,674.4
Other Noncurrent Assets			
Receivable - NY State	318.0	318.0	318.0
Deferred charges, long-term receivables and other	645.7	594.8	614.4
Notes receivable - nuclear plant sale	96.4	110.7	143.0
Total other noncurrent assets	1,060.1	1,023.5	1,075.4
Total Assets	\$8,887.9	\$7,346.1	\$8,806.5
Liabilities and Net Assets			
Current Liabilities			
Accounts payable and accrued liabilities	\$919.8	\$872.8	\$905.9
Short-term debt	349.8	325.1	373.7
Total Current Liabilities	1,269.6	1,197.9	1,279.6
Noncurrent Liabilities			
Long-term Debt			
Revenue bonds	1,106.5	1,150.6	1,107.4
Adjustable rate tender notes	114.8	122.9	122.9
Commercial paper	222.0	288.1	204.2
Total Long-term Debt	1,443.3	1,561.6	1,434.5
Other Noncurrent Liabilities			
Nuclear plant decommissioning	1,142.4	1,057.9	1,089.8
Disposal of spent nuclear fuel	216.3	216.2	216.2
Capital lease obligation	1,240.5	-	1,241.3
Deferred revenues and other	267.3	281.7	249.6
Total Other Noncurrent Liabilities	2,866.5	1,555.8	2,796.9
Net Assets			
Accumulated Net Revenues - January 1	3,236.0	3,001.1	3,001.1
Contributed capital*	59.5	-	59.5
Net Income	13.0	29.7	234.9
Total Net Assets	3,308.5	3,030.8	3,295.5
Total Liabilities and Net Assets	\$8,887.9	\$7,346.1	\$8,806.5

* Windfarm related transmission assets transferred to NYPA from Noble and Marble River AES accounted for as a capital contribution.

SUMMARY OF OPERATING FUND CASH FLOWS
For the Three Months Ended March 31, 2012
(\$ in millions)

Operating Fund	
Opening	\$1,204.6
Closing	1,247.9
	<hr/>
Increase/(Decrease)	43.3
 Cash Generated	
Net Operating Income	85.2
Adjustments to Reconcile to Cash Provided from Operations	
Depreciation & Amortization	56.4
Net Change in Receivables, Payables & Inventory	(55.3)
Other	(1.4)
 Net Cash Generated from Operations	 84.9
 (Uses)/Sources	
Utility Plant Additions	(26.2)
Debt Service	
Commercial Paper 2	(16.4)
Commercial Paper 3 & Extendible Municipal Commercial Paper 1	(6.3)
ART Notes	6.3
Investment Income	(8.3)
Entergy Value Sharing Agreement	72.0
Voluntary Contributions to NY State	(60.0)
Other	(2.7)
	<hr/>
Total (Uses)/Sources	(41.6)
 Net Increase in Operating Fund	 \$43.3

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)
1	Air Liquide Industrial US LP	Feura Bush	Albany	Capital District	National Grid	Industrial gases	11,464	5,136	28	1,625,000	7
2	Albany Molecular Research, Inc.	Rensselaer	Rensselaer	Capital District	National Grid	Pharmaceutical research	375	136	4	100,000	7
3	Albany Molecular Research, Inc.	Albany	Albany	Capital District	National Grid	Pharmaceutical research	2,700	1,350	363	15,000,000	7
4	Albany Molecular Research, Inc.	Rensselaer	Rensselaer	Capital District	National Grid	Pharmaceutical research	3,623	1,810	255	43,800,000	7
5	AngioDynamics, Inc.	Queensbury	Warren	Capital District	National Grid	Manufactures medical devices	630	296	313	15,000,000	7
6	Barton Mines Co. LLC	North River	Warren	Capital District	National Grid	Hard rock garnet mining	1,580	730	27	7,700,000	7
7	Blasch Precision Ceramics	Albany	Albany	Capital District	National Grid	Manufactures ceramic products	550	246	136	5,000,000	7
8	Cambridge Valley Machining, Inc.	Cambridge	Washington	Capital District	National Grid	Manufactures machined components	440	220	132	8,140,000	7
9	Cascades Tissue Group - New York, Inc. - Mechanicville	Mechanicville	Saratoga	Capital District	NYSEG	Manufactures large industrial towels	4,140	2,070	41	171,000	7
10	Cascades Tissue Group - Waterford	Waterford	Saratoga	Capital District	National Grid	Manufactures large industrial towels	1,100	546	144	13,935,250	7
11	Energy-Onix Broadcast Equipment, Inc.	Valatie	Columbia	Capital District	National Grid	Manufactures commercial transmitters	86	40	19	16,000	7
12	Finch Paper, LLC	Glen Falls	Warren	Capital District	National Grid	Manufactures printing and writing paper	30,000	10,000	660	48,500,000	7
13	Fuller Road Management Corporation	Albany	Albany	Capital District	National Grid	Research facilities for SUNY Albany	24,000	5,000	2,600	1,843,000,000	7
14	General Electric Company	Schenectady	Albany	Capital District	National Grid	Manufactures turbine components	20,000	6,630	3,923	60,000,000	7
15	Ginsberg's Institutional Foods, Inc	Hudson	Columbia	Capital District	National Grid	Wholesale food distribution	550	276	225	20,000,000	7
16	Hannay Reels, Inc.	Westerlo	Albany	Capital District	Central Hudson	Manufactures hose reels	658	326	140	9,000,000	7
17	Irving Tissue Inc.	Fort Edward	Washington	Capital District	National Grid	Manufactures household tissue products	16,000	8,000	310	25,000,000	7
18	Linde LLC	Feura-Bush	Albany	Capital District	National Grid	Produces atmospheric gases	13,500	6,750	28	10,000,000	7
19	Lydall Thermal/Acoustical Inc	Green Island	Albany	Capital District	National Grid	Manufactures insulation and filtration materials	2,800	1,340	95	3,000,000	7
20	Metropolitan Life Insurance Company	Troy	Rensselaer	Capital District	National Grid	Data center	2,800	1,400	275	200,000,000	7
21	Mohawk Fine Papers, Inc.	Cohoes	Albany	Capital District	National Grid	Manufactures paper products	3,854	1,926	242	9,677,000	7
22	Mohawk Fine Papers, Inc.	Waterford	Saratoga	Capital District	National Grid	Manufactures paper products	4,725	2,020	141	18,542,000	7
23	MPM Silicones, LLC	Waterford	Saratoga	Capital District	National Grid	Manufactures silicone intermediates	21,744	10,000	1,000	55,000,000	7
24	Navilyst Medical, Inc.	Glens Falls	Warren	Capital District	National Grid	Manufactures medical devices	650	326	690	7,500,000	7
25	Norampac Schenectady Inc.	Schenectady	Schenectady	Capital District	National Grid	Manufactures paper and packaging products	845	420	125	3,000,000	7
26	Oak Mitsui, Inc.	Hoosick Falls	Rensselaer	Capital District	National Grid	Copper foil-electronics	610	306	74	1,500,000	7
27	Oldcastle Precast, Inc.	Selkirk	Albany	Capital District	National Grid	Manufactures and installs precast concrete	330	166	30	2,545,000 ⁽¹⁾	7
28	Quad Graphics, Inc.	Saratoga Springs	Saratoga	Capital District	National Grid	Printing services	8,500	4,246	620	300,000 ⁽¹⁾	7
29	SABIC Innovative Plastics US LLC	Selkirk	Albany	Capital District	National Grid	Manufactures plastic materials and resins	26,188	10,000	445	70,000,000	7
30	Saint-Gobain Abrasives, Inc	Watervliet	Albany	Capital District	National Grid	Manufactures reinforcement fabrics	2,448	1,140	145	6,920,000	7
31	SCA Tissue North America LLC	Saratoga Springs	Saratoga	Capital District	National Grid	Manufactures tissue products	160	80	21	0	7
32	SCA Tissue North America LLC	South Glens Falls	Saratoga	Capital District	National Grid	Manufactures tissue products	13,500	5,806	288	43,968,814	7
33	SI Group, Inc.	Schenectady	Schenectady	Capital District	National Grid	Manufactures and sells electrical insulation	3,700	1,850	148	21,845,000	7
34	Sonoco Plastics	Chatham	Columbia	Capital District	NYSEG	Manufactures plastics	1,500	750	142	1,734,862	7
35	Specialty Silicone Products, Inc.	Ballston Spa	Saratoga	Capital District	National Grid	Manufactures specialty silicone	350	120	56	5,000,000	7
36	UltrePET, LLC	Albany	Albany	Capital District	National Grid	Recycling business	1,872	880	61	4,800,000	7
37	Umicore Technical Materials North America	Glens Falls	Warren	Capital District	National Grid	Supplies precious metal materials	920	460	60	13,600,000	7
	Subtotal Capital District							92,798	14,006	2,594,919,926	
1	Air Innovations Inc.	North Syracuse	Onondaga	Central New York	National Grid	Manufactures specialty air conditionings	160	80	46	20,000	7
2	Albany International Corporation	Homer	Cortland	Central New York	National Grid	Manufactures monofilaments	2,015	1,006	117	1,750,000	7
3	Albany Molecular Research, Inc.	North Syracuse	Onondaga	Central New York	National Grid	Pharmaceutical research	850	426	46	1,375,000	7
4	Anaren Microwave, Inc.	East Syracuse	Onondaga	Central New York	National Grid	Microelectronics and microwave components	1,200	600	392	23,621,000	7
5	Anheuser-Busch, LLC	Baldwinsville	Onondaga	Central New York	National Grid	Manufactures and distributes malt beverages	16,185	8,090	384	100,000,000	7
6	Anoplate Corporation	Syracuse	Onondaga	Central New York	National Grid	Provides metal plating services	832	360	185	50,000,000	7
7	Auburn Memorial Hospital	Auburn	Cayuga	Central New York	NYSEG	Hospital	1,337	436	900	16,000,000	7
8	Bestway of New York, Inc.	Cortland	Cortland	Central New York	National Grid	Manufactures lumber and building materials	150	70	45	500,000	7
9	BorgWarner Morse TEC Inc.	Cortland	Cortland	Central New York	National Grid	Manufactures automotive industry components	2,000	1,000	125	14,440,000	7
10	Byrne Dairy, Inc. - Oneida Street Plant	Syracuse	Onondaga	Central New York	National Grid	Produces milk and juice	1,800	900	178	17,000,000	7
11	Byrne Dairy, Inc. - Syracuse Cold Storage	Syracuse	Onondaga	Central New York	National Grid	Produces milk and juice	415	206	27	2,500,000	7
12	Canfield Machine & Tool LLC	Fulton	Oswego	Central New York	National Grid	Manufactures microwave parts	156	70	26	1,500,000	7
13	Clinton's Ditch Cooperative Company, Inc.	Cicero	Onondaga	Central New York	National Grid	Soft drink producer	1,950	840	163	2,500,000	7
14	Cooper Crouse-Hinds LLC	Syracuse	Onondaga	Central New York	National Grid	Manufactures electrical components	5,168	2,580	512	19,668,000	7
15	Crucible Industries LLC	Syracuse	Onondaga	Central New York	National Grid	Manufactures specialty steels	22,252	10,000	270	25,000,000	7
16	Currier Plastics, Inc.	Auburn	Cayuga	Central New York	NYSEG	Manufactures plastic molded products	913	456	140	19,000,000	7
17	D&W Diesel, Inc.	Auburn	Cayuga	Central New York	NYSEG	Manufactures diesel engine components	708	156	200	7,000,000	7

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)
18	Dielectric Laboratories, Inc.	Cazenovia	Madison	Central New York	National Grid	Manufactures wireless communication components	700	350	157	3,500,000	7
19	Diemolding Corporation	Canastota	Madison	Central New York	National Grid	Manufactures automotive brake pistons	1,050	510	100	2,500,000	7
20	Dupli Envelopes & Graphics	Syracuse	Onondaga	Central New York	National Grid	Commercial printing services	300	146	110	2,000,000	7
21	ESCO Turbine Technologies - Syracuse	Chittenango	Madison	Central New York	National Grid	Metal casting foundry for turbine parts	1,811	906	300	2,983,000	7
22	Feldmeier Equipment, Inc.	Syracuse	Onondaga	Central New York	National Grid	Manufactures steel storage tanks	121	60	90	850,000	7
23	Felix Schoeller North America, Inc.	Pulaski	Oswego	Central New York	National Grid	Manufactures digital Imaging paper	1,016	506	167	1,500,000	7
24	Fulton Group NA, Inc.	Pulaski	Oswego	Central New York	National Grid	Manufactures heating equipment	746	370	250	11,000,000	7
25	GE Inspection Technologies LP	Skaneateles	Onondaga	Central New York	National Grid	Manufactures video inspection equipment	300	146	190	7,000,000	7
26	Giovanni Food Company, Inc.	Syracuse	Onondaga	Central New York	National Grid	Produces food	320	140	60	1,150,000	7
27	HandHeld Products	Skaneateles Falls	Onondaga	Central New York	National Grid	Manufactures computer devices	593	230	227	249,000	7
28	HP Hood LLC	Oneida	Madison	Central New York	National Grid	Produces and distributes dairy products	1,600	800	190	9,000,000	7
29	Huhtamaki, Inc.	Fulton	Oswego	Central New York	National Grid	Paper printing and package conversion operations	4,200	2,100	555	26,403,243	7
30	ICM Controls Corporation	Cicero	Onondaga	Central New York	National Grid	Manufactures HVAC products	500	250	180	11,000,000	7
31	Inficon Inc.	East Syracuse	Onondaga	Central New York	National Grid	Manufactures and markets innovative instruments	500	250	229	7,000,000	7
32	Interface Solutions, Inc.	Fulton	Oswego	Central New York	National Grid	Manufactures gasket material	3,375	1,686	114	9,230,000	7
33	International Wire Group, Inc.	Cazenovia	Madison	Central New York	National Grid	Manufactures wire and cable	186	90	57	594,000 ⁽¹⁾	7
34	International Wire Group, Inc.	Jordan	Onondaga	Central New York	NYSEG	Manufactures wire and cable	1,527	760	58	1,228,000 ⁽¹⁾	7
35	International Wire Group, Inc.	Williamstown	Oswego	Central New York	National Grid	Manufactures wire and cable	2,205	1,100	178	1,057,800 ⁽¹⁾	7
36	Intertek Testing Services NA Inc.	Cortland	Cortland	Central New York	National Grid	Safety & Performance testing	1,280	606	418	12,000,000	7
37	Isadore A. Rapasadi & Sons, Inc.	Canastota	Madison	Central New York	National Grid	Food distributor	100	50	52	500,000	7
38	J.G.B. Enterprises, Inc.	Liverpool	Onondaga	Central New York	National Grid	Manufactures industrial and military hose	240	120	244	1,500,000	7
39	Kilian Manufacturing Corporation	Syracuse	Onondaga	Central New York	National Grid	Manufactures ball bearings	604	266	158	650,000	7
40	L.& J.G. Stickley, Inc.	Manlius	Onondaga	Central New York	National Grid	Manufactures furniture	2,088	1,010	893	15,000,000	7
41	Loretto Rest Residential Health Care Facility	Syracuse	Onondaga	Central New York	National Grid	Health services	1,600	490	1,577	4,700,000	7
42	Manth-Brownell, Inc.	Kirkville	Madison	Central New York	National Grid	Manufactures machined parts	760	336	151	3,750,000	7
43	Marquardt Switches, Inc.	Cazenovia	Madison	Central New York	National Grid	Manufactures switches	950	476	440	34,800,000	7
44	McLane Eastern Inc.	Baldwinsville	Onondaga	Central New York	National Grid	Wholesale distribution	950	416	470	17,000,000	7
45	Natrium Products, Inc.	Cortland	Cortland	Central New York	National Grid	Manufactures sodium bicarbonates	90	40	0	370,000	7
46	Nucor Steel Auburn, Inc.	Auburn	Cayuga	Central New York	NYSEG	Steel recycling and manufacturing facility	40,000	10,000	290	47,000,000	7
47	Oberdorfer, LLC	Syracuse	Onondaga	Central New York	National Grid	Aluminum casting foundry	1,014	506	76	562,500	7
48	Oneida Health Systems, Inc.	Oneida	Madison	Central New York	National Grid	Health services	1,618	536	784	45,000,000	7
49	Oneida Molded Plastics LLC	Oneida	Madison	Central New York	National Grid	Custom injection molding	833	380	146	1,250,000	7
50	Owens-Brockway Glass Container Inc.	Auburn	Cayuga	Central New York	NYSEG	Manufactures glass containers	7,000	3,500	260	10,000,000	7
51	Owl Wire and Cable LLC	Canastota	Madison	Central New York	National Grid	Manufactures wire forms	3,300	1,616	102	5,000,000	7
52	PCI Paper Conversions Inc.	Syracuse	Onondaga	Central New York	National Grid	Manufactures printing materials and adhesive	775	386	126	1,739,000	7
53	Queensboro Farm Products, Inc.	Canastota	Madison	Central New York	National Grid	Manufactures and processes milk	780	390	70	2,750,000	7
54	Schneider Packing Equip. Co., Inc.	Brewerton	Onondaga	Central New York	National Grid	Manufactures packaging machinery	246	120	170	2,500,000	7
55	Southern Wine & Spirits of Upstate New York, Inc.	Syracuse	Onondaga	Central New York	National Grid	Beverage distributor	636	300	548	2,000,000	7
56	Syracuse Castings Sales Corporation	Cicero	Onondaga	Central New York	National Grid	Manufactures drain grates	300	146	80	100,000 ⁽¹⁾	7
57	Syracuse Label Co., Inc.	Liverpool	Onondaga	Central New York	National Grid	Manufactures printing labels	408	166	80	2,200,000	7
58	Syracuse Plastics LLC	Liverpool	Onondaga	Central New York	National Grid	Manufactures plastic parts and components	522	220	49	1,500,000	7
59	Syracuse University	Syracuse	Onondaga	Central New York	National Grid	Higher education	2,000	666	4,600	385,000,000	7
60	Sysco Syracuse, LLC	Warners	Onondaga	Central New York	NYSEG	Foodservice distributor	1,400	700	450	42,000,000	7
61	Tessy Plastics Corp.	Elbridge	Onondaga	Central New York	NYSEG	Manufactures plastic injectors	6,698	2,530	700	60,000,000	7
62	The Bank of New York Mellon Corporation	East Syracuse	Onondaga	Central New York	National Grid	Banking services	300	150	429	1,000,000	7
63	The Eraser Company, Inc.	Mattydale	Onondaga	Central New York	National Grid	Produces wire processing equipment	100	50	30	1,000,000	7
64	The Specialized Packaging Group, Inc.	Baldwinsville	Onondaga	Central New York	National Grid	Manufactures folding carton packaging	1,500	750	235	2,500,000	7
65	The Specialized Packaging Group, Inc.	Baldwinsville	Onondaga	Central New York	National Grid	Manufactures folding carton packaging	1,200	70	47	15,000,000	7
66	Thermold Corporation	Canastota	Madison	Central New York	National Grid	Complete thermoplastic molding services	431	190	76	1,750,000	7
67	Tompkins USA	Syracuse	Onondaga	Central New York	National Grid	Manufactures knitting machines	40	20	13	150,000	7
68	Ultra Dairy, LLC	East Syracuse	Onondaga	Central New York	National Grid	Dairy processing facility	2,000	1,000	104	25,000,000	7
69	Upstate Labs Inc.	East Syracuse	Onondaga	Central New York	National Grid	Environmental/Analytical sampling	30	16	58	250,000	7
70	Welch Allyn, Inc.	Skaneateles Falls	Onondaga	Central New York	National Grid	Manufactures medical and diagnostic devices	2,630	1,006	900	46,951,273	7
71	Welch Allyn, Inc.	Skaneateles Falls	Onondaga	Central New York	National Grid	Manufactures medical and diagnostic devices	1,070	450	100	1,659,136	7
	Subtotal Central New York							67,350	21,894	1,194,250,952	

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)
1	Alstom Signaling Inc.	West Henrietta	Monroe	Finger Lakes	RG&E	Manufactures train control systems	838	346	535	9,000,000	7
2	American Rock Salt Company LLC	Mount Morris	Livingston	Finger Lakes	RG&E	Distributes rock salt	4,500	2,250	279	28,656,365	7
3	Arch Chemicals, Inc.	Rochester	Monroe	Finger Lakes	RG&E	Manufactures microbial control products	2,566	1,240	152	30,000,000	7
4	Associated Brands, Inc.	Medina	Orleans	Finger Lakes	National Grid	Distributes food	1,404	610	326	14,000,000	7
5	Automotive Corporation, Inc.	Batavia	Genesee	Finger Lakes	National Grid	Manufactures automotive components	450	226	160	0	7
6	Cannon Industries Inc.	Rochester	Monroe	Finger Lakes	RG&E	Fabrication and powder coating services	950	316	145	5,000,000	7
7	Chapin Manufacturing	Batavia	Genesee	Finger Lakes	National Grid	Manufactures air compressed sprayers	1,768	816	165	7,000,000	7
8	Claims Recovery Financial Services	Albion	Orleans	Finger Lakes	National Grid	Financial Services	144	70	258	2,000,000	7
9	Constellation Brands, Inc.	Canandaigua	Ontario	Finger Lakes	RG&E	Warehouse/wine distributor	475	236	154	21,495,000	7
10	Constellation Brands, Inc.	Canandaigua	Ontario	Finger Lakes	RG&E	Warehouse/wine distributor	80	40	218	500,000	7
11	Delphi Automotive Systems, LLC	West Henrietta	Monroe	Finger Lakes	RG&E	Manufactures automotive compressors	2,200	1,100	239	10,000,000	7
12	Empire Merchants North, LLC	Lyons	Wayne	Finger Lakes	NYSEG	Wholesale alcohol distributor	413	190	100	1,500,000	7
13	Finger Lakes Health at Geneva General Hospital	Geneva	Ontario	Finger Lakes	NYSEG	Hospital	1,926	546	1,192	78,715,185	7
14	Flower City Printing, Inc.	Rochester	Monroe	Finger Lakes	RG&E	Commercial printer	1,400	596	202	11,150,287	7
15	Fresnel Optics, Incorporated	West Henrietta	Monroe	Finger Lakes	RG&E	Manufactures tools for optical components	200	56	0	12,350,000	7
16	Garlock Sealing Technologies	Palmyra	Wayne	Finger Lakes	NYSEG	Manufactures fluid sealing products	4,455	1,950	500	23,000,000	7
17	Gorbel, Inc.	Fishers	Ontario	Finger Lakes	RG&E	Manufactures overhead handling solutions	590	280	187	3,000,000	7
18	Guardian Industries, Corporation	Geneva	Ontario	Finger Lakes	NYSEG	Manufactures clear float glass	8,300	4,150	295	60,000,000	7
19	H. H. Dobbins Inc.	Lyndoville	Orleans	Finger Lakes	National Grid	Produces and packages fruits and vegetables	286	140	52	1,500,000	7
20	IEC Electronics Corporation	Newark	Wayne	Finger Lakes	NYSEG	Manufactures electric wire and cable	1,025	510	503	10,000,000	7
21	IEC Electronics Corporation	Victor	Ontario	Finger Lakes	RG&E	Manufactures electric wire and cable	129	50	91	1,200,000	7
22	Infotonics Technology Center, Inc.	Canandaigua	Ontario	Finger Lakes	RG&E	Micro-electrical mechanical foundry	3,000	1,000	490	270,850,000	7
23	JPMorgan Chase	Albion	Orleans	Finger Lakes	National Grid	Financial Services	500	210	745	250,000	7
24	JPMorgan Chase	Rochester	Monroe	Finger Lakes	RG&E	Financial Services	2,100	1,050	620	5,000,000	7
25	Klein Steel Service Inc.	Rochester	Monroe	Finger Lakes	RG&E	Steel service center	500	250	149	4,800,000	7
26	Kraft Foods Global, Inc.	Avon	Livingston	Finger Lakes	National Grid	Manufactures packaged food products	6,240	2,670	394	10,000,000	7
27	Kreher's Sunrise Farm, LLC	Basom	Genesee	Finger Lakes	National Grid	Farm	350	110	12	4,950,000	7
28	Markin Tubing LP	Wyoming	Wyoming	Finger Lakes	National Grid	Manufactures welded steel tubing	2,200	1,100	104	3,750,000	7
29	New Energy Works of Rochester, Inc.	Farmington	Ontario	Finger Lakes	RG&E	Manufactures timber frame woodworking	300	150	90	300,000 ⁽¹⁾	7
30	Newport Corporation	Rochester	Monroe	Finger Lakes	RG&E	Manufactures diffraction gratings	260	120	32	2,500,000	7
31	O-AT-KA Milk Products Cooperative, Inc.	Batavia	Genesee	Finger Lakes	National Grid	Agricultural manufacturing of milk products	4,160	1,620	356	55,800,000	7
32	Pactiv Corporation	Canandaigua	Ontario	Finger Lakes	RG&E	manufactures plastic packaging products	14,000	7,000	700	500,000 ⁽¹⁾	7
33	Pfaunder Inc.	Rochester	Monroe	Finger Lakes	RG&E	Manufactures glass lined equipment	1,647	820	160	10,000,000	7
34	Regional Distributors, Inc.	Rochester	Monroe	Finger Lakes	RG&E	Distributes paper, packaging, and janitorial supplies	60	26	41	100,000	7
35	Reisdorf Brothers Inc.	North Java	Wyoming	Finger Lakes	NYSEG	Manufactures and supplies farm feed	780	316	42	2,600,000	7
36	Sabin Metal Corporation	Scottsville	Monroe	Finger Lakes	National Grid	Processes electronic scrap	1,000	500	139	0	7
37	Saint-Gobain Adfors	Albion	Orleans	Finger Lakes	National Grid	Manufactures reinforcement fabrics	1,000	500	190	10,000,000	7
38	Seneca Foods Corporation	Geneva	Ontario	Finger Lakes	NYSEG	Manufactures tin cans	2,400	850	259	6,143,000	7
39	Seneca Foods Corporation	Leicester	Livingston	Finger Lakes	RG&E	Manufactures tin cans	1,422	376	108	1,851,100	7
40	Seneca Foods Corporation	Marion	Wayne	Finger Lakes	RG&E	Canned fruits & vegetables	655	326	113	4,490,000	7
41	Silgan Containers Manufacturing Corporation	Lyons	Wayne	Finger Lakes	NYSEG	Manufactures steel and aluminum containers	960	480	120	15,000,000	7
42	Stone Construction Equipment, Inc.	Honeoye	Ontario	Finger Lakes	National Grid	Light construction equipment	450	216	103	3,500,000	7
43	The Gleason Works	Rochester	Monroe	Finger Lakes	RG&E	Manufactures and designs gears	4,414	1,730	568	19,000,000	7
44	TMP Technologies, Inc.	Wyoming	Wyoming	Finger Lakes	NYSEG	Manufactures foam and plastic products	400	200	30	500,000	7
45	Ultralife Corporation	Newark	Wayne	Finger Lakes	NYSEG	Manufactures batteries and communication systems	1,800	900	437	1,285,000 ⁽¹⁾	7
46	Upstate Niagara Cooperative, Inc.	Rochester	Genesee	Finger Lakes	RG&E	Produces dairy products	1,400	700	184	4,000,000	7
47	Val Tech Holdings, Inc.	Rochester	Monroe	Finger Lakes	RG&E	Custom injection molder of thermoplastic materials	1,250	616	170	14,400,000	7
48	Wayne County Eggs, LLC	Wolcott	Wayne	Finger Lakes	RG&E	Farm	925	460	73	5,000,000	7
49	Zweigle's Inc.	Rochester	Monroe	Finger Lakes	RG&E	Produces meat products	534	216	48	1,000,000	7
	Subtotal Finger Lakes							40,230	12,230	787,635,937	
1	Adecco USA Inc.	Melville	Suffolk	Long Island	LIPA	Temporary employment agency	1,500	640	400	250,000 ⁽¹⁾	7
2	Aeroflex	Plainview	Nassau	Long Island	LIPA	Manufactures electronics	1,324	660	320	20,000,000	7
3	Air Industries Group, Inc.	Bayshore	Suffolk	Long Island	LIPA	Manufactures machined components	1,300	460	265	17,000,000	7
4	Air Techniques, Inc.	Melville	Suffolk	Long Island	LIPA	Manufactures dental & medical products	1,200	440	315	6,239,000	7
5	Alken Industries Inc.	Ronkonkoma	Suffolk	Long Island	LIPA	Manufactures and assembles aircraft parts	171	80	50	3,947,000	7

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)
6	Ametek Hughes Treitler	Garden City	Nassau	Long Island	LIPA	Manufactures heat exchangers for aircrafts	1,000	420	164	5,091,000	7
7	Amneal Pharmaceuticals of New York, LLC	Hauppauge	Suffolk	Long Island	LIPA	Manufactures pharmaceuticals	500	250	393	9,000,000	7
8	Angelica Corporation	Hempstead	Nassau	Long Island	LIPA	Linen rental and laundry service	350	80	274	2,020,246	7
9	Angion Biomedica Corporation	Uniondale	Nassau	Long Island	LIPA	Research and development lab	500	250	50	1,000,000	7
10	Arkwin Industries Inc.	Westbury	Nassau	Long Island	LIPA	Manufactures aerospace components	1,400	700	360	10,375,000	7
11	B.H. Aircraft Company, Inc.	Ronkonkoma	Suffolk	Long Island	LIPA	Manufactures aviation noise suppressors	1,300	640	84	2,500,000	7
12	BAE Systems Information and Electronic Systems Integration Inc.	Greenlawn	Suffolk	Long Island	LIPA	Develops military and surveillance systems	2,500	1,250	600	20,700,000	7
13	Barnes & Noble	Westbury	Nassau	Long Island	LIPA	Business center for bookstore retailer	1,500	750	255	8,300,000 ⁽¹⁾	7
14	Barry and Florence Friedberg Jewish Community Center Inc	Oceanside	Nassau	Long Island	LIPA	Community services	100	30	500	10,000,000	7
15	Bonsal American, Inc.	Calverton	Suffolk	Long Island	LIPA	Manufactures building products	494	246	25	13,000,000 ⁽¹⁾	7
16	Broadridge Financial Solutions	Edgewood	Suffolk	Long Island	LIPA	Technology solutions	4,800	2,400	1,702	68,708,750	7
17	Bruce's Bakery	Great Neck	Nassau	Long Island	LIPA	Bakery	81	40	31	0	7
18	Burton Industries Inc.	North Babylon	Suffolk	Long Island	LIPA	Provides metal heat-treating services	850	426	53	750,000	7
19	CA, Inc. (CA Technologies)	Islandia	Suffolk	Long Island	LIPA	Data center	5,230	2,560	1,800	9,000,000	7
20	Canada Dry Bottling Co of NY Inc.	Melville	Suffolk	Long Island	LIPA	Beverage distributor	125	40	51	95,689 ⁽¹⁾	7
21	Canon U.S.A., Inc.	Melville	Suffolk	Long Island	LIPA	Manufactures consumer imaging products	7,980	3,990	2,059	496,000,000	7
22	Castella Imports, Inc.	Hauppauge	Suffolk	Long Island	LIPA	Cold/dry storage and warehousing	400	136	130	7,500,000	7
23	Cold Spring Harbor Laboratory	Cold Spring Harbor	Nassau	Long Island	LIPA	Research facility	3,600	1,200	985	63,000,000	7
24	Crescent Duck Farm, Inc.	Aquebogue	Suffolk	Long Island	LIPA	Farm	800	396	75	2,500,000	7
25	D'Addario & Company, Inc.	Farmingdale	Suffolk	Long Island	LIPA	Manufactures guitar strings	1,609	800	771	9,000,000	7
26	Data Device Corporation	Bohemia	Suffolk	Long Island	LIPA	Manufactures data networking products	1,300	650	363	15,173,000	7
27	Disc Graphics, Inc.	Hauppauge	Suffolk	Long Island	LIPA	Produces packaging and print products	1,930	650	167	10,000,000	7
28	EDO Corporation	Bohemia	Suffolk	Long Island	LIPA	Manufactures antennas	1,010	360	241	2,500,000	7
29	Ellanef Manufacturing Corporation	Bohemia	Suffolk	Long Island	LIPA	Manufactures aircraft components	2,400	1,200	125	27,400,000	7
30	Exelis Inc.	North Amityville	Suffolk	Long Island	LIPA	Government contractor	880	310	422	8,000,000	7
31	Exelis Inc.	North Amityville	Suffolk	Long Island	LIPA	Government contractor	813	406	422	2,600,000 ⁽¹⁾	7
32	Festo Corporation	Hauppauge	Suffolk	Long Island	LIPA	Manufactures automation technology	600	300	202	35,000,000	7
33	Flagpoles Inc. / P&K Tubular	East Setauket	Suffolk	Long Island	LIPA	Manufactures poles	250	120	108	2,200,000	7
34	GE Aviation Systems, LLC	Bohemia	Suffolk	Long Island	LIPA	Manufactures electronic equipment	947	470	255	10,000,000	7
35	GKN Aerospace Monitor Inc.	Amityville	Suffolk	Long Island	LIPA	Commercial components for aerospace industry	3,000	1,250	360	15,000,000	7
36	Global Tissue Group, Inc.	Medford	Suffolk	Long Island	LIPA	Paper converter of finished goods	605	300	70	20,000,000	7
37	Graphic Image, Inc.	Melville	Suffolk	Long Island	LIPA	Manufactures leather	189	90	125	800,000	7
38	Gurwin Jewish Nursing & Rehab Center	Commack	Suffolk	Long Island	LIPA	Health services	500	166	663	5,000,000	7
39	Hi-Tech Pharnacal Co., Inc.	Amityville	Suffolk	Long Island	LIPA	Manufactures drug and nutritional products	1,500	750	365	20,000,000	7
40	Island International Industries Inc	Calverton	Suffolk	Long Island	LIPA	Manufactures building envelopes	323	160	85	2,500,000	7
41	John Hassall, Inc.	Westbury	Nassau	Long Island	LIPA	Manufactures fasteners	700	320	94	1,000,000	7
42	John T. Mather Memorial Hospital of Port Jefferson, NY, Inc.	Port Jefferson	Suffolk	Long Island	LIPA	Hospital	2,500	830	1,582	15,931,969	7
43	JPMorgan Chase	New Hyde Park	Nassau	Long Island	LIPA	Financial Services	1,900	860	390	5,000,000	7
44	JPMorgan Chase	Garden City	Nassau	Long Island	LIPA	Financial Services	1,300	540	960	5,000,000	7
45	Kozy Shack Enterprises Inc.	Hicksville	Nassau	Long Island	LIPA	Manufactures puddings	2,000	950	292	18,000,000	7
46	Lawrence Ripak Company Inc.	West Babylon	Suffolk	Long Island	LIPA	Metal finishing service	700	350	164	7,000,000	7
47	LNK International, Inc.	Hauppauge	Suffolk	Long Island	LIPA	Manufactures pharmaceuticals	5,000	2,300	1,759	13,500,000	7
48	Long Island Jewish Medical Center	New Hyde Park	Nassau	Long Island	Con Edison	Medical center	5,361	1,786	6,405	122,258,000	7
49	Mindshift Technologies, Inc.	Commack	Suffolk	Long Island	LIPA	IT service provider	1,000	500	158	7,500,000	7
50	NBTY, Inc.	Ronkonkoma	Suffolk	Long Island	LIPA	Manufacture vitamins and nutritional supplements	1,270	636	464	3,000,000	7
51	NBTY, Inc.	Ronkonkoma	Suffolk	Long Island	LIPA	Manufacture vitamins and nutritional supplements	2,050	1,026	412	1,000,000	7
52	NBTY, Inc.	Bohemia	Suffolk	Long Island	LIPA	Manufacture vitamins and nutritional supplements	3,913	1,446	980	15,000,000	7
53	NBTY, Inc.	Ronkonkoma	Suffolk	Long Island	LIPA	Manufacture vitamins and nutritional supplements	876	436	403	4,000,000	7
54	North Shore University Hospital	Manhasset	Nassau	Long Island	LIPA	Hospital	9,187	2,536	7,409	424,207,000	7
55	Northrop Grumman Systems Corporation	Bethpage	Nassau	Long Island	LIPA	R&D, engineering, and design	18,040	1,716	1,566	0	7
56	Oldcastle Building Envelope	Hauppauge	Suffolk	Long Island	LIPA	Manufactures insulated/architectural glass products	2,600	1,300	107	3,500,000	7
57	P&L Development of New York Corporation	Westbury	Nassau	Long Island	LIPA	Manufactures pharmaceuticals	150	76	600	65,000,000	7
58	Pall Corporation	Port Washington	Nassau	Long Island	LIPA	Provides water filtration	6,329	1,570	550	970,000 ⁽¹⁾	7
59	Positive Promotions Inc.	Hauppauge	Suffolk	Long Island	LIPA	Manufactures specialty print products	908	320	350	3,000,000	7
60	Restaurant Depot, LLC	Bohemia	Suffolk	Long Island	LIPA	Distributes wholesale groceries	303	150	53	5,500,000	7
61	Retlif Inc.	Ronkonkoma	Suffolk	Long Island	LIPA	Independent testing laboratories	280	140	45	1,000,000	7

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)
62	Royal Windows Mfg Corporation	Bay Shore	Suffolk	Long Island	LIPA	Manufactures windows and doors	200	50	23	500,000	7
63	Sleepy's, LLC	Hicksville	Nassau	Long Island	LIPA	General warehousing	400	160	658	3,000,000	7
64	Southern Wine and Spirits of New York, Inc.	Syosset	Nassau	Long Island	LIPA	Beverage distributor	2,666	786	962	2,000,000	7
65	Southside Hospital	Bay Shore	Suffolk	Long Island	LIPA	Hospital	1,000	330	1,887	334,394,000	7
66	Standard Microsystems Corporation	Hauppauge	Suffolk	Long Island	LIPA	Manufactures computer circuits	1,200	576	331	1,440,000	7
67	Tate's Wholesale, LLC	East Moriches	Suffolk	Long Island	LIPA	Bakery	177	46	69	1,500,000	7
68	Tebbens Steel LLC	Calverton	Suffolk	Long Island	LIPA	Manufactures steel	103	50	10	16,500 ⁽¹⁾	7
69	Telephonics Corporation	Huntington	Suffolk	Long Island	LIPA	Manufactures high technology electronic systems	340	166	0	0	1
70	Telephonics Corporation	Huntington	Suffolk	Long Island	LIPA	Electronic systems for military/commercial use	350	166	0	0	1
71	Telephonics Corporation	Farmingdale	Suffolk	Long Island	LIPA	Manufactures high technology electronic systems	900	446	0	0	1
72	The Law Offices Of Frederick K Brewington	Hempstead	Nassau	Long Island	LIPA	Legal services	20	10	15	7,000	7
73	U.S. Nonwovens Corp.	Brentwood	Suffolk	Long Island	LIPA	Manufactures nonwoven products	350	166	280	40,000,000	7
74	Ultimate Precision Metal Products, Inc.	Farmingdale	Suffolk	Long Island	LIPA	Manufactures controlled enclosures	342	170	90	2,000,000	7
75	United Baking Co., Inc.	Shirley	Suffolk	Long Island	LIPA	Bakery	1,800	900	218	13,080,000	7
76	Universal Photonics Incorporated	Hicksville	Nassau	Long Island	LIPA	Provides critical surface preparation materials	90	40	55	750,000	7
77	Veeco Instruments, Inc.	Plainview	Nassau	Long Island	LIPA	Manufactures technological equipment	950	476	192	1,675,000	7
78	Wenner Bread Products Inc.	Bayport	Suffolk	Long Island	LIPA	Produces bread products	4,200	1,956	502	7,500,000	7
79	Whitsons Food Service (Bronx) Corporation	Hauppauge	Suffolk	Long Island	LIPA	Manufactures and delivers meals	568	246	410	15,000,000	7
	Subtotal Long Island							52,594	46,130	2,106,379,154	
1	Aluf Plastics	Orangeburg	Rockland	Mid-Hudson	O&R	Manufactures plastic bags	6,000	3,000	287	20,000,000	7
2	Avon Products, Inc.	Rye	Westchester	Mid-Hudson	Con Edison	Distributes beauty products	2,044	1,020	510	17,700,000	7
3	BASF Corporation	Tarrytown	Westchester	Mid-Hudson	Con Edison	Research and development lab	3,200	1,600	190	10,000,000	7
4	Blythedale Children's Hospital	Valhalla	Westchester	Mid-Hudson	Con Edison	Hospital	300	100	464	23,200,000	7
5	Dab-O-Matic Corporation	Mount Vernon	Westchester	Mid-Hudson	Con Edison	Manufactures applicators	275	136	85	425,000 ⁽¹⁾	7
6	Excelsior Packaging Group	Yonkers	Westchester	Mid-Hudson	Con Edison	Plastic film printing and extrusion	2,200	820	152	6,500,000	7
7	Greek Mountain Dairy, LLC	Goshen	Orange	Mid-Hudson	O&R	Manufactures cheese and dairy products	304	86	67	10,000,000	7
8	Innovative Plastics Corporation	Orangeburg	Rockland	Mid-Hudson	O&R	Manufactures custom thermoformed packaging	1,175	570	75	5,000,000	7
9	International Business Machines Corporation	Hopewell Junction	Dutchess	Mid-Hudson	Central Hudson	Manufactures supercomputers	72,000	10,000	2,350	4,000,000,000	7
10	International Business Machines Corporation	Poughkeepsie	Dutchess	Mid-Hudson	Central Hudson	Manufactures supercomputers	30,000	10,000	1,042	50,000,000	7
11	International Business Machines Corporation	Yorktown Heights	Westchester	Mid-Hudson	Con Edison	Manufactures supercomputers	12,072	4,486	1,555	140,000,000	7
12	Kolmar Laboratories, Inc.	Port Jervis	Orange	Mid-Hudson	O&R	Manufactures personal care products	2,000	780	400	7,500,000	7
13	Leake and Watts Services, Inc.	Yonkers	Westchester	Mid-Hudson	Con Edison	Social services	650	190	923	5,000,000	7
14	Manhattan Beer Distributors	Montebello	Rockland	Mid-Hudson	O&R	Wholesale beer distributor	228	110	1,305	0	7
15	Manhattan Beer Distributors	Montebello	Rockland	Mid-Hudson	O&R	Wholesale beer distributor	121	56	202	85,000 ⁽¹⁾	7
16	Metal Container Corporation	New Windsor	Orange	Mid-Hudson	Central Hudson	Leading American brewer	7,000	3,500	169	47,000,000	7
17	Montefiore Medical Center	Yonkers	Westchester	Mid-Hudson	Con Edison	Hospital	4,412	1,470	1,053	590,800,000	7
18	Ortho-Rite, Inc.	New Rochelle	Westchester	Mid-Hudson	Con Edison	Manufactures custom orthotic shoes	55	26	50	500,000	7
19	Pace University	Pleasantville	Westchester	Mid-Hudson	Con Edison	Higher education	1,000	330	380	116,000,000	7
20	Pepsi Cola Bottling Company of New York, Inc.	Mount Vernon	Westchester	Mid-Hudson	Con Edison	Beverage distributor	96	36	114	398,015 ⁽¹⁾	7
21	San-Mar Laboratories Inc.	Elmsford	Westchester	Mid-Hudson	Con Edison	Manufactures pharmaceutical and cosmetics	465	200	350	30,000,000	7
22	Silarx Pharmaceuticals, Inc.	Spring Valley	Rockland	Mid-Hudson	O&R	Manufactures liquid pharmaceutical products	150	76	89	9,485,000	7
23	St. John's Riverside Hospital	Yonkers	Westchester	Mid-Hudson	Con Edison	Hospital	1,500	496	1,112	40,000,000	7
24	St. John's Riverside Hospital - Dobbs Ferry	Dobbs Ferry	Westchester	Mid-Hudson	Con Edison	Hospital	400	126	134	3,750,000 ⁽¹⁾	7
25	St. John's Riverside Hospital - Park Care Pavilion	Yonkers	Westchester	Mid-Hudson	Con Edison	Hospital	600	200	359	40,000,000	7
26	The Kingston Hospital	Kingston	Ulster	Mid-Hudson	Central Hudson	Hospital	1,025	340	917	16,545,000	7
27	The New York Presbyterian Hospital	White Plains	Westchester	Mid-Hudson	Con Edison	Hospital	1,090	360	28	27,995,787	7
28	WeRecycle! LLC	Mount Vernon	Westchester	Mid-Hudson	Con Edison	Provides recycling programs and services	1,541	190	123	36,000,000	7
29	Wyeth Holdings	Pearl River	Rockland	Mid-Hudson	O&R	Manufactures pharmaceuticals	6,000	3,000	800	50,000,000	7
	Subtotal Mid-Hudson							43,304	15,285	5,303,883,802	
1	Advanced Tool Inc.	Marcy	Oneida	Mohawk Valley	National Grid	Manufactures cutting tools	65	26	14	1,037,300	7
2	AMT, Inc.	Sharon Springs	Schoharie	Mohawk Valley	National Grid	Manufactures ferrous and Non-ferrous metals	126	60	7	1,000,000	7
3	Bartell Machinery Systems, LLC	Rome	Oneida	Mohawk Valley	National Grid	Manufactures custom machinery	420	186	125	1,000,000	7
4	Beech-nut Nutrition Corporation	Canajoharie	Montgomery	Mohawk Valley	National Grid	Manufactures baby food products	1,900	916	0	2,500,000	7
5	Bonide Products, Inc.	Oriskany	Oneida	Mohawk Valley	National Grid	Manufactures lawn and garden products	400	180	98	7,600,000	7

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)
6	Briggs & Stratton Power Products Group, LLC	Munnsville	Oneida	Mohawk Valley	National Grid	Manufactures lawn mowers	861	430	0	6,600,000	7
7	Broad Street Industrial Park, Inc.	Utica	Oneida	Mohawk Valley	National Grid	Commercial leasing	873	340	2	225,000	7
8	Brodock Press, Inc.	Utica	Oneida	Mohawk Valley	National Grid	Printing & data storage	770	330	45	3,000,000	7
9	Burrows Paper Corporation	Little Falls	Herkimer	Mohawk Valley	National Grid	Manufactures specialty paper	3,000	1,500	0	55,000,000	7
10	ConMed Corporation	Utica	Oneida	Mohawk Valley	National Grid	Manufactures medical technology equipment	2,883	1,440	735	30,000,000	7
11	Corning, Inc.	Oneonta	Otsego	Mohawk Valley	NYSEG	Manufactures specialty glass and ceramics	2,044	866	170	11,500,000	7
12	Daimler Buses North America Inc.	Oriskany	Oneida	Mohawk Valley	National Grid	Manufactures bus parts	750	376	338	2,000,000	7
13	DeLorio Foods, Inc.	Utica	Herkimer	Mohawk Valley	National Grid	Frozen and baked food processor	1,400	680	175	32,000,000	7
14	Divine Brothers Company, Inc.	Utica	Oneida	Mohawk Valley	National Grid	Manufactures finishing products	225	110	59	1,250,000	7
15	Euphrates, Inc.	Johnstown	Fulton	Mohawk Valley	National Grid	Produces cheese	200	100	50	15,000,000	7
16	Feldmeier Equipment, Inc.	Little Falls	Herkimer	Mohawk Valley	National Grid	Manufactures steel storage tanks	350	170	150	0	7
17	Fiber Instrument Sales, Inc.	Oriskany	Oneida	Mohawk Valley	National Grid	Manufactures fiber optic products	232	110	253	500,000	7
18	Gold Medal Packing, Inc.	Rome	Oneida	Mohawk Valley	National Grid	Produces meat and animal byproducts	650	150	100	2,000,000	7
19	Granny's Kitchens, LLC	Frankfort	Herkimer	Mohawk Valley	National Grid	Manufactures donuts	2,100	1,006	258	15,000,000	7
20	GUSC Energy Inc.	Rome	Oneida	Mohawk Valley	National Grid	Business and technology park	14,840	6,730	5,040	20,000,000	7
21	International Wire Group, Inc.	Camden	Oneida	Mohawk Valley	National Grid	Manufactures wire and cable	3,520	1,760	188	1,354,400 ⁽¹⁾	7
22	International Wire Group, Inc.	Camden	Oneida	Mohawk Valley	National Grid	Manufactures wire and cable	2,168	1,080	88	72,000 ⁽¹⁾	7
23	International Wire Group, Inc.	Camden	Oneida	Mohawk Valley	National Grid	Manufactures cables and wires	996	496	18	514,000 ⁽¹⁾	7
24	International Wire Group, Inc.	Rome	Oneida	Mohawk Valley	National Grid	Manufactures wire and cable	1,583	790	59	1,256,300 ⁽¹⁾	7
25	Keymark Corporation	Fonda	Montgomery	Mohawk Valley	National Grid	Fabrication of aluminum extrusions	3,900	1,950	360	5,750,000	7
26	Kris-Tech Wire Company	Rome	Oneida	Mohawk Valley	National Grid	Manufactures copper wire	250	126	35	1,500,000	7
27	Matt Brewing Co. INC	Utica	Oneida	Mohawk Valley	National Grid	Wholesale beer distributor	1,200	560	108	9,500,000	7
28	MH Stallman Company	Amsterdam	Montgomery	Mohawk Valley	National Grid	Manufactures specialty foam products	500	250	52	11,211,961	7
29	Mill Services	Cobleskill	Schoharie	Mohawk Valley	National Grid	Manufactures finger joint boards	350	176	67	2,500,000	7
30	Mohawk Ltd	Chadwicks	Oneida	Mohawk Valley	National Grid	Manufactures electronic calibration equip	94	46	60	650,000	7
31	Nathan Littauer Hospital & Nursing Home	Gloversville	Fulton	Mohawk Valley	National Grid	Hospital	1,200	330	775	23,200,000	7
32	O. W. Hubbell & Sons, Inc.	Yorkville	Oneida	Mohawk Valley	National Grid	Galvanizing facility	200	100	65	0	7
33	Olbrych Realty Inc.	Gloversville	Fulton	Mohawk Valley	National Grid	Commercial warehouse	323	160	173	4,250,000	7
34	Owl Wire and Cable LLC	Rome	Oneida	Mohawk Valley	National Grid	Non-ferrous wire fabrication	1,600	770	48	2,000,000	7
35	Perrone Leather LLC	Fultonville	Montgomery	Mohawk Valley	National Grid	Manufactures performance leathers and textiles	194	80	95	1,000,000	7
36	Power Pallet	Amsterdam	Montgomery	Mohawk Valley	National Grid	Manufactures wood pallets	250	116	134	2,500,000	7
37	Quandt's Foodservice Distributors, Inc.	Amsterdam	Montgomery	Mohawk Valley	National Grid	Refrigeration for food products.	180	90	126	15,000,000	7
38	Revere Copper Products, Inc.	Rome	Oneida	Mohawk Valley	National Grid	Manufactures copper and brass products	13,200	6,600	348	42,150,000	7
39	Richardson Brands Company	Canajoharie	Montgomery	Mohawk Valley	National Grid	Manufactures candy	699	346	213	2,500,000	7
40	Rome Specialty Company, Inc.	Rome	Oneida	Mohawk Valley	National Grid	Manufactures fishing tackle	20	10	14	200,000	7
41	Rome Strip Steel Company, Inc.	Rome	Oneida	Mohawk Valley	National Grid	Manufactures cold rolled steel	3,300	1,576	120	15,000,000	7
42	Special Metals Corporation	New Hartford	Oneida	Mohawk Valley	National Grid	Produces superalloys	9,800	4,900	360	43,159,000	7
43	TECT Utica Corporation	Whitesboro	Oneida	Mohawk Valley	National Grid	Manufactures machine components	2,530	1,266	156	11,000,000	7
44	The Bank of New York Mellon Corp	Oriskany	Oneida	Mohawk Valley	National Grid	Banking services	500	250	758	1,000,000	7
45	The Indium Corporation Of America	Utica	Oneida	Mohawk Valley	National Grid	Manufactures electronic assembly materials	548	180	71	3,000,000	7
46	The Indium Corporation of America	Utica	Oneida	Mohawk Valley	National Grid	Manufactures electronic assembly materials	350	176	65	1,000,000	7
47	The Indium Corporation of America	Clinton	Oneida	Mohawk Valley	National Grid	Manufactures electronic assembly materials	650	326	189	10,000,000	7
48	TLC-The Light Connection, Inc.	Oriskany	Oneida	Mohawk Valley	National Grid	Manufactures fiber optic cables	159	50	52	1,300,000	7
49	Universal Photonics Incorporated	Vernon	Oneida	Mohawk Valley	National Grid	Provides critical surface preparation materials	281	116	85	3,800,000	7
	Subtotal Mohawk Valley							40,382	12,501	423,579,961	
1	Acme Smoked Fish Corporation	Brooklyn	Kings	New York City	Con Edison	Produces fish food products	40	16	149	3,750,000	7
2	ACP BK I LLC	Brooklyn	Kings	New York City	Con Edison	Renovates unused industrial space	417	80	9	45,000,000	7
3	Albert Einstein College of Medicine at Yeshiva University	Bronx	New York	New York City	Con Edison	Higher education	4,300	1,430	3,034	65,378,000	7
4	Arctic Glacier/Losquadro Ice	Brooklyn	Kings	New York City	Con Edison	Manufactures and packages ice cubes	865	430	30	412,997	7
5	Ballet Hispanico of New York Inc.	New York	New York	New York City	Con Edison	Dance school/studio	51	16	54	237,000	7
6	Belmont Metals, Inc.	Brooklyn	Kings	New York City	Con Edison	Manufactures metals	570	286	70	0	7
7	Beth Israel Medical Center	Brooklyn	Kings	New York City	Con Edison	Hospital	279	90	900	277,000,000	7
8	Beth Israel Medical Center	New York	New York	New York City	Con Edison	Hospital	2,271	756	6,500	277,000,000	7
9	BRIC Arts Media Bklyn, Inc.	Brooklyn	Kings	New York City	Con Edison	Contemporary and performing arts programs	150	40	93	44,000,000	7
10	Bronx-Lebanon Hospital Center	Bronx	Bronx	New York City	Con Edison	Hospital	6,446	2,146	4,194	90,134,962	7

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11	Bulova Corporation	Woodside	Queens	New York City	Con Edison	Distribution center for watch manufacturer	705	266	232	3,000,000 ⁽¹⁾	7
12	Carnegie Linen Service	Bronx	Bronx	New York City	Con Edison	Linen laundry service	420	206	180	12,000,000 ⁽¹⁾	7
13	CBS Broadcasting Inc.	New York	New York	New York City	Con Edison	Broadcasts radio and television	14,700	7,350	3,400	200,000,000	7
14	Citibank NA	Long Island City	Queens	New York City	Con Edison	Banking services	7,190	3,476	4,730	191,000,000	7
15	Citigroup Global Markets Inc.	New York	New York	New York City	Con Edison	Banking services	11,700	5,726	3,172	231,000,000	7
16	Citigroup Global Markets Inc.	New York	New York	New York City	Con Edison	Banking services	6,100	2,920	5,792	247,400,000	7
17	Citigroup, Inc.	New York	New York	New York City	Con Edison	Banking services	4,000	1,840	2,367	32,822,250	7
18	Classic Cooking LLC	Jamaica	Queens	New York City	Con Edison	Manufactures frozen foods	312	106	80	3,500,000	7
19	Columbia University	New York	New York	New York City	Con Edison	Higher education	16,000	5,000	9,000	1,642,161,000	7
20	Crystal Window & Door Systems, Ltd.	Flushing	Queens	New York City	Con Edison	Manufactures windows and doors	800	356	290	2,500,000	7
21	Cumberland Packaging Corporation	Brooklyn	Kings	New York City	Con Edison	Produces sugar substitutes	431	186	150	5,000,000	7
22	Dairyland USA Corporation	Bronx	Bronx	New York City	Con Edison	Distributes specialty foods	200	100	312	200,000	7
23	Dufour Pastry Kitchens, Inc.	Bronx	Bronx	New York City	Con Edison	Produces frozen pastries	94	46	34	300,000	7
24	Ellanef Manufacturing Corporation	Corona	Queens	New York City	Con Edison	Manufactures aircraft components	850	330	178	5,188,000	7
25	Elmhurst Dairy, Inc.	Jamaica	Queens	New York City	Con Edison	Manufactures, packages, and distributes milk	1,660	730	240	35,000,000	7
26	Empire Merchants, LLC	Astoria	Queens	New York City	Con Edison	Wholesale alcohol distributor	528	220	590	395,000	7
27	Empire Merchants, LLC	Brooklyn	Kings	New York City	Con Edison	Wholesale alcohol distributor	1,353	676	539	393,500	7
28	Fordham University	Bronx	Bronx	New York City	Con Edison	Higher education	5,736	1,130	5,141	400,000,000	7
29	Gary Plastic Packaging Corporation	Bronx	Bronx	New York City	Con Edison	Manufactures plastic packing products	1,855	926	509	1,600,000	7
30	Grant Thornton, LLP	New York	New York	New York City	Con Edison	Provides audit, tax and advisory services	101	46	194	475,000	7
31	Grant Thornton, LLP	New York	New York	New York City	Con Edison	Provides audit, tax and advisory services	88	40	344	375,000	7
32	Hall Street Storage LLC	Brooklyn	Kings	New York City	Con Edison	Cold storage facility	180	86	20	2,000,000	7
33	Hunts Point Cooperative Market, Inc.	Bronx	Bronx	New York City	Con Edison	Food distribution center	6,000	2,726	2,400	10,000,000	7
34	Hunts Point Terminal Produce Cooperative Association, Inc.	Bronx	Bronx	New York City	Con Edison	Food distribution center	843	236	100	568,660 ⁽¹⁾	7
35	Intrepid Museum Foundation	New York	New York	New York City	Con Edison	Museum	900	290	190	93,294,272	7
36	JPMorgan Chase	New York	New York	New York City	Con Edison	Financial Services	13,500	6,090	6,597	540,000,000	7
37	JPMorgan Chase	Brooklyn	New York	New York City	Con Edison	Financial Services	8,800	4,126	2,031	40,000,000	7
38	JPMorgan Chase	New York	New York	New York City	Con Edison	Financial Services	18,600	8,450	13,568	481,000,000	7
39	King Solomon Foods, Inc.	Brooklyn	Kings	New York City	Con Edison	Food distributor	50	26	2	125,000	7
40	King TeleServices L.L.C.	Brooklyn	Kings	New York City	Con Edison	Telecommunications	565	220	410	650,000	7
41	Lenox Hill Hospital	New York	New York	New York City	Con Edison	Hospital	2,000	666	3,366	117,170,000	7
42	Liz Claiborne, Inc.	New York	New York	New York City	Con Edison	Manufactures apparel and accessories	1,550	776	440	13,600,000	7
43	Madelaine Chocolate Company	Rockaway Beach	Queens	New York City	LIPA	Manufactures chocolate	1,556	610	400	2,500,000	7
44	Maimonides Medical Center	Brooklyn	Kings	New York City	Con Edison	Medical center	4,500	1,500	5,622	125,000,000	7
45	Manhattan Beer Distributors	Brooklyn	Kings	New York City	Con Edison	Wholesale beer distributor	268	120	301	0	7
46	Manhattan Beer Distributors	Ridgewood	Queens	New York City	Con Edison	Wholesale beer distributor	227	110	304	0	7
47	Memorial Sloan Kettering Cancer Center	New York	New York	New York City	Con Edison	Medical center	17,000	5,000	11,395	1,606,000,000	7
48	Modell's II, Inc.	Bronx	Bronx	New York City	Con Edison	Sporting goods retailer	434	216	150	2,500,000	7
49	Montefiore Medical Center	Bronx	Bronx	New York City	Con Edison	Hospital	3,700	1,020	13,441	590,000,000	7
50	Mount Sinai Hospital	New York	New York	New York City	Con Edison	Hospital	6,160	2,050	14,295	974,742,000	7
51	National September 11 Memorial & Museum at the World Trade Center	New York	New York	New York City	Con Edison	Museum	4,380	1,460	530	150,000,000	7
52	National September 11 Memorial and Museum at the World Trade Center Foundation Inc.	New York	New York	New York City	Con Edison	Museum	109	36	0	130,000,000 ⁽¹⁾	7
53	NBCUniversal Media LLC	New York	New York	New York City	Con Edison	Produces new and entertainment	9,354	3,676	4,000	433,895,000	7
54	New York Container Terminal, LLC	Staten Island	Richmond	New York City	Con Edison	Shipping terminal	2,500	436	695	472,465,000	7
55	New York Hospital Medical Center of Queens	Flushing	Queens	New York City	Con Edison	Hospital	2,000	666	3,475	100,000,000	7
56	New York University	New York	New York	New York City	Con Edison	Higher education	29,000	5,000	9,700	1,005,609,000	7
57	Norampac New York City Inc.	Maspeth	Queens	New York City	Con Edison	Manufactures paper products	900	450	151	3,000,000	7
58	NYP Holdings/New York Post	New York	New York	New York City	Con Edison	Newspaper printing	5,278	2,636	500	54,600,000	7
59	NYSE Euronext, Inc.	New York	New York	New York City	Con Edison	New York Stock Exchange	3,900	1,686	400	10,000,000	7
60	NYU Langone Medical Center	New York	New York	New York City	Con Edison	Hospital	16,000	5,000	13,185	714,717,000	7
61	Ohel Children's Home and Family Services	Brooklyn	Kings	New York City	Con Edison	Social and community services	737	266	600	10,000 ⁽¹⁾	7
62	Perrigo New York	Bronx	Bronx	New York City	Con Edison	Manufactures and distributes pharmaceuticals	320	160	319	9,800,000	7
63	Pratt Paper (NY), Inc.	Staten Island	Richmond	New York City	Con Edison	Produces recyclables into linerboard and boxes	20,500	10,000	256	16,515,289	7
64	Protective Lining Corporation	Brooklyn	Kings	New York City	Con Edison	Manufactures plastic products	262	130	40	9,800,000 ⁽¹⁾	7
65	Rebekah Rehab & Extended Care Center	Bronx	New York	New York City	Con Edison	Health services	648	160	229	2,000,000	7

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66	St. John's University	Jamaica	Queens	New York City	Con Edison	Higher education	3,000	1,000	3,413	130,000,000	7
67	St. Luke's Roosevelt Hospital Center	New York	New York	New York City	Con Edison	Hospital	2,030	676	5,300	179,098,726	7
68	Staten Island University Hospital	Staten Island	Richmond	New York City	Con Edison	Hospital	1,000	330	5,063	98,500,000	7
69	Steinway, Inc.	Long Island City	Queens	New York City	Con Edison	Manufactures and sells pianos	1,200	580	440	7,000,000	7
70	The Bank of New York Mellon Corp	New York	New York	New York City	Con Edison	Banking services	4,700	1,276	2,649	60,000,000	7
71	The New York Presbyterian Hospital	New York	New York	New York City	Con Edison	Hospital	18,723	5,000	209	280,603,094	7
72	The New York Times Company, Inc.	Flushing	Queens	New York City	Con Edison	Newspaper printing and distribution	8,300	4,150	588	11,500,000	7
73	Tommy Hilfiger USA Inc.	New York	New York	New York City	Con Edison	Manufactures clothing	37	16	400	3,100,000	7
74	Transcon International Inc	Bronx	Bronx	New York City	Con Edison	Ships fine art	208	90	29	7,000,000	7
75	UltraFlex Packaging Corp.	Brooklyn	Kings	New York City	Con Edison	Manufactures plastic packaging	1,678	656	215	6,500,000	7
76	USTA National Tennis Center, Inc.	Flushing	Queens	New York City	Con Edison	Year-round tennis center	650	216	40	300,000,000	7
77	Verizon Communications Inc.	New York	New York	New York City	Con Edison	Telecommunications	6,000	3,000	1,661	32,068,607	7
78	Victoria Packing Corp. LLC	Brooklyn	Kings	New York City	Con Edison	Manufactures packaging for food products	458	156	122	7,000,000	7
79	Women's Housing & Economic Development Corporation	Bronx	Bronx	New York City	Con Edison	Green building program for affordable housing	50	16	275	5,500,000	7
80	XSite Modular LLC	Brooklyn	Kings	New York City	Con Edison	Consulting for modular design and building	400	200	150	4,000,000	7
81	Yeshiva University	New York	New York	New York City	Con Edison	Higher education	300	100	183	2,500,000	7
	Subtotal New York City							120,508	182,356	12,663,154,357	
1	Adirondack Medical Center	Saranac Lake	Franklin	North Country	National Grid	Medical center	866	286	408	13,481,816	7
2	Agrimark, Inc.	Chateaugay	Franklin	North Country	NYSEG	Manufactures cheese and whey products	1,400	696	85	12,000,000	7
3	Canton Potsdam Hospital	Potsdam	St. Lawrence	North Country	National Grid	Hospital	1,200	400	0	25,000,000	7
4	Clarkson University	Potsdam	St. Lawrence	North Country	National Grid	Higher education	4,400	1,466	681	68,900,000	7
5	Claxton Hepburn Medical Center	Ogdensburg	St. Lawrence	North Country	National Grid	Hospital	500	166	500	17,500,000	7
6	Climax Manufacturing Co.	Lowville	Lewis	North Country	National Grid	Manufactures cartons	600	250	200	2,250,000	7
7	Climax Paperboard Inc.	Carthage	Jefferson	North Country	National Grid	Manufactures paper mill produces	5,655	2,426	83	4,980,000	7
8	Corning, Inc.	Canton	St. Lawrence	North Country	National Grid	Manufactures specialty glass and ceramics	5,045	2,260	195	20,000,000	7
9	Edward John Noble Hospital	Gouverneur	St. Lawrence	North Country	National Grid	Hospital	593	196	257	5,630,812	7
10	FiberMark North America, Inc.	Brownville	Jefferson	North Country	National Grid	Manufactures high end paper	1,500	730	60	3,986,000	7
11	Great Lakes Cheese of New York, Inc.	Adams	Jefferson	North Country	National Grid	Produces dairy products	1,900	950	114	5,000,000	7
12	Inteplast Group Ltd	Plattsburgh	Clinton	North Country	NYSEG	Manufactures heavy-duty multi-layer bags	1,369	656	40	6,400,000	7
13	Interface Solutions, Inc.	Beaver Falls	Lewis	North Country	National Grid	Manufactures gasket material	2,097	1,046	68	2,618,000	7
14	International Paper	Ticonderoga	Essex	North Country	National Grid	Manufactures paper	16,000	7,816	600	100,000,000	7
15	Kraft Foods Global, Inc.	Lowville	Lewis	North Country	National Grid	Produces cream cheese	4,956	2,476	316	25,000,000	7
16	NYCO Minerals Inc	Willsboro	Essex	North Country	NYSEG	production of minerals	2,800	1,400	104	4,500,000	7
17	Omniafiltra, LLC	Beaver Falls	Lewis	North Country	National Grid	Manufactures paper	1,557	710	29	740,000	7
18	Pall Corporation	Cortland	Cortland	North Country	National Grid	Provides water filtration	3,924	1,770	624	3,000,000 ⁽¹⁾	7
19	Qubica AMF Bowling	Lowville	Lewis	North Country	National Grid	Manufactures bowling pins	950	476	95	2,000,000	7
20	Renzi Bros., Inc.	Watertown	Jefferson	North Country	National Grid	Food service distributor	583	226	141	4,850,000	7
21	Reynolds Metals Company	Massena	St. Lawrence	North Country	NYPA	Manufactures aluminum products	17,000	4,250	1,065	610,000,000	7
22	Samaritan Keep Nursing Home	Watertown	Jefferson	North Country	National Grid	Health services	800	210	362	2,500,000	7
23	Samaritan Medical Center	Watertown	Jefferson	North Country	National Grid	Medical center	2,000	646	1,361	30,000,000	7
24	St. Lawrence University	Canton	St. Lawrence	North Country	National Grid	Higher education	2,635	876	730	50,000,000	7
25	Stature Electric, Inc.	Watertown	Jefferson	North Country	National Grid	Manufactures magnet motors and gear motors	600	266	90	5,000,000	7
26	Trudeau Institute	Saranac Lake	Franklin	North Country	National Grid	Conducts medical research	775	176	0	0	1
27	Ward Lumber Company, Inc.	Jay	Essex	North Country	NYSEG	Saw mill & forest products	836	416	0	1,500,000	7
	Subtotal North Country							33,242	8,208	1,026,836,628	
1	Agro-Farma, Inc.	New Berlin	Chenango	Southern Tier	NYSEG	Manufactures Chobani Greek yogurt	12,000	6,000	836	165,000,000	7
2	Anchor Glass Container Corporation	Elmira Heights	Chemung	Southern Tier	NYSEG	Manufactures glass products	13,699	6,630	300	37,200,000	7
3	Arnot Ogdan Medical Center	Elmira	Chemung	Southern Tier	NYSEG	Hospital	3,000	910	1,950	87,000,000	7
4	BAE Systems	Johnson City	Broome	Southern Tier	NYSEG	Flight controls & power management	4,627	1,850	1,288	40,744,000	7
5	BinOptics Corporation	Ithaca	Tompkins	Southern Tier	NYSEG	Manufactures laser diode chips	370	140	2	2,620,000	7
6	BorgWarner Morse TEC Corporation	Ithaca	Tompkins	Southern Tier	NYSEG	Manufactures automotive industry components	7,000	3,500	1,100	95,971,000	7
7	Buckingham Manufacturing Co. Inc.	Binghamton	Broome	Southern Tier	NYSEG	Manufactures personal safety equipment	205	96	150	700,000	7
8	Corning, Inc.	Painted Post	Steuben	Southern Tier	NYSEG	Manufactures specialty glass and ceramics	17,459	8,366	1,600	150,000,000	7
9	Corning, Inc.	Corning	Steuben	Southern Tier	NYSEG	Manufactures specialty glass and ceramics	7,834	2,956	2,638	304,900,000	7

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)
10	Corning, Inc.	Painted Post	Steuben	Southern Tier	NYSEG	Manufactures specialty glass and ceramics	16,982	7,090	1,783	536,600,000	7
11	Dresser-Rand	Painted Post	Steuben	Southern Tier	NYSEG	Manufactures compressors	3,300	1,376	120	16,400,000	7
12	Eaton Corporation	Horseheads	Chemung	Southern Tier	NYSEG	Manufactures vacuum interrupters	2,434	1,216	200	13,443,000	7
13	HADCO Corporaton	Owego	Tioga	Southern Tier	NYSEG	Manufactures circuit boards	2,500	1,250	375	10,129,000	7
14	Hardinge Inc.	Elmira	Chemung	Southern Tier	NYSEG	Manufactures precision machine tools	1,998	996	385	5,000,000	7
15	Huron Real Estate Associates, LLC	Endicott	Broome	Southern Tier	NYSEG	Manufactures complex electronics	29,000	10,000	3,800	45,000,000	7
16	Lockheed Martin MS2 Owego	Owego	Tioga	Southern Tier	NYSEG	Provides advanced-technological products	8,600	3,606	2,500	325,000,000	7
17	Maines Paper & Food Service	Conklin	Broome	Southern Tier	NYSEG	Wholesale beer distributor	1,625	666	1,336	15,000,000	7
18	Margaretville Hospital	Margaretville	Delaware	Southern Tier	NYSEG	Hospital	130	40	101	4,250,000	7
19	Mountainside Farms Inc.	Roxbury	Delaware	Southern Tier	NYSEG	Manufactures and bottles milk products	1,000	320	70	3,000,000	7
20	Mountainside Residential Care Center	Margaretville	Delaware	Southern Tier	NYSEG	health services	134	40	88	750,000	7
21	National Pipe and Plastics, Inc.	Vestal	Broome	Southern Tier	NYSEG	Manufactures plastic pipes and fittings	2,500	1,250	150	15,000,000	7
22	Norwich Pharmaceuticals Inc.	Norwich	Chenango	Southern Tier	NYSEG	Manufactures pharmaceuticals	1,008	500	300	39,217,000	7
23	Philips Electronics North America Corporation	Bath	Steuben	Southern Tier	NYSEG	Manufactures light bulbs	3,704	1,716	0	10,000,000	7
24	Professional TeleConcepts Inc.	Norwich	Broome	Southern Tier	NYSEG	Telecommunications	50	10	40	0	7
25	Schweizer Aircraft Corp	Horseheads	Chemung	Southern Tier	NYSEG	Manufactures planes and helicopters	1,200	600	400	13,012,425	7
26	The Gunlocke Company, LLC	Wayland	Steuben	Southern Tier	NYSEG	Manufactures wood furniture solutions	4,000	1,606	600	6,500,000	7
27	Therm, Incorporated	Ithaca	Tompkins	Southern Tier	NYSEG	Manufactures jet engine turbine airfoils	670	336	60	1,000,000	7
28	Unison Industries, LLC	Norwich	Chenango	Southern Tier	NYSEG	Manufactures electrical components	1,214	606	358	12,000,000	7
29	United Health Services, Inc.	Vestal	Broome	Southern Tier	NYSEG	Healthcare services	522	170	3,078	28,000,000 ⁽¹⁾	7
30	Willow Run Foods, Inc.	Kirkwood	Broome	Southern Tier	NYSEG	Fast food systems distributor	190	96	295	1,984,176	7
31	World Kitchen, LLC	Corning	Steuben	Southern Tier	NYSEG	Manufactures bakeware & dinnerware products	12,000	6,000	400	7,000,000 ⁽¹⁾	7
Subtotal Southern Tier								69,938	26,303	1,995,420,601	
1	3M Company	Tonawanda	Erie	Western New York	National Grid	Cellulose sponges	7,000	1,750	265	39,880,000	7
2	AccuMED Innovative Technologies LLC	Buffalo	Erie	Western New York	National Grid	Manufactures medical devices	175	86	200	4,000,000	7
3	AirSep Corporation	Buffalo	Erie	Western New York	National Grid	Manufactures medical air separation equipment	650	326	300	143,000,000	7
4	Allied Frozen Storage, Inc.	Cheektowaga	Erie	Western New York	National Grid	Frozen food storage facility	400	200	36	2,167,168	7
5	API Heat Transfer, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures and designs heat exchangers	700	150	269	30,000,000	7
6	Ascension Industries, Inc.	North Tonawanda	Niagara	Western New York	National Grid	Manufactures filtration equipment	300	40	125	3,400,000	7
7	Aurubis Buffalo, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures copper and brass strips	7,000	1,750	640	40,000,000	7
8	Brooks Memorial Hospital	Dunkirk	Chautauqua	Western New York	National Grid	Hospital	900	226	2	15,000,000	7
9	Buřlovak LLC	Buffalo	Erie	Western New York	National Grid	Manufactures food processing equipment	320	156	45	40,000	7
10	Calspan Corporation	Buffalo	Erie	Western New York	National Grid	Aerospace and transportation safety testing	30,000	5,530	120	5,000,000	7
11	Candlelight Cabinetry, Inc.	Lockport	Niagara	Western New York	NYSEG	Builds custom kitchen cabinetry	62	30	179	0	7
12	Cliffstar LLC	Dunkirk	Chautauqua	Western New York	National Grid	Manufactures beverages	4,000	1,000	460	28,000,000	7
13	Computer Task Group, Incorporated	Buffalo	Erie	Western New York	National Grid	Information technology services	293	120	126	500,000	7
14	Conax Technologies LLC	Buffalo	Erie	Western New York	NYSEG	Manufactures sensors and compression fittings	285	140	108	3,200,000	7
15	Dal Tile Corporation	Olean	Cattaraugus	Western New York	National Grid	Manufactures porcelain tile	700	350	0	3,373,750	7
16	Delphi Automotive Systems, LLC	Amherst	Lockport	Western New York	NYSEG	Manufactures automotive compressors	500	250	61	650,000	7
17	Derrick Corporation	Cheektowaga	Erie	Western New York	NYSEG	Manufactures oil drilling technology	2,350	1,170	570	65,000,000	7
18	Dynabrade, Inc.	Clarence	Erie	Western New York	NYSEG	Manufactures tools	350	176	145	1,500,000	7
19	Eastern Niagara Hospital, Inc.	Lockport	Niagara	Western New York	NYSEG	Hospital	1,400	466	332	2,605,970	7
20	Eastman Machine Company	Buffalo	Erie	Western New York	National Grid	Manufactures machines	350	110	105	1,500,000	7
21	Ethox International, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures medical devices	525	250	97	500,000	7
22	FCMP Inc.	Tonawanda	Erie	Western New York	National Grid	Manufactures high precision machines	180	90	23	2,000,000 ⁽¹⁾	7
23	Fitzpatrick & Weller, Inc.	Ellicottville	Cattaraugus	Western New York	National Grid	Lumber & wood components	1,000	476	74	1,000,000	7
24	Ford Motor Company	Buffalo	Erie	Western New York	National Grid	Manufactures stampings/welded sub-assemblies	5,000	920	807	40,000,000	7
25	General Mills Flour Division	Buffalo	Erie	Western New York	National Grid	Manufactures flour	2,000	500	112	13,551,000	7
26	Greatbatch, Ltd	Clarence	Erie	Western New York	NYSEG	Manufactures electronic medical components	500	250	235	19,935,500	7
27	Harmac Medical Products, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures and designs medical products	700	350	235	3,382,000	7
28	Hebeler Corporation	Tonawanda	Erie	Western New York	National Grid	Manufactures equipment for turbines	375	186	115	2,738,150	7
29	HFW Industries, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures specialty equipment	300	150	54	2,680,600	7
30	International Fiber Corporation	North Tonawanda	Niagara	Western New York	National Grid	Produces powdered cellulose and fibers	1,800	900	89	2,500,000	7
31	Kaleida Health - Buffalo General Hospital	Buffalo	Erie	Western New York	National Grid	Hospital	5,222	1,740	2,535	332,905,935	7
32	Kaleida Health - DeGraff Memorial Hospital	North Tonawanda	Niagara	Western New York	National Grid	Hospital	1,011	336	450	4,128,620	7

Economic Development Power Allocation Board
 ReCharge New York Power Allocation Recommendations

Exhibit "A"
 April 24, 2012

Line	Company	City	County	Economic Development Region	IOU	Description	kW Request	kW Recommendation	Job Commitment	Capital Investment (\$)	Contract Term (years)	
33	Kaleida Health - Millard Fillmore Suburban Hospital	Williamsville	Erie	Western New York	National Grid	Hospital	1,723	570	1,456	16,535,507	7	
34	Kaleida Health - Women and Children's Hospital of Buffalo	Buffalo	Erie	Western New York	National Grid	Hospital	2,983	990	1,533	277,746,334	7	
35	Keystone Corporation	Buffalo	Erie	Western New York	National Grid	Fabricated metal products	190	90	34	125,000	7	
36	Kreher's Farm Fresh Eggs, LLC	Clarence	Erie	Western New York	National Grid	Farm	550	276	73	5,000,000	7	
37	Life Technologies Corporation	Grand Island	Niagara	Western New York	National Grid	Technological research in disease control	2,025	506	554	8,000,000	7	
38	Linde LLC	Buffalo	Erie	Western New York	National Grid	Produces atmospheric gases	1,500	80	38	475,000	7	
39	Linita Design & Mfg. Corp.	Lackawanna	Erie	Western New York	National Grid	Manufactures and designs steel	216	86	43	2,000,000	7	
40	Mayer Bros. Apple Products, Inc.	Barker	Niagara	Western New York	National Grid	Manufactures bottled water, juice and cider	500	250	106	15,000,000	7	
41	Mayer Brothers Apple Products	West Seneca	Erie	Western New York	NYSEG	Manufactures bottled water, juice and cider	1,515	376	142	7,400,000	7	
42	MOD-PAC Corporation	Buffalo	Erie	Western New York	National Grid	Manufactures carton containers	1,725	860	360	15,000,000	7	
43	Moog Inc.	East Aurora	Erie	Western New York	NYSEG	Manufactures automotive parts	4,500	990	2,631	120,270,208	7	
44	Mount Saint Mary's Hospital of Niagara Falls	Lewiston	Niagara	Western New York	National Grid	Hospital	1,000	330	725	44,826,000	7	
45	Niagara Falls Memorial Medical Center	Niagara Falls	Niagara	Western New York	National Grid	Hospital	2,100	566	911	5,868,077	7	
46	Niagara Transformer Corporation	Cheektowaga	Erie	Western New York	NYSEG	Manufactures transformers	500	250	70	8,800,000	7	
47	Norampac Ind. Inc. Niagara Falls Division	Niagara Falls	Niagara	Western New York	National Grid	Manufactures paper products	12,000	2,990	125	11,000,000	7	
48	PCB Piezotronics, Inc.	Depew	Erie	Western New York	NYSEG	Manufactures sensors	250	60	563	20,000,000	7	
49	Pivot Punch Corporation	Lockport	Niagara	Western New York	National Grid	Manufactures precision tools and components	350	176	78	1,350,000	7	
50	Polymer Conversions, Inc.	Orchard Park	Erie	Western New York	NYSEG	Manufactures plastic products	550	136	95	4,500,000	7	
51	Precious Plate Inc.	Niagara Falls	Niagara	Western New York	National Grid	Electroplating services	800	100	178	10,500,000	7	
52	Producto Corporation	Jamestown	Chautauqua	Western New York	National Grid	Manufactures precision components	350	176	90	8,500,000	7	
53	Protective Industries, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures plastic products	1,744	366	299	6,000,000	7	
54	Providential Foods Corporation	Buffalo	Erie	Western New York	National Grid	Produces Italian meat products	502	216	27	1,500,000	7	
55	Roswell Park Cancer Institute Corporation	Buffalo	Erie	Western New York	National Grid	Health services	5,475	1,826	2,909	184,030,000	7	
56	SAMCO Technologies, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures water treatment equipment	105	50	83	4,200,000	7	
57	Sealing Devices, Inc.	Lancaster	Erie	Western New York	NYSEG	Manufactures gaskets and seals	225	110	321	3,645,378	7	
58	Snyder Industries, Inc.	North Tonawanda	Niagara	Western New York	National Grid	Manufactures machinery	935	466	161	35,000,000	7	
59	Sorrento Lactalis, Inc.	Buffalo	Erie	Western New York	National Grid	Produces cheese	2,650	660	510	11,355,000	7	
60	TMP Technologies, Inc.	Buffalo	Erie	Western New York	National Grid	Manufactures foam and plastic products	150	30	34	1,000,000	7	
61	Upstate Niagara Cooperative, Inc.	Buffalo	Erie	Western New York	NYSEG	Produces dairy products	1,600	800	194	5,000,000	7	
62	Upstate Niagara Cooperative, Inc.	West Seneca	Erie	Western New York	NYSEG	Produces dairy products	1,800	190	181	15,000,000	7	
63	Yahoo! Inc.	Lockport	Niagara	Western New York	NYSEG	Web search database	4,000	1,000	69	145,000,000	7	
64	Young Woman's Christian Association of Niagara, Inc.	Niagara Falls	Niagara	Western New York	National Grid	Community services	38	10	12	0	7	
Subtotal Western New York								35,756	23,519	1,808,765,197		
Totals									596,102	362,432	29,904,826,515	

(1) Represents a one year capital investment

**New York Power Authority
ReCharge New York Power Allocation Recommendations
Ineligible Applicants**

**Exhibit "B"
April 24, 2012**

Line	Company	City	County	Economic Development Region	IOU	Description	Classification
1	Mid-State Raceway, Inc.	Vernon	Oneida	Mohawk Valley	National Grid	Horseracing and casino gaming	Gaming
2	Peak Resorts, Inc.	Cortland	Cortland	Central New York	National Grid	Destination resort	Retail
3	Thunder Ridge Ski Area LLC	Patterson	Putnam	Mid-Hudson	NYSEG	Seasonal recreational facility	Retail

April 24, 2012
Exhibit “7-A”

New York Power Authority

Environmental Justice Report and Implementation Plan



Defining Environmental Justice

The United States Environmental Protection Agency (“EPA”) defines environmental justice as “the fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies.” EPA has this goal for all communities and persons across the nation.

Environmental justice describes the efforts to improve the living environment of low-income and minority communities. This will be achieved when everyone enjoys the same degree of protection from environmental and health hazards and equal access to the decision-making process to ensure a healthy environment in which to live, learn and work.

The New York Power Authority (“NYPA” or “Power Authority” or “Authority”), the nation’s largest state-owned electric utility, has a long history of striving to protect and improve the environment and to address the needs and concerns of communities in which its projects are located. These priorities were in place long before the birth of the environmental justice movement and, in fact, date to construction of NYPA’s large hydroelectric projects on the St. Lawrence and Niagara rivers more than half a century ago.

More recently, as it has developed projects fueled principally by natural gas, the cleanest of the fossil fuels, the Authority has worked diligently with local communities to offset or minimize the environmental effects of operating these facilities, even when not formally required to do so. Now, with environmental justice a full-fledged part of the power plant siting process in New York State, NYPA is well positioned to be a leader in addressing the resulting issues fairly, responsibly and in cooperation with local representatives.

This report provides background on the rise of the environmental justice movement nationally and actions by New York State to meet related objectives. It then describes recent efforts by the Power Authority to work with local communities to address environmental justice concerns. Finally, it sets out NYPA’s Environmental Justice Implementation Plan, a multi-faceted initiative to ensure that the Authority achieves its ambitious environmental justice goals.

Federal Initiatives Giving Rise to Environmental Justice

The legal basis for much environmental justice advocacy is Title VI of the Civil Rights Act of 1964. Title VI forbids recipients of federal funds from discriminating on the basis of race, color or national origin.

Another landmark development occurred on February 11, 1994, when President Bill Clinton issued the Executive Order on Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations. The Executive Order established an implementation plan for achieving environmental justice, including the creation of an Interagency

Working Group on Environmental Justice and the development of Agency Strategies that each federal agency would undertake to further the principals of environmental justice.

Historically, low-income and minority communities have been overburdened by air pollution from energy generating facilities, a variety of other local pollution sources and dense vehicular traffic. In New York City, for example, studies have demonstrated correlations between high asthma hospitalization rates and density of air polluting facilities, polluting land uses and truck routes. Based on these and other findings, it is clear that the degree to which environmental justice is achieved is also the degree to which persons of all communities share comparable protection from environmental and health hazards.

New York State Initiatives and Policies

In 2008 New York State established the Environmental Justice Interagency Task Force for state agencies and authorities.¹ New York State Agency Action Agendas may be found on the New York State Department of Environmental Conservation (“DEC”) website.

Governor Andrew M. Cuomo has maintained and strengthened this in-depth focus on environmental justice. On October 30, 2010, as a candidate for governor, he announced a comprehensive agenda to address the long-term needs of New York State’s environment. His “Cleaner, Greener NY” initiative outlines innovative ways to build sustainable communities, increase energy efficiency, develop alternative vehicles, protect natural resources and strengthen environmental justice programs. Later, on August 4, 2011, as Governor Cuomo, he signed the Power New York Act of 2011, reauthorizing Article 10 of the State Public Service Law for the siting of generating facilities and greatly enhancing public participation in that process. The concept of a Cleaner Greener New York continues to be an important focus of the State of New York.

New York State Department of Environmental Conservation

On March 19, 2003 the Commissioner of the New York State Department of Environmental Conservation issued DEC Policy CP-29 (Policy CP-29), which included the EPA’s definition of environmental justice and established guidance for incorporating environmental justice concerns into the state environmental permit process by promoting greater opportunity for environmental justice communities to review pending permits.

Identification of Environmental Justice Areas

The New York State Department of Environmental Conservation has identified potential “Environmental Justice Areas” based on demographic information from 2000 U.S. Census data. Using

¹ The New York Power Authority is one of 15 members. Other task force members include; Governor’s Office, Department of Environmental Conservation, Department of Health, Department of Labor, Department of Public Service, Department of State, Department of Transportation, Division of Housing and Community Renewal, Division of Human Rights, Empire State Development Corporation, Department of Agriculture and Markets, Metropolitan Transportation Authority, New York State Energy Research and Development Authority and Office of Parks, Recreation and Historic Preservation.

this data, DEC classifies potential Environmental Justice Areas based on location of low-income and minority populations. Potential Environmental Justice Areas are those within U.S. Census blocks (200 to 500 households) that, in the 2000 U.S. Census, met one or more of the criteria identified in Policy CP-29:

- 51.1% or more of the population in an urban area reported themselves as members of minority groups;
- 33.8% or more of the population in a rural area reported themselves as members of minority groups; or
- 23.59% or more of the population in an urban or rural area had incomes below the federal poverty level.

The New York Power Authority adopted DEC criteria and will make necessary adjustments when DEC updates the criteria. (See map of Environmental Justice Areas near NYPA facilities below.)

Power New York Act of 2011

As noted previously, the Power New York Act was enacted on August 4, 2011 and reauthorizes Article 10 of the State Public Service Law for the siting of electric generating facilities.

The Power New York Act is the most recent piece of New York legislation to include a focus on environmental justice. It requires increased mechanisms to proactively involve designated Environmental Justice Communities in all phases of the development of power generation infrastructure of 25 megawatts and above, including alternative energy projects, and prescribes a detailed and extensive process for the engagement of Environmental Justice Communities.

Article 7– Transmission

While Article 10 of the Public Service Law pertains to electric generating facilities, Article 7, enacted in 1970, applies to siting of Major Utility Transmission Facilities. It calls for a “Special Public Review Process” for any application to construct and operate a major electric transmission facility or fuel gas transmission facility in New York State and establishes a forum in which community residents can participate with members of state and local agencies in the review process.

Environmental Justice at NYPA

The Power Authority has a history of benefiting the communities surrounding the locations of its facilities. Pursuant to the plan described herein, NYPA commits to work aggressively to continue to advance the well-being of these communities.

Major initiatives NYPA has carried out to achieve that objective include the installation of pollution control systems on 1,000 New York City school buses and installation of eight clean fuel cells at New York City wastewater treatment plants. In addition, the Authority funded the conversion of eight postal trucks to run on electricity in the Bronx and supplied a 66-seat electric bus to serve two schools managed by the United Talmudical Academy of Williamsburg, Brooklyn. Also in Brooklyn, it developed

a plan with the New York State Energy Research and Development Authority to reduce emissions by changing the paint process at Tri-Boro Shelving and Partition Corporation. On Staten Island, NYPA converted the boiler of Public School 13 to natural gas, replacing a 20-year-old No. 4 heating oil boiler, and installed high efficiency postal trucks serving the borough.

Similar initiatives implemented by NYPA to offset the potential impact of its projects in Environmental Justice Communities include:

- Silvercup Studios Green Roof Project: Applied “green roof technology” to approximately 30,000 square feet of roof of the Silvercup Studios in Long Island City, Queens.
- New York City Department of Sanitation Emission Reduction Equipment Program: Retrofitted Department sanitation vehicles with emission control devices.
- Seahorse Big Belly Solar Powered Trash Compactors: Improved air quality and energy efficiency through deployment of 44 Big Belly trash compactors in eight business improvement districts.
- LaGuardia Airport Electric Ground Support Equipment: Replaced diesel and gasoline powered ground support equipment with fast charging technology electric powered vehicles
- Astoria Park Electric Vehicle Project: Replaced diesel and gasoline powered vehicles with electric vehicles for various park uses.
- Created Bronx Initiative on Energy and the Environment Program.

The Authority has always led by example as a good neighbor that seeks to improve the areas surrounding its facilities. To that end, NYPA has partnered with community groups and organizations such as UPROSE (United Puerto Rican Organization of Sunset Park) in Brooklyn and the Community Foundation for Greater Buffalo to address environmental justice and similar concerns in disenfranchised and affected areas collaborating in community projects and services. The Authority intends to continue and expand such efforts to promote and achieve environmental justice as part of its commitment to its neighboring communities.

Goals of NYPA Environmental Justice Plan

The Power Authority has developed an Environmental Justice Plan with the following goals:

- Strengthen environmental justice by ensuring that the public health and quality of life interests of low-income and minority communities are well-represented.
- Partner with the environmental justice community and all stakeholders to strengthen environmental protections in low-income and minority communities.
- Establish a robust environmental justice program that brands the concept of environmental justice and facilitates automatic consideration of possible environmental justice impacts.
- Utilize training and other resources to sensitize NYPA employees to environmental justice concerns.

Implementation Plan

1. Collaborate with Environmental Justice Communities near existing or proposed infrastructure

(An ongoing process)

Governor Cuomo has made it clear that he wants a government that is transparent; therefore, NYPA will establish effective communications channels and continue to have an open dialogue with the communities in areas of existing and proposed projects. To achieve this, NYPA will:

- Report to designated groups in Environmental Justice Communities periodically via print and website or as needed. These groups will also be used as a networking resource.
- Develop detailed Environmental Justice Service Area maps based on pertinent demographic designations for New York State upon which existing facilities will be identified and essential information for siting of all future infrastructure projects will be easily and quickly accessible.
- Create an environmental justice section on its website to disseminate vital information to the community when new infrastructure is being proposed.
- Establish a hot line for callers seeking information.
- Provide printed materials such as bilingual brochures, fact sheets and newsletters.
- Use existing staff to communicate with the members of the communities.

2. Develop Environmental Justice Training for NYPA's employees

(Target implementation: beginning of year 2013)

NYPA will offer environmental justice training participation for relevant business units. Training will involve discussion of potential barriers affecting communication with community stakeholders, site visits and discussion on how permitting decisions potentially impact Environmental Justice Communities. It will include an awareness program for employees who are working with the public and/or on large capital projects.

- NYPA will solicit guidance from the U.S. Department of Energy for training key staff members; training will include issues that focus on the Environmental Justice Communities near NYPA infrastructure.
- NYPA will create a checklist of possible ways to avoid or mitigate adverse health, environmental and safety impacts.

3. Implement Energy Efficiency Educational Program within Environmental Justice Communities

(Target implementation: 2012 – 2014)

Consistent with its mission, NYPA seeks every opportunity to work closely with its customers on energy efficiency and renewable energy projects. It also looks for ways to educate the public about energy efficiency and clean energy. To achieve these goals:

- NYPA will develop a mobile exhibit which will serve as a mobile educational facility. The exhibits in the trailer will be targeted to low-income and minority children, who, in turn, will be designated to spread the Power Authority's message on energy conservation and alternative energy. The mobile exhibit will effectively serve as a NYPA visitors center in the Southeastern New York area. The mobile exhibit will be housed at NYPA's Poletti site in Astoria, Queens and will be utilized by the Power Authority in low-income and minority communities for educational outreach.
- In partnership with other agencies, NYPA will develop an educational program for students in grades 4 and 8 in Environmental Justice Communities that will address where and how electricity is created and transmitted, energy conservation and alternative energy concepts. The curriculum will be based on recommendations by the New York Department of Education. Educational experts and technicians who develop software will be consulted in the development of the program. If an existing curriculum is available, NYPA will utilize such curriculum to the extent possible as an alternative to developing a new curriculum.
- Budget requirements are being developed for 2013, with funding for the mobile exhibit already secured.

4. Create an internal Environmental Justice Task Force to ensure proactive and timely involvement of Environmental Justice Communities

(Target time for first meeting: September 2012)

This task force will consist of an internal group of designated technical experts from relevant departments. Some of its responsibilities will include:

- Establish appropriate environmental justice plans for potential project construction, taking into consideration the type of infrastructure required and/or the desired process in affected communities.
- Determine applicable environmental justice process requirements under Article 10 or Article 7.
- Make recommendations and institute a process for dissemination of information when the construction of a project is proposed.
- Ensure proactive and timely involvement of all parties and stakeholders in Environmental Justice Communities in proposed projects.

- Interface at earliest possible opportunity
- Upon conclusion of project development process, detail lessons learned and best practices for future reference
- The Vice President of NYPA's environmental justice program will be the director and convener of the task force.
- Once the Task Force is created, the meetings will take place on a regularly scheduled basis or as needed.
- No funding will be required.

5. Develop Energy Services Projects in Environmental Justice Communities for energy efficiency, clean energy and electric transportation

(Target time: 2013-2016)

Subject to the Authority's statutory power, the Authority will finance energy related projects, programs and services in Environmental Justice communities. For purposes of this program, an eligible project, program or service should be within two miles of an Authority facility in an urban area and within six miles of an Authority facility in a rural area. The Authority will provide non-recoverable funding for such projects. The Authority will partner with Environmental Justice communities in various areas of the state to identify potential projects and target participants who are eligible for the Authority's energy service programs. For example, energy services projects may include energy efficiency, electric or hybrid transportation technology, or clean energy installations such as solar photovoltaic, geothermal or biomass.

Summary of Environmental Justice Actions and Budget Requirements

Action	Target date	Estimated Additional Budget Requirements
1. Collaboration with Environmental Justice Communities near NYPA's facilities	Ongoing	N/A
2. Develop Environmental justice training of NYPA staff	March 2013	TBD
3. Implement Energy Efficiency Educational Program and a mobile exhibit	2012 to 2014	Education program funding TBD for 2013 Mobile exhibit funded in 2012
4. Internal Environmental Justice Task Force	September 2012	N/A
5. Develop Energy Services Projects in Environmental Justice Communities for energy efficiency, alternative energy technologies and electric transportation projects in governmental properties	2013 to 2016	TBD

Stakeholder Engagement

The following stakeholders were engaged for input into the development of this Plan:

- Mohawk Valley Latino Association, Utica
- New York State Department of Environmental Conservation
- Community Foundation for Greater Buffalo
- New York City Environmental Justice Alliance
- GROW WNY – Green Renaissance of Western New York
- Somali Bantu Association of Onondaga County

Conclusion

The New York Power Authority will continue to strengthen its commitment to developing energy infrastructure with minimal impacts on Environmental Justice Communities. NYPA will remain in the forefront of advancing clean energy projects and technology and in promoting energy efficiency. In all

such endeavors, it will work closely with the relevant communities and will seek to ensure that concerns are addressed in a cooperative manner.

This Environmental Justice Implementation Plan will play a critical role in meeting these objectives. It will be reviewed and revised annually to reflect changing regulations, emerging issues and developments, and the Power Authority’s ongoing dialogue with community representatives.

